

July 13 1988

# FINANCIAL TIMES

EUROPE'S BUSINESS NEWSPAPER

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Wednesday July 13 1988

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Cracks open in the Ayatollah's edifice, Page 17

Australia	54.22	Indonesia	103.10	Portugal	121.10
Belgium	100.00	Italy	100.00	Spain	100.00
Canada	100.00	Japan	100.00	Switzerland	100.00
Denmark	100.00	South Korea	100.00	Taiwan	100.00
France	100.00	Thailand	100.00	USA	100.00
Germany	100.00	UK	100.00		
Greece	100.00				
Hong Kong	100.00				
India	100.00				

## World News

### Nicaragua and US in tit-for-tat expulsions

President Reagan yesterday gave the Nicaraguan ambassador to Washington and seven other diplomats 72 hours to leave the US. The expulsions follow those announced on Monday of the US ambassador to Nicaragua and seven of his colleagues, accused of inciting unrest in Managua.

### Sharpeville Six reprieve

South Africa's Justice Minister indefinitely postponed the execution of six blacks convicted of participation in the mob murder of a town councillor in Sharpeville in 1964. Page 7

### Nagorno-Karabakh vote

The legislature of Nagorno-Karabakh voted to leave the Soviet republic of Azerbaijan and join Armenia. Page 18

### Gulf clash

Two US military helicopters fired rockets at two suspected Iranian boats attacking a merchant tanker after the boats turned their fire on the helicopters in the Gulf, the Pentagon said. Iraq success, Page 7

### Airbus emergency

A Pan American Airbus A310 carrying 182 passengers made an emergency landing in Iceland 45 minutes after one of its two engines sprang an oil leak and had to be shut down.

### Consulate stormed

Riot police stormed the West German consulate in Basle after 25 Kurdish separatists had occupied it and taken a policeman and a journalist hostage.

### Drought damage

The US drought will cut American grain output by almost 26 per cent and drop maize output by almost 30 per cent, according to estimates by the US Agriculture Department. Page 18

### New attorney-general

Former Pennsylvania Governor Richard Thornburgh was named US Attorney-General, following the resignation of Edwin Meese. Page 3

### Zia under poll pressure

About 20,000 people lined streets in Lahore as Pakistani opposition leader Benazir Bhutto opened her campaign to force general elections.

### Santiago protest

Demonstrators set fire to seven buses in central Santiago in the worst outbreak of protest this year against the Government of President Augusto Pinochet.

### Near-miss for Gemayel

Lebanese President Amin Gemayel narrowly escaped death when a helicopter he was piloting hit a power line.

### Egyptian denial

Egypt denied sending about 1,000 para-military police to Saudi Arabia to help prevent violence during the annual Muslim Haj.

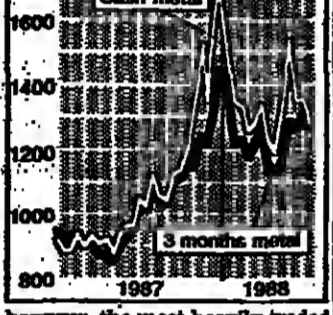
## Business Summary

### Coleco pays price of Cabbage Patch slump

COLECO, the Connecticut company whose Cabbage Patch Kids were briefly the best-selling toys in history, filed for Chapter 11 protection from creditors amid collapsing sales of the pug-nosed rag dolls and a rebellion by the company's directors. Page 19

### MERRILL LYNCH, the big Wall Street brokerage house, suffered a further decline in profits in the second quarter. Its highly publicised salary cuts and staff shakings last year did not make a dent in operating expenses. Page 19

### COPPER: For the first time since March 1987, the price for delivery in three months moved above the cash price. By the end of the day, however, the most heavily traded metal on the LME had returned to backwardation (when there is a premium paid for immediate delivery). Page 22



LONDON: International industrial equities suffered a wave of selling in the final hour of trading, hit by Wall Street's lower opening and uncertainty over economic figures due this week. The FTSE 100 index closed down 18.3 at 1,885.5. Page 4

TOKYO: Large-capital stocks attracted buying interest, helping to drive share prices moderately higher. The Nikkei average ended 118.05 points higher at 25,099.84, while volume swelled to 1.96bn shares from Monday's 1.96bn. Page 4

WALL STREET: Nervousness about the threat of higher US interest rates hit equities and bonds, helping to reverse Monday's gains. The Dow Jones Industrial Average closed down 18.87 at 2,082.64. Page 4

DOLLAR closed in New York at DM1.837, ¥132.37, SFr1.530 and FF1.885. It closed in London at DM1.8375 (DM1.845), ¥132.90 (¥133.00), SFr1.5335 (SFr1.5350) and FF1.890 (FF1.9100). Page 3

STERLING closed in New York at \$1.985. It closed in London at \$1.985 (S1.985), DM3.130 (DM3.175), ¥224.75 (unchanged), SFr2.5825 (SFr2.5925) and FF19.5025 (FF19.625). Page 3

MERRILL LYNCH, the big Wall Street brokerage house, suffered a further decline in profits in the second quarter. Its highly publicised salary cuts and staff shakings last year did not make a dent in operating expenses. Page 19

INTEL Corporation, the Silicon Valley semiconductor manufacturer, reported record quarterly revenues of \$727m, an increase of 66 per cent over last year's second quarter revenues of \$438m. Page 19

DIALOG Information Services, which claims to be the world's largest computer-based information retrieval firm, is to be sold to Knight-Ridder, a leading US newspaper publisher, for \$353m. Page 19

ANACOMP, the US computer output microfiche company, signed a letter of intent to acquire Kider, a Californian microfilm and computer disk manufacturer, for \$400m, or \$10 per share.

COPPER Companies, the diversified US health care group, says "independent third parties" have indicated interest in buying each of its three principal businesses, optometric, ophthalmic surgical and diagnostic. Page 23

## Athens to press for EC initiative against terrorism

THE GREEK Government yesterday condemned as a "barbaric act" Monday's terrorist attack on the City of Poros cruise ship that left nine dead, and launched a manhunt for two men carrying Lebanese passports suspected of taking part, writes *Andreas Kerolaidou*.

The government said it would use its presidency of the European Community between now and December to promote an international initiative against terrorism.

Greece is desperate to avoid a repetition of its experience in 1985, when hundreds of millions of dollars from tourism were lost after the US issued a three-week travel advisory to its nationals on the danger of travelling to Greece, after the hijacking of a TWA airliner en route from Athens to Rome in June of that year.

Yesterday Mr Nikos Skoulas, recently appointed Minister for Tourism, said: "I am reminded of the myth of Sisyphus. No sooner do we achieve something than it is destroyed and we have to start all over again."

The City of Poros was nearing the end of a one-day cruise around the Saronic Gulf islands with 471 passengers, mainly foreign tourists, when gunmen opened fire with automatic weapons and threw grenades.

An Arach connection was suggested by an explosion in Athens which had earlier destroyed a car hired by a man with a Lebanese passport. Two passengers, apparently male, died in the explosion.

Mr Anastasios Schiots, the Public Order Minister, said the man who hired the car, travelling on a passport in the name of

Ahmed Abdul Hamid was wanted for suspected involvement in the ship attack, along with a 21-year-old associate with a Lebanese passport in the name of Zoes Mohammed.

The two men had entered Greece on May 10 and May 31 respectively. The minister produced photographs taken by the City of Poros's photographer which it is hoped will help trace the suspects.

A pro-Iranian Arabic magazine was reportedly found among the wreckage of the car, reinforcing speculation that the City of Poros

may have been targeted in retaliation for the shooting down in the Gulf of an Iranian airliner 10 days ago by the US.

However, if the terrorists hoped to strike a symbolic, predominantly US, target, they had miscalculated: of the 471 passengers only about seven were American and none was reported among the more than 50 injured.

Since 1985 Greece has improved airport security and increased co-operation against terrorism with its European partners and with the US but gaps remain.

## Dukakis picks Texas senator to bolster campaign in South

BY STEWART FLEMING, US EDITOR IN WASHINGTON

GOVERNOR Michael Dukakis of Massachusetts yesterday chose Senator Lloyd Bentsen of Texas as his Vice Presidential running mate, signalling his determination to mount an all-out attack in the southern states where his Republican rival, Vice-President Bush, has strong support.

The decision, announced in Boston yesterday, took Washington by surprise. Senator Bentsen, 67, has been interviewed as a possible running mate, but has displayed no active interest in a job which many would argue is a less powerful position than the one he already occupies as chairman of the Senate Finance Committee.

Reverend Jesse Jackson, the black candidate who came second to Mr Dukakis in the Democratic primaries, said on Tuesday he was too controlled and too mature to be angry because he was passed over for the Democratic vice presidential nomination.

Jackson said he intended to pursue his own agenda and would have his name placed in nomination for the presidency next Wednesday at the Democratic National Convention that opens in Atlanta on July 13.

After saying he would not comment on Democratic presidential candidate Michael Dukakis's selection of Texas Senator Lloyd Bentsen for the number two spot on the party ticket, Jackson responded when asked if he was angry. "No, I'm too controlled. I'm too clear. I'm too mature to be angry."

However, there must now be concerns in the Democratic camp about how vigorously Mr Jackson would campaign for Mr Dukakis later in the year.

Mr Dukakis described the choice as: "The first presidential act I will do. He added: 'I don't have to tell you how seriously I took the responsibility.'

He summoned up memories of the decision by Senator John F. Kennedy of Massachusetts in 1960 to invite another Texan, Senator Lyndon Johnson to be his Vice President in a decision widely credited as having played a major role in ensuring Mr Ken-

edy's victory.

Like Mr Johnson, Senator Bentsen would "bring years of experience and a deep commitment to civil rights and equality of opportunity that goes way back to the 1940's," Mr Dukakis said.

Mr Dukakis pointed to Mr Bentsen's acceptability to moderate and liberal Democrats by saying that the Texan, from the more conservative southern wing of the party had this year "hit a grand slam home run, personally and successfully leading the fight for welfare reform, catastrophe health insurance, a sensible trade bill and a plant closing law" in the Senate.

As in 1960, analysts have stressed that the Democratic candidate will need to run strongly in the South. So a candidate from Massachusetts, a state which southerners in particular see as a hotbed of liberalism, seems likely to be well served by choosing a southern Vice President.

Yesterday observers were again pointing out that the Democrat has never won the Presidency without winning Texas, which is the largest after California and New York in terms of Electoral College votes.

The choice of Senator Bentsen, a quintessential Washington insider from an earlier generation, is an unusually bold move and indicates just how much importance Mr Dukakis's advisers attach to making inroads into the coalition which helped elect President Reagan in 1980 and 1984.

Although Mr Bentsen was widely expected to win re-election to the Senate this year, it is far from certain whether he can help Mr Dukakis win in a state which has been Vice-President Bush's political base since he entered politics, and which he claims as one of his homes.

The move, however, is widely expected to put Mr Bush on the defensive and force him to spend more time campaigning in the South and in Texas itself than he might otherwise have done. Senator Bentsen has a powerful statewide organisation.

Editorial comment, Page 16



Senator Bentsen: powerful

## Powerful politician, influential state

IN 1976, when Senator Lloyd Bentsen was running for re-election to his Texas seat and simultaneously mounting an ill-fated campaign for the Democratic Party's presidential nomination, his campaign badges simply carried the word "Bentsen", writes Stewart Fleming in Washington.

Those who know him say it was typical of the silver-haired pillar of the Texan political establishment to hedge his bets by not signalling which position he was giving priority. "He tends to steer as close to the middle of the road as you can get without running along the yellow line," was how one Washington political consultant put it yesterday.

In the event, Senator Bentsen was wise not to put all his eggs in the presidential basket.

Continued on Back Page

## Worries over rise in Saudi output hit crude prices

BY STEVEN BUTLER IN LONDON

BRENT oil prices yesterday slid below \$14 a barrel again as concern spread among traders that Saudi Arabia would have to pump more oil to pay for its \$1.0bn (\$17bn) arms deal with Britain.

Saudi Arabia was yesterday reported to be exceeding its agreed production quota with the Organisation of Petroleum Exporting Countries in the first two weeks of July by about half a million barrels a day.

The reports of increased Saudi production came as stocks are high in the industrialised countries and there is oversupply of crude oil to the spot markets.

Brent oil for August delivery dropped by 61 cents to close at \$13.95 a barrel. At the New York Mercantile Exchange, where prices fell heavily on Monday afternoon, August futures contracts for West Texas Intermediate crude shed 17 cents to \$14.61 in mid-day trading.

Mr Ghanjar Kartasasmita, the Indonesian Energy Minister, said in Jakarta that such a meeting should not be held unless it could produce results.

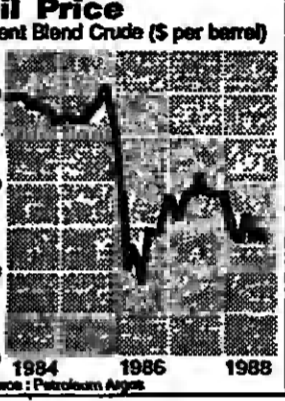
Some oil analysts expressed doubt that Saudi Arabia would have to pump extra oil to pay for its arms deal with Britain, and said that high Saudi production in the first part of the month would probably be balanced by reduced production in the next two weeks.

Mr Geoff Pyne, of Phillips & Drew, calculated that the arms deal could be paid for over 10 years by 300,000 barrels a day of production, a small fraction of Saudi Arabia's current 4.3m b/d production quota.

Prices last flirted with these levels in March, after which Opec surprised the market by calling a meeting of its Price Committee. This was followed by an emergency Opec ministerial meeting to consider proposals from five non-Opec oil producers for a coordinated cut in oil output.

However, Opec proved unable to respond.

Winds hinder Piper operation, Page 10



## De Clercq warns non-EC banks on single-market restrictions

BY GUY DE JONGHERES, INTERNATIONAL BUSINESS EDITOR, IN LONDON

A SENIOR European commissioner suggested yesterday that non-European Community banks would not be automatically free to benefit from the planned single market in financial services even if they were already licensed to operate in an EC country.

Mr Willy de Clercq, the external affairs commissioner, said in London that before granting such freedom, the EC would want to negotiate a bilateral agreement with the bank's national government to ensure it offered reciprocal treatment to banks from the Community.

In the absence of such an agreement, US and other non-EC banks at present licensed, for example, by the Bank of England to operate in London would not be entitled to expand into other parts of the Community unless they were already established

there also.

Mr de Clercq's views do not reflect official EC policy, which is still under discussion. However, it is not certain whether he can help Mr Dukakis win in a state which has been Vice-President Bush's political base since he entered politics, and which he claims as one of his homes.

The move, however, is widely expected to put Mr Bush on the defensive and force him to spend more time campaigning in the South and in Texas itself than he might otherwise have done. Senator Bentsen has a powerful statewide organisation.

Editorial comment, Page 16

gln granted reciprocal treatment to Community institutions.

The draft directive is vague about the position of non-EC banks already established in the Community. However, it had been widely assumed that they would be exempt from the reciprocity requirement and would enjoy the same freedoms as their EC competitors.

Mr de Clercq's comments apparently reflect attempts by some parts of the Commission to toughen up interpretation of the draft directive, which must be approved by the Council of Ministers.

He conceded yesterday that negotiating reciprocity agreements could be a complex task, not least with the US, where federal law prohibits even American commercial banks from operating branch networks in more than one state.

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PRESIDIA  
PAUSES TO  
RECONSIDER  
ITS RELATIONS  
WITH MOSCOW

President Bush is no longer sure of his attitude to Mr Gorbachev's strategy in southern Africa. Page 16

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EUROPEAN NEWS

Moscow introducing new naval tactics, alleges Norway

THE SOVIET Union appears to be making big changes in its global naval strategy, including the withdrawal of submarines and ships from the US coast and the Atlantic Ocean to near their Arctic bases, Reuter reports from Oslo.

Moscow seeks talks on war risk

BY QUENTIN PEEL IN MOSCOW AN EAST-WEST conference on ways to avoid the danger of an accidental war in Europe was proposed yesterday by the Soviet Union.

Has a joint military working group to review communications between the superpowers to defuse potential future clashes between their armed forces.

The US officials said last week that Moscow might be preparing to withdraw its troops from Hungary. There had also been speculation that a withdrawal of Soviet forces from Poland might be timed to coincide with Mr Gorbachev's visit to Warsaw.

Kohl will attend Bundesbank meeting

BY HANG SIMONIAN IN FRANKFURT

CHANCELLOR Helmut Kohl is to attend tomorrow's regular meeting of the Bundesbank's governing council, the first time a West German head of government has done so since Mr Helmut Schmidt 10 years ago.

and no major surprises are expected. Mr Kohl has been visiting a number of industrial institutions recently, and Mr Stoltenberg will not be accompanying him.

Yugoslavian leaders call for talks on labour unrest

YUGOSLAVIA'S communist leaders yesterday decided to call a special party central committee session to discuss a wave of worker unrest, Reuter reports from Belgrade.

French social security system faces big shortfall

BY PAUL BETTS IN PARIS

THE FRENCH social security administration faces a record shortfall of FF 32.7bn (\$2.1bn) next year as a result of a dramatic deterioration in the deficit of the country's pension system.

Mr Claude Evin, the Social Security Minister, acknowledged the shortfall and would have to take serious action to tackle the cash and structural problems of the system later this year.

The better-than-expected economic environment, the former right-wing Government's cost-cutting programme and a series of stop-gap financing measures enabled the social security accounts to be nearly balanced last year: there was a deficit of only FF 1bn after one of FF 20bn the year before.

This year's figure is also expected to be lower than originally expected at FF 11bn. But the shortfall is expected to worsen markedly next year because of the pension system deficit which is forecast to rise to FF 34.4bn from FF 17.6bn this year and FF 10.3bn last year.

Under the Bundesbank's founding articles, council meetings are open to members of government, although they cannot dictate policy to the nationally-independent central bank.

The foreign trade surplus rose to DM 5.5bn, up from DM 4.5bn in March and DM 3.2bn in April 1987. However, the figures remain difficult to interpret owing to recent changes in compilation methods, according to the bank.



Queen Elizabeth greets President Kenan Evren on his arrival in London yesterday for the first visit by a Turkish head of state for 21 years. Police arrested a dozen people demonstrating against what they called Gen Evren's "reign of terror."

Politics and religion mingle in Gorbachev visit to Krakow

BY CHRISTOPHER BOBINSKI IN KRAKOW

MR MIKHAIL GORBACHEV mixed politics and religion, as well as adding a dash of his own family history, on the second day of his week-long visit to Poland.

In a throwback to the bad old ways which perestroika is supposed to be ending, Mr Gorbachev has been preceded wherever he goes by cleaners and painters supervised by anxious officials.

troops from eastern Europe and an end to the Warsaw Pact and Nato alliances. In a throwback to the bad old ways which perestroika is supposed to be ending, Mr Gorbachev has been preceded wherever he goes by cleaners and painters supervised by anxious officials.

Poles foot the bills in W Germany

By Leslie Collin in Berlin

SOME OF the Poles who have not fled the streets to greet Mr Mikhail Gorbachev, the Soviet leader, are pouring into West Berlin in unprecedented numbers, voting with their feet against their own troubled economy and seeking a few crumbs from West Germany's prosperity.

Heavy jail term sought for Turkish columnist

BY JIM BODGENER IN ANKARA

TURKEY'S STATE prosecutor has demanded a heavy jail sentence for one of the country's most noted columnists, Mr Mehmet Ali Birand, for writing an article in the Istanbul daily newspaper Milliyet based on interviews with Mr Abdulkah Ocak, leader of the outlawed Kurdish Workers Party (PKK).

The PKK is waging a vicious separatist guerrilla war against the security forces in the south-east. However, only seemingly innocuous comments by Ocak were quoted in the article, such as how much he liked the Galatasaray district in Istanbul and that he had never carried a gun.

Mr Gorbachev also planned to retrace his father's footsteps and visit the house where Mr Gorbachev Sr had lain wounded towards the end of the war and which, to the evident embarrassment of the local authorities, is now in the hands of the Roman Catholic Zerk publishing house.

Later in the afternoon Mr Gorbachev attended a friendship rally at the Wawel Castle, with Soviet young people shown in special cars and Poles escorted by the authorities liberally interspersed with recruits from local army units.

The issue poses a bit of a problem because Zerk is part of one of the most independent officially-registered Catholic groups in Poland. It is closely linked to Pope John Paul and is highly suspicious of present government efforts to reach an accommodation with the opposition.

Soviet leader's offer to pull out aircraft leaves West perplexed

WHEN Mr Mikhail Gorbachev, the Soviet leader, proposed a pan-European arms summit and offered to withdraw aircraft from Eastern Europe - on condition that Nato desists from redeploying F-16 fighters in Italy - the reaction in many Nato capitals was identical: the offer, it was said, represented a distraction from the Vienna talks aimed at setting up a new forum for conventional arms talks.

PRESIDENT Francois Mitterrand of France yesterday gave a cautious welcome to Mr Mikhail Gorbachev's proposal for a pan-European summit, describing it as interesting. But, he said, the Soviet leader seemed to be trying to "decompose" the US from its European allies and stressed that a true East-West balance of forces would require equal cuts.

for cutting imbalances in conventional armaments in Europe. Questioned about the Gorbachev proposal, he said: "The echo I hear is interesting." But, apparently referring to the Warsaw Pact's advantage in some categories of weaponry, Mr Mitterrand said: "If you make equal reductions on either side, the imbalance will persist."

without a final concluding CSCE document. But then France could shy away from the CSCE, citing its antipathy to bloc-to-bloc talks. Equally, some Nato diplomats are determined to sit it out in Vienna until they get what they call a balanced outcome between all parts of the CSCE process.

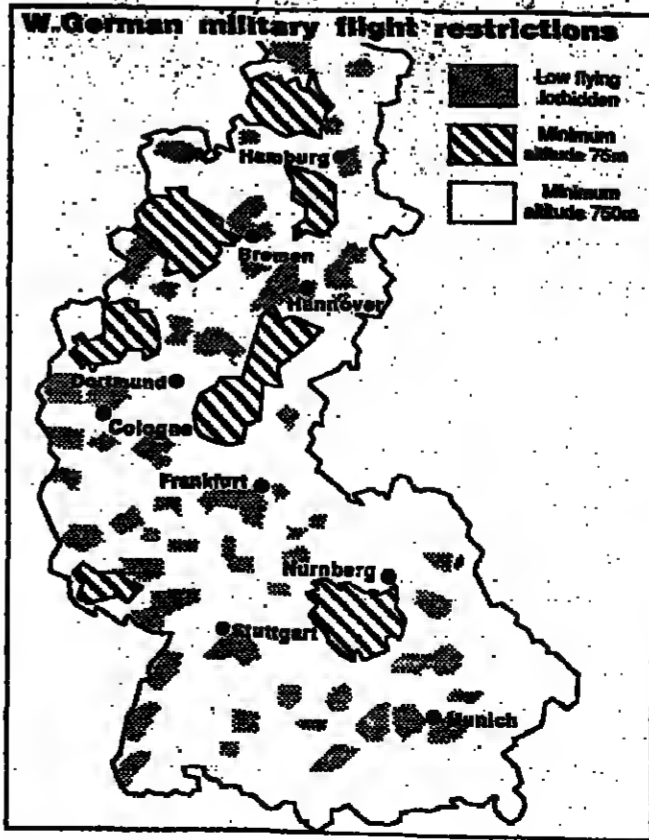
This has provoked resentment among some West Germans and last month saw a spate of fire bombings of Polish cars. However, the authorities insisted these were not politically motivated. In the first six months of this year 1,700 Poles applied for asylum in the city, 60 per cent of all asylum applicants in West Germany. 2,500 Poles applied last month for political asylum out of a total of 7,923.

Nato jets fly into a storm of controversy

THE headquarters at Mönchengladbach in north West Germany of 80,000 British army and RAF personnel is one place in the Federal Republic where enthusiasm about the reform policies of Mr Mikhail Gorbachev is kept within distinct limits.

dismissive of Mr Gorbachev's proposal on reducing aircraft in Eastern Europe in return for Nato dropping plans to redeploy 72 F-16 fighters from Spain, which has ordered them out, to Italy. "It's a clever move. But it would mean that the US would, in effect, be prevented from adjusting or increasing its aircraft capability in Europe," said one arms expert involved in the talks.

given to extending and modernising the range. "I think that future negotiations must look to see if a possible trade-off could take place between present battlefield artillery weapons and a follow-on to Lance," he says. And he hints at a new role for air-launched stand-off missiles mounted on Tornados.



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OVERSEAS NEWS

Mexican electoral body set to confirm Salinas victory

BY IVO DAWNEY AND DAVID GARDNER IN MEXICO CITY

MEXICO'S Federal Electoral Commission (CFE) looked set last night to announce victory by a clear majority for Mr Carlos Salinas de Gortari, the candidate of the long-ruling Institutional Revolutionary Party (PRI), in last Wednesday's presidential election.

Mr Salinas, 53m to Mr Cuernavaca Cervantes of the left-nationalist National Democratic Front (FDN) and 24m to Mr Manuel Clouthier of the right-wing National Action Party (PAN). The results also indicate that the opposition has already won an unprecedented 45 out of 300 directly elected deputies in Congress to which should be added a large majority of the 300 seats distributed through proportional representation.

However, both Mr Cárdenas and Mr Clouthier are continuing to reject the CFE's findings outright. In a crowded press conference on Monday, the FDN leader said his coalition's readings of 8.5m votes cast - about half the total - showed his own campaign for the presidency ahead with 39 per cent, followed by 33.4 per cent for Mr Salinas and 22 per cent for Mr Clouthier.



Salinas: 8.1m votes

Pentagon resumes Navy orders payments

By Lionel Barber in Washington THE Pentagon has resumed payments to companies involved in nine suspended US Navy electronic contracts valued at almost \$1bn (£592m).

The decision represents an abrupt U-turn by Mr Frank Carucci, the US Defence Secretary, who 12 days ago ordered the freezing of payments after unsealed government affidavits suggested that the contracts might have been tainted by fraud. The US Navy lifted the suspension after reviewing information in the affidavits filed in a federal court in Dallas.

UN delays debate on Iranian airliner

BY OUR CORRESPONDENT IN NEW YORK AND ANDREW GOWERS IN LONDON

THE United Nations Security Council has postponed its debate on the US Navy's shooting down of an Iranian airliner until tomorrow apparently in order to allow time for more consultations between Iran and non-aligned Council members.

Reagan names law post choice

BY OUR FOREIGN STAFF

PRESIDENT Ronald Reagan yesterday nominated Mr Richard Thornburgh, former governor of Pennsylvania, to replace Mr Ed Meese as US Attorney-General. Mr Thornburgh, a safe political choice often tipped for high government office, is expected to win easy US Senate confirmation.



President Reagan announces he will nominate Richard Thornburgh (left) for US Attorney General.

Canada set to water down tough War Measures Act

BY DAVID OWEN IN TORONTO

THE FLEDGING made by Mr Pierre Trudeau, former Canadian Prime Minister, to water down Canada's draconian War Measures Act will finally be made good nearly 18 years after the event this week when Royal assent will be given to adopt a replacement - Bill C-77.

Caracas delay on bonds

BY CARRIE FRIDON IN CARACAS

THE Venezuelan Government has put off payment on nearly \$1bn of outstanding public debt bonds in an effort to protect its dwindling foreign reserves.

Inquiry opens into Hawaii Boeing accident

A FOUR-DAY hearing on the near-disintegration of a Boeing 737 over Hawaii began last night, AP reports from Seattle.

The main purpose of the hearing, held by the US National Transportation Safety Board, is to help determine why an 18-ft piece of fuselage broke off the Aloha Airlines aircraft on April 28.

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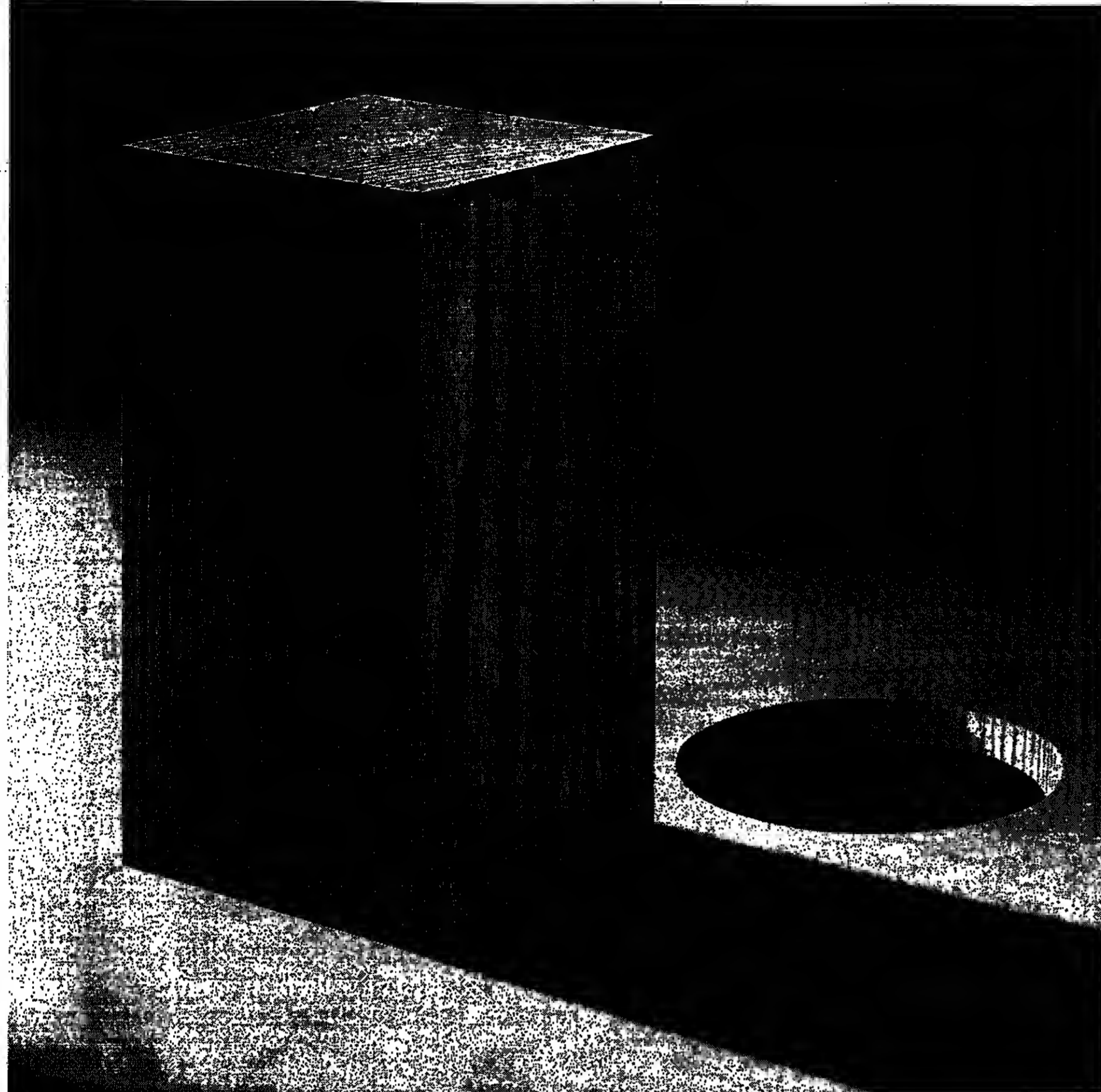
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## WORLD TRADE NEWS

## Brazil and Iraq close to big countertrade deal

By JOHN BARHAM IN SAO PAULO

BRAZIL and Iraq are close to initiating a major countertrade operation, a Foreign Ministry official in Brasilia said yesterday.

Brazil and Iraq signed a countertrade protocol last December that called for \$1.2bn (£765m) of Brazilian exports a year, half to be paid in oil and half in hard currency.

The protocol was never implemented because the two sides could not settle disputes over their existing trade relations. These differences have now been virtually eliminated and the protocol could be implemented soon.

"We have received an Iraqi proposal and we are studying it. Within one month we could reach an accord," the official said.

Under the December protocol, Brazilian companies will ship \$600m of manufactures a year to Baghdad. Volkswagen will ship a further \$600m of parts and cars every year from its Sao Paulo factories.

Brazil will finance the hard currency payments over 30 months and charge international interest rates.

The protocol was delayed

because Brazilian companies operating in Iraq have demanded extra payment to cover higher costs caused by the eight-year war with Iran.

The Foreign Ministry says Iraq has already begun paying its \$100m trade debt with Brazil.

Originally, equipment shipped to Iraq entered via the port of Basra which at various times has been under pressure from Iranian forces. Equipment now has to be shipped through Jordan or Syria.

Brazil is a pioneer in large-scale countertrade operations. In 1984, Cofisa, a Sao Paulo trading company, mounted an elaborate oil-for-goods operation with Nigeria. However, that agreement folded in 1986.

Later, Norberto Odebrecht, a civil engineering company, won a \$600m contract to build the Capanda hydroelectric dam in Angola. The Angolans have guaranteed access to Brazilian trade credits by supplying 6,000 bpd of crude oil for 12 years.

Iraq is Brazil's largest countertrade partner. The December protocol is based on a 1981 contract worth \$600m signed with Volkswagen in 1981.

## EC to publish revised dumping inquiry rules

By DAVID BUCHAN IN BRUSSELS

THE EC Commission is shortly to publish revised rules for the 60 anti-dumping investigations it conducts every year on foreign products.

The rules, approved by the EC Council of Ministers this week, consolidate in codified form existing anti-dumping investigation practice built up over the years.

But an amendment, which the Commission insists conforms with the anti-dumping code of the General Agreement on Tariffs and Trade, clearly warns exporters that they must reflect any dumping duty imposed on them in the price of their exports to the Community or face an additional duty.

Commission officials complain that exporters often try to nullify the effect of an anti-dumping

duty by bearing the cost of the duty themselves, not passing the full extent on in the price of their products.

"As such action increases the margin of dumping, provision is made for the imposition of additional anti-dumping duties in these circumstances," the Commission said yesterday.

Another amendment code warns exporters under investigation against supplying false or misleading information.

The aim is to protect the Commission from legal challenges to any of its decisions based on such information. The Commission, acting on behalf of the 12 EC states, opens 20 to 30 dumping investigations a year, and reviews rather more existing cases.

## HK to have second telecom network

By David Dodwell in Hong Kong

HONG KONG Telecommunications yesterday lashing its wounds following a government decision to allow a competing network to be set up.

The Cable and Wireless subsidiary generates the lion's share of the UK parent's profits from its monopoly franchises in the British territory.

Readers will be invited in September for a licence to operate the second network, and a separate licence to provide a cable television service. The successful bidders will be announced next March.

In spite of warnings that such a ruling would lead to disruption and deterioration in telecommunications services generally acknowledged to be among the best and cheapest in the world, government officials have opted for enhanced competition.

"Consumers, particularly business users, will benefit from a greater range of services at lower costs," Mr Rafael Hui, acting secretary for economic affairs, argued yesterday.

"A second network, permitted to carry cable television and non-franchised local services, will not affect Hong Kong Telecom's position in the provision of both international and local telephone services, and will not put pressure on the telephone company's existing charges."

The ruling will be seen as a breakthrough for a consortium headed by Hutchison Telecommunications, which includes British Telecom, which has contested HK Telecom's monopoly of local telecommunications.

The ruling is a particular blow to HK Telecom because it explicitly forbids the group from using its existing network to transmit cable television signals, and limits the group's equity stake in any second network licence to 15 per cent. The new licences will be for 15 years.

The new licensees will not be allowed to usurp any of the franchised services provided by Hong Kong Telephone and Cable and Wireless.

## Maggie Ford reports on a complaint to the EC Commission against S Korea's Hyundai

### Slow boat to Europe comes under fire

THREE YEARS ago, the idea of sending a shipment of peat moss on a lazy tropical voyage from Europe to Australia via Tahiti and New Caledonia may have seemed a trifle uneconomical, especially to the exporter.

But since Hyundai Merchant Marine, the South Korean shipping company, inaugurated its slow stopping freight service on the route such shipments have been growing. So much so that, early this year, European shippers submitted a complaint to the EC Commission that Hyundai was engaging in unfair practices, undercutting conventional rates and using unfair commercial advantages in gaining business.

The Commission is due to rule on the complaint shortly, the first time it has investigated a dumping complaint in the services area. The ruling could have important repercussions in the attitude taken by the General Agreement on Tariffs and Trade which is drawing up proposals to services under the Uruguay Round.

Hyundai Merchant Marine is putting up a strong fight against a negative EC ruling, backed by

support from exporters who have used its new shipping package. It has claimed that an EC investigation team looking into alleged unfair advantages failed to look at the full facts and that the inquiry was only a formality.

European shippers have alleged that Hyundai has received aid from the South Korean Government which amounts to unfair subsidy, enabling the company to undercut established rates on the Australian route. Hyundai denies that it has received help and says its lower rates reflect a slower service, cheaper wages and some industry discounts. It has enabled exporters to ship low value high volume goods to Australia, thus increasing the amount of trade, Hyundai says.

The argument over non-commercial advantages as a result of government assistance has wide implications, especially where economies operate on a dirigiste basis involving strong government influence and guidance to the private sector.

Hyundai Merchant Marine says, however, that far from helping

European shippers have alleged that

Hyundai has received aid from the South

Korean Government

which amounts to

unfair subsidy

controls on shipping and shipbuilding in the past have often put the company at a commercial disadvantage.

In 1985, for instance, when the South Korean shipping industry was suffering severely from overcapacity in the midst of a world downturn, the Government introduced a rationalisation of the sailing companies under which Hyundai was required to take over five medium-sized companies along with their debts. Analysts confirm that Hyundai Merchant Marine's balance sheet, formerly healthy, has not yet recovered from this blow. The South Korean Government does not normally allow companies to go bankrupt.

Hyundai believes that EC investigators and European shippers think that the South Korean company receives an indirect subsidy from its sister shipbuilding subsidiary, Hyundai Heavy Engineering. Executives say, however, that although shipbuilding has been regarded as a strategic industry by the Government, with funds allocated to it through the banking system, these loans carried an interest rate of as much as 13 per cent, far higher than competitors abroad could negotiate on the open market.

Retrowing by South Korean companies is strictly regulated and foreign loans normally have been guaranteed by the Government, partly in an effort to control the level of foreign debt. Recently, foreign bankers were forced to accept a 20 year rescheduling of loans to another ailing shipbuilding company, Korea Shipbuilding and Engineering Corporation, with no requirement to pay interest.

Hyundai admits that it has been helped over the years by the Government's cargo reservation scheme, under which strategic

raw materials must be carried by local ships. The Government view is that South Korea, a small country in a hostile environment, requires a strong commercial fleet and security of supplies. Strong US pressure is forcing the breakdown of this closed market system.

Hyundai says that if the EC finds against it in the complaint, it will appeal to the European Court. Setting up a European subsidiary may be another answer to the problem.

The case illustrates a problem that is likely to increase with the rise in trading importance of countries with a different economic style from Western nations. British shippers have pointed out that to penalise Hyundai would help the Soviet-owned Baltic Shipping Company, which also might benefit from advantages not wholly commercial.

For the peat moss exporter, along with the tanker buyer, however, price and quality are likely to continue to rule the day, regardless of macro economic factors.

## Banker urges Egypt to boost aid to exporters

By TONY WALKER IN CAIRO

THE EGYPTIAN government needs to do more to help exporters despite progress in improving the country's indifferent export performance, says Dr Hazem Beblawi, chairman of the Export Development Bank of Egypt.

Exporters, he adds, could be helped through tax incentives and by the reduction of bureaucratic hindrance.

Dr Beblawi was commenting on a projected 30 per cent increase in the year to June in the value of Egypt's non-oil exports.

The government, in discussions with senior International Monetary Fund officials, has been citing improvements in the weak export sector as a notable success for its economic reform programme which included a 60 per cent devaluation last year in the local currency.

The EDEB was established in 1985, with World Bank assistance, to help enliven a moribund export sector.

The bank has lent E£ 150m (£38.4m) to export-related industries and those engaged in import substitution.

It has been focusing on food processing and packaging industries, textiles, perfumes and cosmetics, and building materials.

Dr Beblawi said the government needed to come up with a better package of incentives if it was to see significant improvement in exports.

He advocated a tax rebate on profits earned from exports. Another needed reform was to simplify procedures allowing exporters to claim a refund on customs duties applied to imports used in the manufacture of exports.

Egypt's trade deficit in 1986-87 reached \$5.2bn (£3bn), compared with \$6bn the year before. Egypt's non-oil exports totalled \$1.3bn, against \$1.1bn the year before.

The government held down imports in 1986-87 but at the expense of raw material for local industry.

Dr Beblawi said one of the constraints on the EDEB's leading programme was the interest premium of 9 per cent the government was insisting on levying on the disbursement of World Bank funds.

## Japan to buy US radar despite Iran Airbus error

By K.J. SHARMA IN NEW DELHI

JAPAN still intends to buy the US-made Aegis radar system despite its use in the mistaken downing of an Iranian passenger aircraft a week ago, Japan's defence chief, Mr Yasutomi Kawara, said yesterday, AP reports from Tokyo.

The system in USS Vincennes in the Gulf reportedly failed to distinguish between the Airbus A300 wide-bodied jet and an alleged F-4 Phantom. The ship's captain ordered the aircraft shot down, killing all 290 people on board.

Questions arose about Aegis, a complex system of radars and weapons firing mechanisms.

Mr Kawara said: "I understand that the Aegis system is excellent. I have no worries about its capabilities."

"As for such mechanisms as the IFF (Identification Friend or Foe), it must be fully and secretly researched. But we have no intention of changing our plans to acquire Aegis."

Japan plans to purchase an Aegis system from the US to deploy on one of its warships at a cost of \$480m (£285m).

## India eases policy on foreign investment

By K.J. SHARMA IN NEW DELHI

INDIA has announced a further small liberalisation of its highly restrictive and bureaucratic foreign investment policy.

Foreign companies which transfer technology to Indian companies without taking an equity stake will now receive a higher royalty payment over a longer period.

Until now, foreign businesses were entitled to royalty payments for a maximum of five years. This has now been extended to seven years.

If the technology transferred is highly sophisticated, payment will be allowed for even longer periods in some cases will be decided individually.

The object is to try to attract the latest technology to enable Indian industry to modernise and become internationally competitive.

Mr Rajiv Gandhi, the Prime Minister, has recently directed that India should make a strong bid for substantially higher direct foreign investment.

On visits to Japan and West Germany, he promised to try to reduce the bureaucratic red tape on which so many potential for-

sign investment projects have previously floundered.

Officials are now studying the impediments to foreign investment and, as a first step, are involved in identifying procedural bottlenecks.

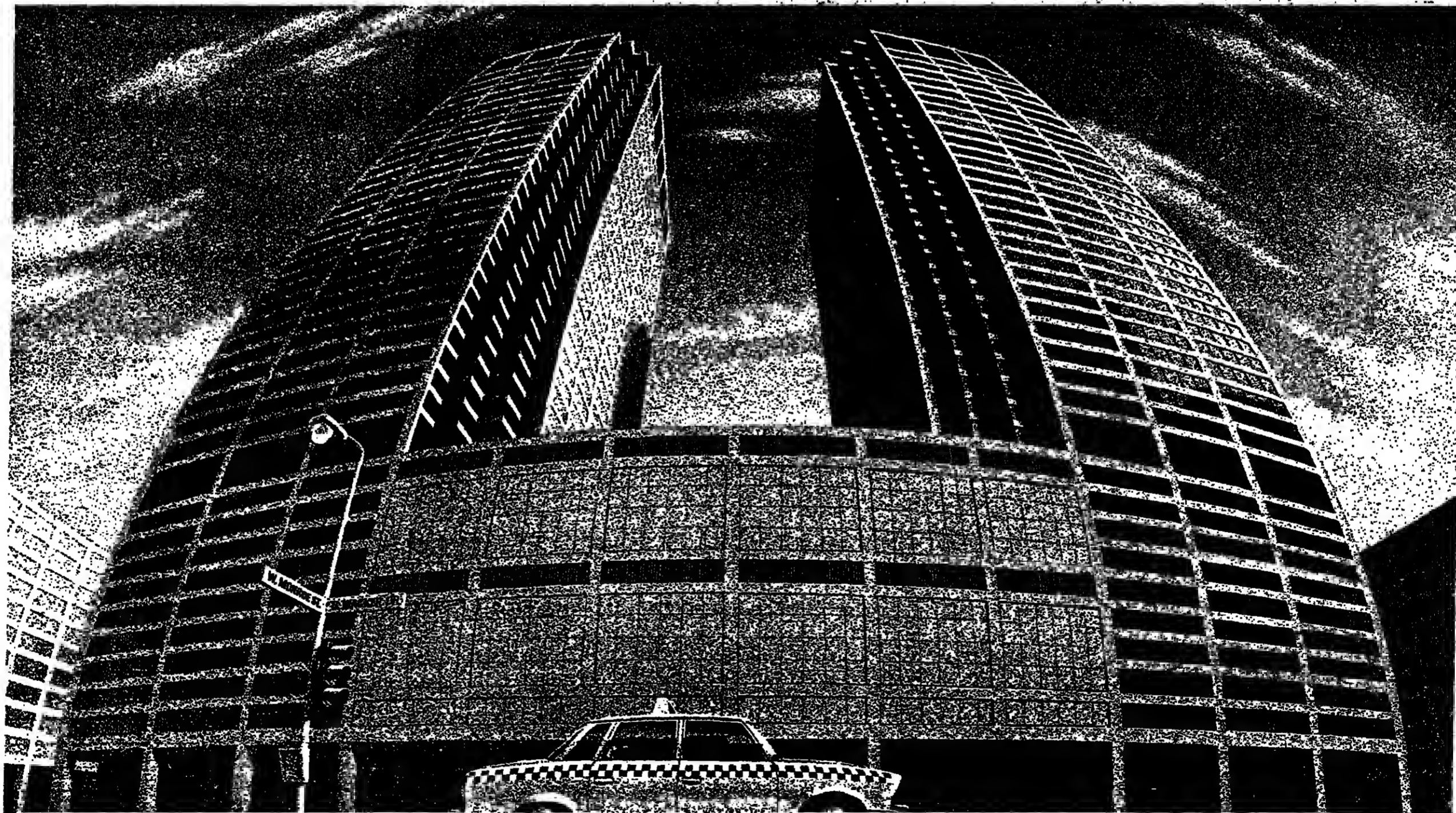
The aim is to encourage foreign companies to make financial investments in collaboration with their Indian partners, rather than merely selling them technology outright.

The Government would prefer more foreign companies to take an equity stake, so that the foreign partner will have an incentive in a continuing improvement within the Indian company.

This should prevent Indian companies being saddled with obsolete technology.

At present, foreign investment is permitted mainly for technology not available otherwise, or if a substantial commitment to exports is given, or a combination of both.

Foreign investment stood at rupees 1,07bn (£44.5m) in the financial year ending March 31, down from Rs 1,26bn a year earlier.



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# Pessimism marks start of debate on Hong Kong law

BY DAVID DODWELL IN HONG KONG

HONG KONG'S political leaders today open a critical two-day debate on the draft Basic Law - the mini-constitution that Peking plans to impose on the territory after 1997. At the same time a group of political lobbyists has descended on London to the hope of influencing a similar debate in Westminster on Friday.

Despite the importance of both debates - there will be few opportunities in future to exert pressure on Peking to alter this draft constitution - the chances are that both will be damp squibs.

In Hong Kong a sense of resignation seems to have muted debate on the draft though political leaders in the territory's Legislative Council - have been allowed to debate the Basic Law under Peking's aegis. China has long regarded legislative councillors as British stooges, and has persistently refused to recognise them as channels of public opinion in a public debate that began in May and will continue until September.

Meanwhile, in the House of Commons, the Friday slot for debate on the Basic Law makes it inevitable that few MPs will be present to speak or listen. Here

too, Peking has tried to stifle debate, insisting that the Basic Law is an internal affair.

Chinese officials backed down only when it was made clear that parliament had a constitutional right to ensure that the Basic Law was not at odds with the terms of the Sino-British Joint Declaration, which was agreed in 1984 as a basis for the transfer of sovereignty over Hong Kong to 1997.

One of Hong Kong's most effective lobbyists to London - the lawyer Mr Martin Lee - will be conspicuously absent around the Commons this week. He has chosen to remain in Hong Kong to address the Legislative Council. He has said anyway that the arrival in London this week of two groups of lawyers - one representing the Bar Association, and a second the Law Society - made his presence superfluous.

The Law Society will argue in London that the powers given to the National People's Congress (NPC) under the draft Basic Law would undermine the "high degree of autonomy" promised Hong Kong after 1997 in the Joint Declaration. The delegation claims that the NPC's intended power to interpret local laws undermines the common law system that China promised to preserve after 1997, and puts into question the role of a court of final appeal which is intended to operate in the territory as early as 1992.

Other political lobbyists will be arguing that China's proposal to nominate an electoral college to appoint Hong Kong's first post-1997 legislature is at odds with a commitment to political continuity, and contradicts promises that members of the legislature would all be elected by 1987.

As yet it is unclear to what extent Peking will take into account criticisms of the Basic Law expressed in this week's debates. Some claim Peking is poised for a major revision of the draft once the public debate comes to an end in September, and say this will give a fillip to flagging confidence over the territory's future. Others gloomily predict only cosmetic alterations, and predict that Hong Kong people will have to vote with their feet - by continuing to seek opportunities for emigration.

More than 27,000 Hong Kong people emigrated last year. There have been indications recently that the exodus this year will rise above 40,000.

# Sharpeville Six granted stay of execution

By Michael Holman and Anthony Robinson

SOUTH AFRICA'S Sharpeville Six, five black men and one woman due to hang next Tuesday for complicity in the mob murder of a black local councillor, have won an indefinite stay of execution to pursue a possible appeal.

Yesterday's announcement by Mr Kobie Coetsee, South Africa's Minister of Justice, came hours after Mrs Margaret Thatcher, the British Prime Minister, told parliament that she was prepared to renew an appeal to President P.W. Botha for clemency.

Mrs Thatcher was speaking after a 30 minute meeting earlier to the day with Miss Joyce Mokhele, whose brother is one of the six. The group were sentenced to death last December.

Although not directly involving the killing to 1984, they were charged under the doctrine of "common purpose". There have been worldwide appeals for clemency.

Mrs Thatcher's decision to meet Miss Mokhele, whom she had previously declined to see, underlined the importance the Prime Minister attaches to the case. Several countries have warned that should the executions go ahead they would extend economic sanctions against South Africa.

Mrs Thatcher told parliament that "representations have already been made to President Botha... for clemency. Should a death sentence be confirmed they will be made not only by me, but by the Toronto summit seven and the (European) Community 12."

Miss Mokhele told a news conference she was "more hopeful" after meeting Mrs Thatcher, who has argued that it was premature for Britain to renew an appeal

# Nim Caswell looks at the effects of Senegal's strict reform programme

## A model pupil finds the going tough

SENEGAL, a model pupil of the World Bank and the International Monetary Fund in sub-Saharan Africa, is increasingly feeling the political strains associated with nearly nine years of stabilisation and structural adjustment policies.

On the face of it, the programme has a lot going for it. Gross Domestic Product (GDP) has been rising at a comfortable 4 per cent or more in real terms for each of the past three years. Inflation has been brought down to 5-6 per cent and both the balance of payments and budgetary deficits have been brought under some kind of control. Even the weather has been kind, allowing three excellent harvests in a row after a succession of droughts.

President Abdou Diouf was, meanwhile, re-elected to a third presidential term, with 73 per cent of the vote, to one of sub-Saharan Africa's rare multi-party elections at the end of February.

The President's Parti Socialiste has an equally comfortable majority in the National Assembly, with 103 seats to the 17 held by the opposition Parti Democratique Senegalais (PDS).

The months following the election have, however, seen riots in the capital, the arrest and trial of Mr Diouf's principal challenger for the presidency, Mr Abdoulaye Wade, the PDS leader, strikes to the electricity and water industries, closure of the university and secondary schools for most of the current academic year and - a new departure for Senegal - at least two car bombs in the capital's suburbs.

Many in Dakar regard the upheavals which followed the elections as the direct result of very severe adjustment measures enforced since economic reforms started in 1979.

These have hit the urban population in several ways. First, by reducing government expenditure



Diouf: fighting instability

and squeezing imports, they have sharply reduced the proportion of GDP accounted for by final consumption, which fell below 95 per cent in 1986 for the first time since 1979. The target is to reduce this to 90 per cent by 1990.

Second, there has been a massive redistribution from urban to rural consumers. Where once the peasantry produced Senegal's premier export crop, groundnuts, subsidised urban consumers of rice, now the resource flow is in the opposite direction, with heavy indirect taxation of imported rice and petrol supporting a producer groundnut price for the 1987/88 season almost double world price levels over most of the past year.

The adjustment programme has also made an already acute unemployment problem even worse. The reforms have reduced the protection afforded highly inefficient industries, adding to the lay-offs and redundancies already under way in the public and parastatal sectors.

The census carried out to June will show whether this combination of pressures has done anything to slow the rate of urban population growth, but in the meantime, it is hardly surprising that the PDS's election rallying cry of "Change!" should have been taken up so energetically by the urban young.

President Diouf has said there is no question of abandoning the adjustment programme, arguing there is no realistic alternative to the painful measures currently being implemented.

In other areas, the Government has beaten a strategic retreat whenever the pressure has become unbearable. On May 1, for example, President Diouf announced reductions in the retail prices of three staple foods: rice, sugar and cooking oil.

On May 19 the President met Mr Abdoulaye Wade, newly arrested from a one-year suspended prison sentence. Round table discussions, bringing together the Government, PDS and seven smaller opposition parties in national reconciliation talks, are to end tomorrow.

In the longer run, however, despite IMF and World Bank praise for the adjustment effort, it is difficult to see how the Government can provide the improvements in living standards or the new jobs school leavers are demanding.

The retail price reductions of May 1 were accompanied by a cut to the producer price for ground-

# Fresh Iraqi success in Gulf war

BY ANDREW COWERS, MIDDLE EAST EDITOR

IRAQ HAS inflicted more military embarrassments on Iran this week, as the "Iranian" forces secured the border on the central Gulf war front and cut off the northern town of Halabja, scene of a major Iraqi chemical attack in April.

A statement from the Iraqi high command yesterday said members of the elite Presidential Guard and the fourth army corps had chased the Iranians from the Zubaidat border area not far from the strategic road between Baghdad and Basra.

The attack, preceded by a major Iraqi artillery barrage, was the fourth Iraqi advance in as many months, following the recapture of the Fao peninsula in April and the eradication of Iranian troops from southern Iraqi territory between then and now. It underlined once again the difficulties Iran is experiencing in the

face of Iraq's new found military confidence.

"Iran's problem is that it doesn't know how to fight a defensive war," said a Western diplomat in Tehran at the weekend. "Before the recent setbacks, they were throwing everything into pushing into Iraq. Defensive tactics are much more difficult."

Meanwhile, the Iranians announced that their troops had withdrawn from the north-eastern town of Halabja, about nine miles inside Iraq, confirming that Iraqi forces are also making gains in mountainous Iraqi Kurdistan. The withdrawal may have reflected Iraq's recapture of mountain peaks around the town.

While Iran's recent string of defeats is a severe embarrassment for the Tehran regime, there is no sign that it is about to see for peace as a result. Most observers in Tehran believe that

the Government would be most reluctant to go to the negotiating table in its current weakened position.

The immediate question, therefore, is whether Iraq will feel moved to step up the pressure on its eastern neighbour in coming weeks. Baghdad has consistently said it would not invade Iran again. But diplomatic observers are not ruling out an increase in activity inside Iran by the Iraq-backed National Liberation Army, a left-wing Iranian opposition group.

● Egypt yesterday denied news agency reports that it had sent troops to Saudi Arabia to reinforce security during this month's Muslim pilgrimage, or Haj. Reuters quoted Arab diplomat as saying that about 1,000 Egyptian troops had arrived in Saudi Arabia to help keep the peace, and that 4,000 more were expected.

# US nears agreement with Philippines on bases

BY RICHARD GOUVERLAY IN MANILA

MR GEORGE SHULTZ, the US Secretary of State, said yesterday that an agreement covering the operation of American military bases in the Philippines for the next three years should be reached within the month.

After meetings with President Corason Aquino and other senior Philippine officials, Mr Shultz said that he was convinced there were strong mutual security interests and looked forward to "a continuing partnership in the region".

However, in reference to a Bill passed by the Senate last month banning nuclear weapons from Philippine territory, Mr Shultz again warned that the US needed the flexibility to operate nuclear-powered and nuclear-armed ships and planes from the bases.

Mr Shultz said that his talks had shown that the Philippine armed forces are confident they can defeat the 19-year-old communist-led insurgency but said that US military aid, which is linked to the bases, was crucial to an effective counter-insurgency policy.

# Taiwan opens door to trade with China

BY MERVYN DE SILVA IN COLOMBO

TAIWAN'S ruling Nationalist party has approved a potentially explosive increase in trade and investment in China by local businessmen by dismantling four decades of rigid economic controls. Reuters reports from Taipei.

Under a new policy announced at a party congress on Tuesday, Taiwan industrialists will be allowed to import raw materials from China and invest indirectly in the Chinese economy through third countries.

In a further sign of a thaw in Taiwan's relations with its arch-enemy, the Government also said it would open its borders to selected visitors from China.

Taiwan industrialists have been clamouring for access to China's cheap and abundant raw materials. They are also looking for sanction to shift money-losing operations to the mainland.

The Nationalists have banned investment and direct trade with the mainland since 1949 when they fled to Taiwan along with almost two million soldiers and civilians after being toppled by the communists.

The island is desperate for investment outlets for its \$70bn of foreign exchange reserves which are now mostly lying idle to international banks.

# Japanese surplus down 10%

By Carter Rapoport in Tokyo

JAPAN'S trade surplus narrowed by more than 10 per cent in June thanks to growing imports.

According to Ministry of Finance figures collected on a customs clearance basis, Japan's trade surplus dropped to \$5.5bn in the month, compared with \$6.6bn in the same month last year.

Exports increased by 17 per cent but imports jumped by nearly 32 per cent in the same period.

The figures also showed a continued decline in the large trade imbalance between the US and Japan.

From \$4bn last June, the trade surplus with the US fell to \$3.6bn this June. Exports to the US rose 8 per cent to \$7.5bn while imports were up 33 per cent to \$3.9bn.

Japan's surplus with the EC in June was \$1.6bn, with exports up nearly 30 per cent from May and imports up nearly 40 per cent to \$2.1bn.

For the first six months of the year, Japan's overall trade surplus was \$38.6bn, compared with \$40bn last year.

# Tamil guerrillas break off Indian ceasefire talks

BY MERVYN DE SILVA IN COLOMBO

THE Tamil Tigers, the military group fighting for an independent homeland for the minority Tamil population of Sri Lanka, have accused Indian troops of worse atrocities than those committed by the island's army and have broken off ceasefire talks with the Indian government.

In a statement yesterday the Tigers promised the Tamil people a long struggle for the fulfilment of their aspirations for a homeland. They also accused India of trying to impose a "charter of servility".

The Indian government said it remained committed to the peace accord signed with Sri Lanka in July last year. A senior Indian diplomat in Colombo said yesterday they would make every effort to restore normalcy as pledged in the accord.

Indian troops entered Sri Lanka last July after India and Sri Lanka signed an agreement aimed at ending the secessionist ambitions of the Tamil guerrillas.

Some fear that the Tigers' decision to break off talks could presage a renewed outbreak of fighting with Indian troops dragging India further into a long bitter struggle with the guerrillas.

In a statement approved by Mr V Prabhakaran, the Tigers' leader now hiding in the jungles of north-eastern Sri Lanka, the Tigers claim their women were raped, civilians killed and property wantonly destroyed.

The headline statement comes two days after Mr Mami Dink, the Indian High Commissioner, returned from the eastern province to announce that only two issues stood in the way of a formal surrender.

The Tigers wanted a five-day ceasefire by both sides before they began laying down arms, and five months in which to complete the transaction.

The Indian peace-keeping force had advised New Delhi not to accept the offer.

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But how attractive will her pension be?

If Deutschmark investments are part of your pension fund strategy, you are familiar with the variety of DM instruments available. But, there are subtle differences in yields, liquidity, maturity, and depth of the market. There are yet other considerations which may require tailor-made solutions.

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Until very recently, only those in the upper echelons of the social register ever inherited anything of any real worth. As the heirs of "well-to-do" families they knew what was coming to them, just as they knew what was expected of them.

This wealthy and worldly minority (perhaps 10% of the population) is now about to be superseded by a new, larger and more volatile band of inheritors: today's middle-aged, middle classes.

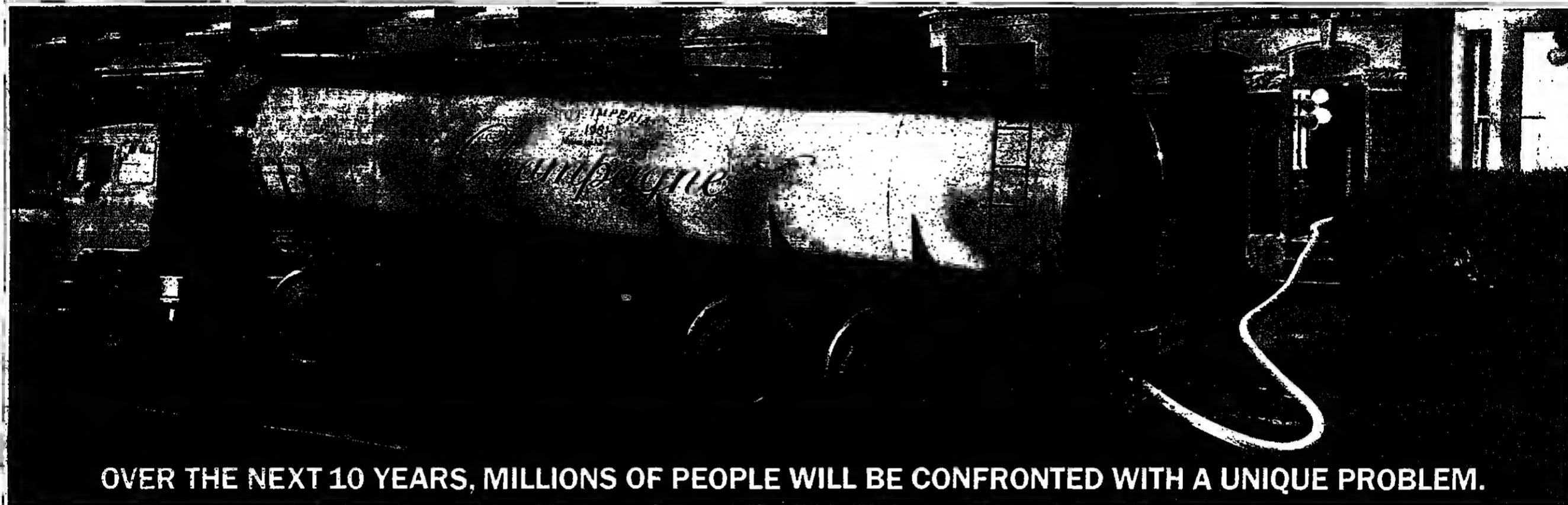
It is they who are set to become the "nouveau riche" of the 90's and beyond. And they will, in a very real sense, owe it all to their parents.

For it was the post-war generation who first enjoyed widespread home ownership. Now retiring in their millions, they will soon be conferring their wealth upon their already affluent 40 and 50 year old children.

A portentous event when one considers that even a modest estate can now be expected to top the £100,000 mark.

In fact, estimates predict that by 1997, parents passing away will pass on a staggering £24 billion a year. (240% up on current levels.)

Undeniably, the impact of this quiet, yet colossal transfer of wealth will be immense. It will affect



OVER THE NEXT 10 YEARS, MILLIONS OF PEOPLE WILL BE CONFRONTED WITH A UNIQUE PROBLEM.

companies big and small, old and new, progressive and old-fashioned alike. It will doubtless affect you and your company. After all, millions of dutiful sons and daughters will be presented with dauntingly large legacies.

But will they spend, spend, spend? Or will they use their vast discretionary wealth with discretion?

Will they, as some pundits predict, fritter their money away on the likes of fritto misto di pesce and moules à la crème; German fitted kitchens; Milanese designer furniture; winter holidays in St Lucia and summer jaunts to gîtes in the Camargue?

Or will they, as rival experts would have us believe, plough their considerable capital into the City's money markets?

As it is, 1 in 5 adults now hold stocks and shares of one sort or another. 1 in 3 have taken out their own private pension plan. 1 in 10 have decided to invest in private health care. These figures could advance dramatically given sufficient nouveaux inheritors with sufficient financial perspicacity. No area of finance would remain untouched.

Private education, for example, could become a realistic and popular option for legions of middle class families overnight.

Whilst an ever-decreasing retirement age and a less munificent welfare state could bring pension and private health care planning to the front of millions of minds.

The vagaries of luck and fate need not decide your company's eventual response to all this, though. You can start doing something about the matter today, just by thinking ahead.

For forward planning is the only answer. An answer that we at Ernst & Whinney have put into practice for companies of all sizes and complexions. In all probability, your company could benefit from contacting us. After all, without wishing to blow our own trumpet, we do have a wealth of experience.

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## UK NEWS

## Winds disrupt effort to cap Piper oil wells

By STEVEN BUTLER

EFFORTS TO cap three burning oil wells on the North Sea Piper Alpha oil platform yesterday moved forward haltingly. High wind continued to disrupt efforts to board the twisted wreckage of the platform which was hit by a gas explosion last week.

The fire-fighting vessel the Thoros, which is carrying Mr Red Adair and his team of oil fire specialists, pulled back from its position alongside the platform to make way for two semi-submersible drilling rigs which were putting down anchor.

The rigs are making preparations for drilling relief wells, should it prove necessary, to relieve pressure on the wells that are still burning.

Occidental Petroleum, operator of the Piper field, meanwhile made public its records of incidents of release or escape of gas in the past two months. It said gas had escaped on June 1 due to a leak in a flexible hose, which was subsequently replaced.

It also said that a controlled release of gas into the atmosphere had taken place on July 4 as part of a maintenance procedure in the gas conservation

module. It said the foul odour from this release would have been detected by many workers on board the platform.

A number of reports have circulated in recent days about gas leaks occurring in the days before the explosion, which killed 166 persons. Occidental has said that any accidental leaks would have been reported to it and none were.

Occidental said it would have to cap the leaking wells and ensure the soundness of the steel jacket holding up the remains of the platform before sending in divers to attempt recovery of 146 missing bodies.

Mr John Prescott, Labour's energy spokesman, yesterday called for the oil industry to spend more money training offshore workers.

He also questioned safety conditions at BP's West Sole platform where 116 contract workers resigned last week citing safety problems. Mr Prescott said, and BP confirmed, that a helipad on the platform was closed, while a helipad remained open on an accommodation barge alongside.

## TV groups raise offer to head off soccer split

By Raymond Snoddy

BRITISH Satellite Broadcasting and the BBC yesterday increased their offer for the rights to televise soccer in an attempt to head off the possible disintegration of the Football League in its centenary year.

The broadcasting organisations increased their minimum offer for a four-year agreement from £45m to £59m. The Football League said the total package would probably amount to more.

The offer comes before today's meeting between the ITV companies and representatives of Britain's top clubs at which the independent companies hope to conclude a £32m four-year deal for exclusive rights to televise the likes of Liverpool, Everton, Arsenal and Tottenham.

More significant than the total in the revised BSC/BSB deal was the fact that the 20 first division clubs were offered between 70 per cent and 90 per cent of the money.

Under Football League rules, clubs have no right to sign unilateral deals with television companies. If the top 10 clubs sign a deal with ITV it will in effect mean the break-up of the 22-club Football League and lead to the creation of a new 'super League', BSB plans, Page 8

## Pan-European solution needed for air transport, BA chief says

By MICHAEL DONNE, AEROSPACE CORRESPONDENT

EUROPE MUST spend "large sums of money" to solve its current problems of too few airports and too little airspace, which are leading to the current widespread congestion and delays in air travel.

Sir Colin Marshall, chief executive of British Airways, told a conference on air transport liberalisation in London that the present problems would need a combined effort of the European Community and everyone using European airspace to solve.

His speech coincided with a statement from BA that it carried more than 2m passengers on scheduled services in June for the first time in any single month. Passenger traffic on BA and British Caledonian services combined was up 20 per cent over the same month last year.

Sir Colin said the European problems included insufficient airports, with existing ones not big enough and often not well equipped; too much military use of airspace; the use of air traffic handling procedures established decades ago to cope with different aircraft and load patterns; outdated equipment; too many aircraft seeking key slots in the system; and the curtailment of existing facilities by "proper concerns about noise and less convincing claims about environmental disturbances."

"It seems to me that everyone concerned is being forced to recognise that there is no way a single country, a single country or even a single area can find proper answers," he declared.

"These are major problems the solution to which is going to require the expenditure of large sums of money on a pan-European basis. This is going to take a combined effort of the EEC and everyone operating in European airspace if useful responses are to be found."

One obvious answer, he claimed, was to change the hours of airport operation and increase the availability for travel where the time of departure was not critical.

Air traffic was bound to increase, Sir Colin said. As a result, communities would simply have to decide whether they wished to have the advantages and benefits of better air services along with potentially less noise.

"What all of us have to face is that beating the physical obstacles will require major investment on a scale which can be borne only by Europe acting in concert - and that should be a test of our ability to co-ordinate effort and ideas for sure."

Mr Stanley Clinton Davis, European Commission transport commissioner, told the conference that all member states of the Community should participate in Eurocontrol, the body set

up some years ago to control air traffic in the upper airspace over Europe.

"The Commission long ago warned governments about the build-up of congestion in the skies. Many governments remained myopic. The boom in traffic, despite all the warnings, seems to have caught them by surprise."

It was also revealed yesterday that additional funds for Eurocontrol are being sought by its governing body, to enable it to implement a plan for long-term improvements to beat air traffic congestion.

A five-year work programme, approved at last week's meeting of the agency's permanent commission, urged that member states should immediately pool relevant information about systems, procedures and plans so that long-term measures to improve traffic flows could be considered.

In the meantime, it was agreed that the agency should investigate ways of relieving congestion in the short-term.

This would include identifying current incompatibilities between existing systems, and recommending ways of removing them; press forward with the development of a medium-term strategy to improve air traffic management efficiency; and draft specifications for the next generation of air traffic control systems.

## Fresh ways needed to sustain farm economy says Howe

By TOM LYNGH

ALMOST ALL advanced countries had to discover ways of promoting rural communities that did not depend on the artificially protected production of food surpluses, Sir Geoffrey Howe, Foreign Secretary, has told the House of Commons.

"For too long we have been devoting resources to supporting and protecting agriculture to enable it to produce food that can't be consumed at prices that can't be sustained." It was time to find new ways of sustaining the countryside.

Sir Geoffrey was speaking during a debate on the European Communities (Finance) Bill, which implements the agreement in Brussels in February on the future financing of the Community and the reform of the Common Agricultural Policy.

The bill was read a second time by 323 votes to 155, a Government majority of 128. Mr John Biffen, a former Conservative minister, led a token revolt by 13 anti-Common Market Tories who voted against the agreement.

The Brussels settlement changes the basis of the European Community's own resources from a percentage of national value added tax receipts to a percentage of gross national product, and imposes a new regime of farm spending curbs.

Sir Geoffrey said internal reform of the EC had been achieved because of British tenacity.

Britain had successfully insisted that any further increase in the EC's own resources must be matched by tough spending controls, that agricultural surpluses must be reduced, that Britain's abatements continue

and that there be no oils and fats tax. The package on agricultural support prices for 1988 was within the guideline, as were the commission's proposals for 1989. "The signal to farmers and to the markets is clear - the scandal of soaring CAP costs, at the expense of taxpayers, consumers and developing countries, is at last being brought under control."

There had already been an "impressive" reduction in dairy intervention stocks. The "butter mountain" had shrunk by nearly half in the year to April and skimmed milk powder stocks were down by 87 per cent.

For Labour, Mr George Robertson said: "Creative accountancy is once more going to save the EC from bankruptcy." The bill provided "little evidence of judgement, efficiency or political or financial prudence. When the bluster and the funny money are set aside, the news in this bill is bad for Britain and British taxpayers."

He said the bill would increase Britain's net contribution to the community by £200m to £300m this year from the £135m paid last year. He approved the change to GNP as a basis for calculating the EC's own resources, but said it was being used as a cover for the rise in spending.

On top of that, he said, the bill approved the inter-governmental agreement - designed to ensure that the EC had sufficient funds for the current year - at a cost to the UK of £765m.

Mr Robertson hoped the new agricultural stabilisers would work, but said farmers were still uniquely protected from market pressures.

## More time for monopolies inquiry into brewing

By LISA WOOD

THE GOVERNMENT has given the Monopolies and Mergers Commission an extra six months in which to complete its investigation into Britain's brewing industry.

UK brewers operate a tied system under which company tenants are obliged to stock their landlord's beer. The inquiry was to have been completed by August.

However, the Department of Trade and Industry said yesterday that the commission now had until February 3 1989 to prepare its report. The extension had been granted by Lord Young, the Trade and Industry Secretary after representations by the commission.

The Brewers Society said: "This does not come as a surprise

to us. The industry is an enormous one to investigate."

Earlier this year the commission sent letters to interested parties outlining its preliminary findings and asking for more information. Written information has now been submitted, including three volumes from the Brewers Society. It is understood that the commission is now starting to assess the information as well as holding hearings where it is taking further evidence.

The commission's task is a difficult one. While it is alleged by some critics of the industry that the tie restricts consumer choice, a likely consequence of abolishing it would be the engulfing of smaller regional brewers' brands by nationally advertised ones.

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## Lloyds Bank Interest Rates.

With effect from the close of business on Wednesday 13 July 1988, the Bridging Loan monthly rate of interest will be increased to 11 per cent (APR 14%). Also, the Special Personal Overdraft rate will increase to 11 per cent per month (APR 14%) and the Preferential Personal Overdraft rate will increase to 13 per cent per month (APR 16.7%).

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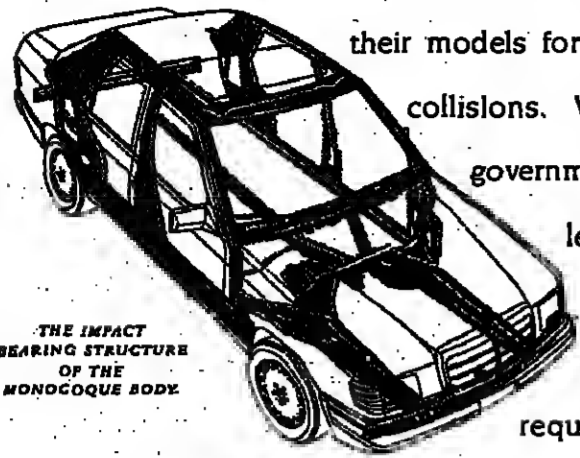
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It is a surprising fact that only Mercedes-Benz, of all the world's car manufacturers, routinely test their models for off-set frontal collisions. Why? Because government crash test legislation demands that car makers meet requirements only for 100% head-on collisions - so that is the routine they all follow. Except Mercedes-Benz.



THE IMPACT BEARING STRUCTURE OF THE MONOCOQUE BODY

Their research shows that in Germany, for example, 40% off-set frontal collisions happen three times more frequently, so Mercedes-Benz design briefs demand that all chassis and crumple zones be tailored specifically to disperse the unique stresses of both types of collision. Which means impact energy is absorbed progressively and displaced into forked longitudinal members mounted onto extremely rigid sidewall, floor pan and transmission tunnel structures. The energy is therefore diluted by being transmitted and absorbed in three different directions.

# Mercedes-Benz design their cars for the accident that happens most

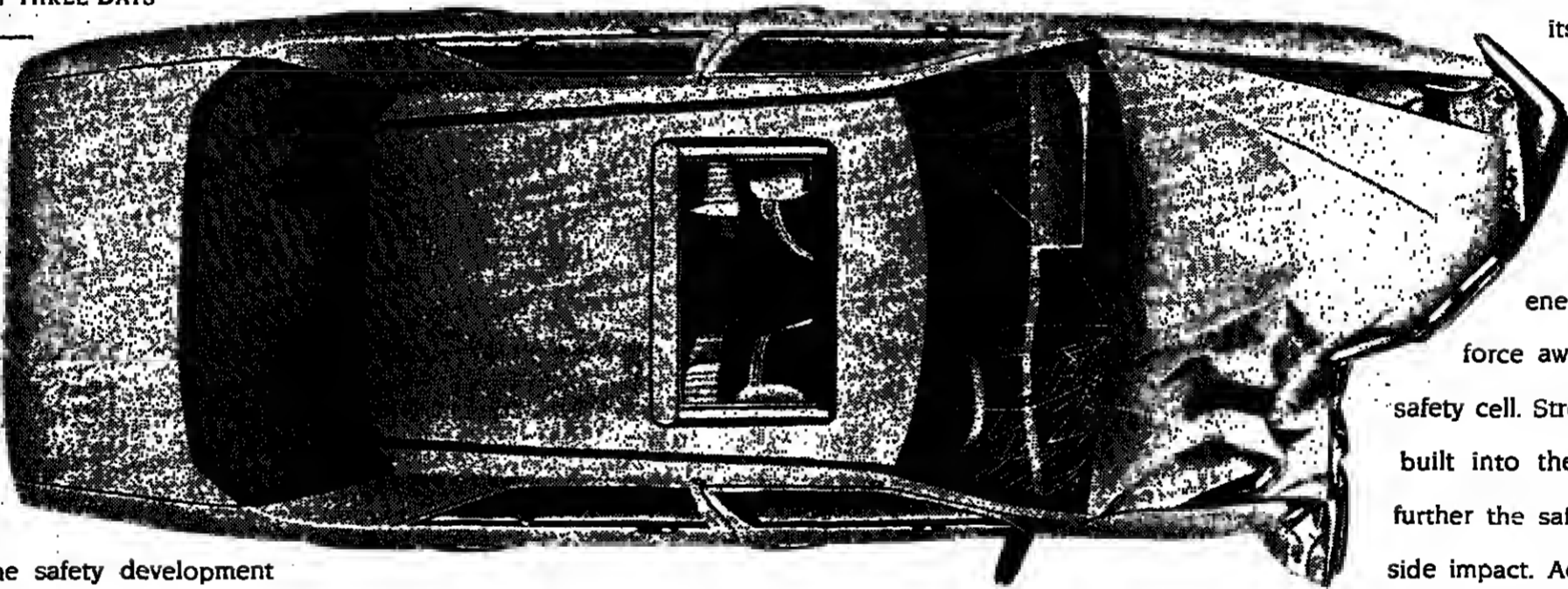
## STATE OF THE ART SAFETY CELL

Computer-aided engineering, combined with extensive use of high strength, low-alloy steel, ensures that Mercedes-Benz monocoque body shells are not only light, but are also outstandingly strong. Such a highly rigid shell is the basic safety element,

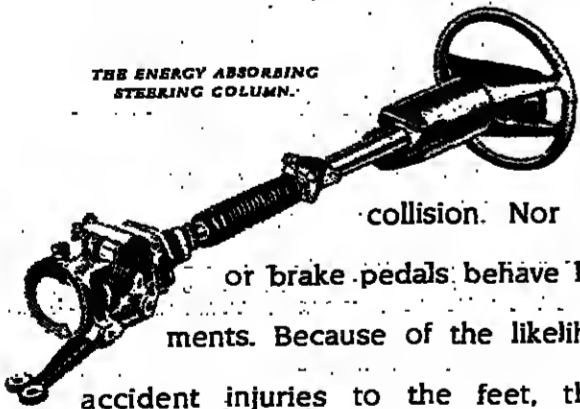
its front and rear sections designed to yield progressively in major accidents. They absorb kinetic energy and divert the full force away from the passenger safety cell. Strong cross-members are built into the floor pan to stiffen further the safety cell's resistance to side impact. Additional single section roof frame cross-members enhance the total load bearing capacity of the roof in front, side and roll-over impacts.

## A CRASH TEST EVERY THREE DAYS

Mercedes-Benz conduct a crash test every three days, on average. Because safety research is an integral part of the Mercedes-Benz design process, many tests are conducted on components and prototypes prior to full scale production of a new model. Consequently, the safety development team are well placed to impose their priorities on the fundamental design of a car. Today's Mercedes-Benz models are the most thoroughly tested and safest the company have ever built.



The Mercedes-Benz safety steering system, as an example, is fitted with a distorting cup within the steering wheel, and a collapsible, corrugated column that will not intrude into the passenger compartment in either a head-on or off-set collision. Nor can the clutch or brake pedals behave like blunt instruments. Because of the likelihood of severe accident injuries to the feet, the pedals are designed to swing away from the driver on impact.



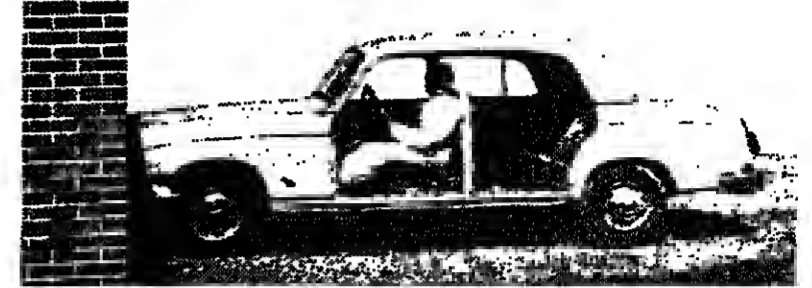
THE ENERGY ABSORBING STEERING COLUMN

## THE FATHERS OF AUTOMOTIVE SAFETY

The history of Mercedes-Benz safety consciousness dates from 1931 when they developed independent front suspension to ensure safer roadholding. And as long as thirty-seven years ago, long before "crumple zone" and "safety cell" became part of car industry jargon, Mercedes-Benz patented the first impact-absorbing body shell. But rather than protect the patent in their own

interests, Mercedes-Benz allowed it to be infringed in everybody's interests, so other car makers could incorporate the idea into their own body designs. A gesture that speaks for itself.

In 1959, Mercedes-Benz became the first manufacturer to systematically crash test and roll-over test their cars. In that year, 80 were destroyed in

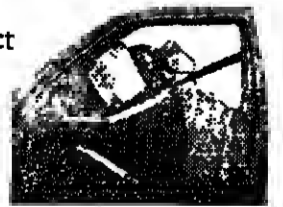


SCIENTIFIC CRASH TESTING: CIRCA 1959

the search for greater passenger security. Since then, no car maker has placed greater emphasis on crash testing, and many others reap the benefits simply by adopting the results of Mercedes-Benz pioneering research.

## HOW THE USE OF AIR CAN REDUCE INJURY RISK

All inertia-reel safety belts fitted to the front seats of Mercedes-Benz cars, have electronic belt tensioners as standard. Above a predetermined level of impact, the tensioner is activated and pulls the belt taut around the body in milliseconds, reducing forward movement of driver and front seat passenger. Above certain speeds, however, impact injuries can still occur no matter how sophisticated the seat belts are.



FROM IMPACT TO INFLATION IN 80 MILLISECONDS

Therefore, Mercedes-Benz also offer an electronically controlled airbag that is neatly stowed in the steering wheel hub. This innovatory safety feature has been available since 1981 and is already fitted to 400,000 Mercedes-Benz cars. A normally invisible guardian, it inflates in milliseconds, under impact, to cushion the driver's head and greatly reduce the risk of chest injuries. Further proof that the Mercedes-Benz commitment to safety is uncompromising, unchallenged and continues unabated.



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In the year ending December 31, 1987, total assets of the USF&G Corporation reached \$10.1 billion, an encouraging 13% increase over the previous year. Earnings for the period increased 36% to \$4.92 per share.

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# The river bus which could find its way abroad

Kevin Brown on the bureaucratic backwash encountered by a craft which is neither normal boat or hovercraft but uses both technologies

THE RIVER Thames, which has been the trading lifeline of London for centuries, appears to be undergoing a renaissance as a highway.

Traffic on the upper reaches of the river has declined dramatically over the last 20 years since the bulk of the capital's port activities moved downstream to Tilbury and elsewhere.

But the launch of two separate riverbus services in the last few weeks marks the beginning of an attempt to return to the Thames the local transport function it performed almost uninterrupted from the Middle Ages to the mid-19th century.

The Thames lost its place as one of the main modes of local transport because of the difficulty of navigating a river crisscrossed with ocean going ships, and because of the rapid improvement in road and rail communications after around 1940.

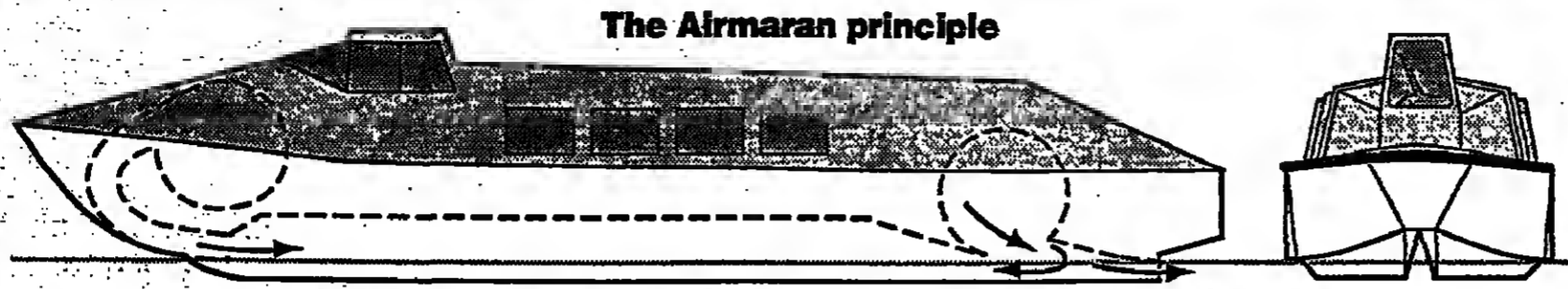
The first of these difficulties was removed by the transfer of most of the container and bulk shipping facilities to deeper waters downstream. Now only a few cruise liners find their way to the old port area in the Pool of London.

Londoners are also finding it increasingly difficult to cope with a road and rail system which is straining at the seams - traffic volume has increased by 25 per cent since 1970, and the passenger journeys on the London Underground are up more than 70 per cent over five years.

At the same time, economic recovery has reversed the trend towards a declining population - contrary to the forecasts of the 1970s - and has prompted the regeneration of derelict areas such as the old docklands, where a thriving business centre is being established.

These factors have combined to make the late 1980s a propitious time for the river to come back into its own. But the omens are not all good. Several attempts have been made to start a river bus service in recent years, and all have foundered because of poor reliability and technical difficulties.

One of the main problems has been frequent propeller fouling in the dirty and rubbish strewn waters of the Thames, which flows through some of Britain's biggest industrial areas.



Air is blown downwards by fans which raises the craft. The diagram does not show the propulsion system.

However, both the new services take advantage of the development of water-jet propulsion to overcome the problem completely.

The first company to offer regular services was John Mowlem, operator of the London City Airport, which runs a river bus between Westminster and the airport, which is situated in the old Royal Dock.

This is a limited service designed solely to overcome the difficulties experienced by many potential airline passengers in travelling from central London to the airport through the congested roads of East London.

More ambitious is the service operated by Thames Line, which eventually plans to provide regular scheduled services between 29 piers from Chelsea Harbour to Gallions Reach, downstream of the river barrier.

Thames Line has begun operations on the central part of the route using a fleet of Australian-designed Incat high speed catamarans capable of carrying 60 passengers, and claims it has high hopes of long-term success.

The company raised the money for its services through the Business Expansion Scheme, and has the advantage of having been nominated the preferred operator of a river bus service by the Port of London Authority, the Thames Water Authority and the London Docklands Development Corporation, which share responsibility for the river and its banks.

However, the development of the Airmaran in the UK has been brought to a halt by the Transport Department, which insists that it must be classified as a hovercraft rather than a boat. This is consistent with the Hovercraft Act 1968, which defines a hovercraft as "a vehicle designed to be supported when in motion wholly or partly by air expelled from the vehicle to form a cushion of which the boundaries include the ground, water or other surface beneath the vehicle."

The high speed catamarans being used by Thames Line were chosen because of the proven responsibility of the basic concept, and their performance in extensive trials on the river itself.

However, Thames Line has abandoned plans to take a technological leap forward by operating in tandem with the catamarans, a second type of vessel known as the Airmaran.

The concept was developed over the last 18 years by Mr Peter Corson, a retired naval officer whose aim was to combine the high fuel efficiency of hovercraft with the simplicity and relatively low building cost of conventional ships.

Mr Corson claims the Airmaran would use 40 per cent less fuel than the Incat boats, and would make less wash, an important factor on the relatively narrow Thames.

The Airmaran is a tunnelled mono-hull craft in which air is blown downwards at the bows by a powerful fan, raising the craft slightly in the water, and consequently reducing drag. In effect, the vessel travels on an air cushion in the same way as the familiar sidewall hovercraft, but does not need flexible skirts at bow or stern to keep the cushion in place.

The design ought to mean that Airmaran could deliver many of the advantages of hovercraft at around a third of the cost because it could be built using cheaper shipbuilding techniques.

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But the Act did not foresee the development of vessels such as Airmaran, and the effect is to bring it within the scope of regulations designed for a former generation of much bigger and faster hovercraft, such as those operated on the Channel.

The Transport Department, possibly with the public transport accidents such as the capsizing of the Herald of Free Enterprise in mind, says safety can only be guaranteed if the Airmaran is treated as a hovercraft.

This classification means that construction and maintenance arrangements would have to be approved in advance by the Civil Aviation Authority, and captains would need to have to have CAA certificates of hovercraft competency.

Mr Corson says this would force up the design costs of Airmaran by up to £20,000. On top of this the builder would have to introduce a control system costing at £30,000, and building costs could be further inflated by the difficulty of putting the contract out to tender.

Finally, the design would have to pass through nine stages of CAA checks before certification, including consideration by the airworthiness board. This could lead to multiple extra costs; for instance, would have to be twice as strong to conform to hovercraft regulations.

The Thames Line episode indicates that the extra costs involved are likely to make the Airmaran uncompetitive with high speed catamarans and other conventional craft.

As Mr Corson says: "What is happening is that we are trying to marry two technologies, and the bureaucracy is not designed to cope with it." He adds that a solution would be possible "if they did not sit there with absolutely closed minds."

Mr Corson has not taken the Department's approach lying down. He argues vigorously that there are several important reasons why the Airmaran should be treated as a ship and not a hovercraft.

● The vessel is designed to operate at 27 knots, significantly slower than the 35 knots speed of most sidewall hovercraft.

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After the first trial, Mr Tony Seal, head of the CAA's hovercraft department, reported: "The layout of the craft is entirely boat-like."

After a second trial, Mr John Syring, the authority's technical consultant for hovercraft trials, noted: "In general it handles like a boat of similar speed and size, and was not obviously a hovercraft in its handling or behaviour."

Lloyd's Register of Shipping, which carried out a structural analysis of the hull and superstructure, reported that its method of gaining lift was "quite contrary to the principle of operation of a hovercraft."

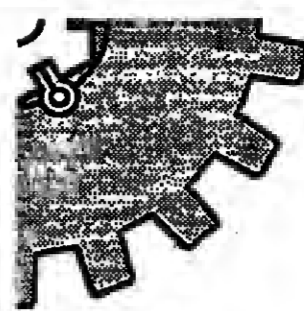
In addition, the former Greater London Council, the Thames Water Authority and the PLA have all given sympathetic support to the project.

Mr Channon has not given a final ruling on whether the Airmaran can be exempted from the hovercraft regulations and Mr Corson says he would be satisfied with partial exemption, which would allow the CAA to supervise the fan system, while treating the hull and machinery as a conventional boat.

In the short term Mr Corson would like to press ahead with construction of a 12 seat version of the Airmaran, for which he says he has a potential buyer. However the Department of Transport has given no indication that Mr Channon will be prepared to describe.

If there is no progress, the design may go abroad to a country with less inflexible construction regulations. "I have received three applications for licences, from South East Asia, the Mediterranean and North America, but it seems so silly that we can't reach agreement," says Mr Corson.

He has some unexpected documentary evidence to support his case, partly drawn from the official reports of tests on a prototype carried out by the CAA.



## WORTH WATCHING

Edited by Geoffrey Charlish

### Making intelligent use of disk time

CRISTIE ELECTRONICS of Stonehouse, Gloucester in the UK, is offering an "intelligent" floppy disk drive. Called Print-disc, the unit saves time in computer aided design (CAD) and desk top publishing operations.

Plotting information is often sent straight from the CAD computer to the plotter, which can be up to the computer for anything from a few minutes to several hours, according to Cristie.

Instead, a local floppy disk drive is used to record the data in a few seconds. The user then takes the disk to the Plot-disc, which is permanently connected to the plotter and can then be left unattended to plot the floppy's contents.

As well as releasing the workstation for immediate further use, Print-disc also enables several CAD workstations to use a single plotter or printer without wired connections.

### Chip can remember 2m characters

JAPANESE ELECTRONICS group Toshiba is working on a 16 megabit dynamic random access memory chip (DRAM) but says that "some more years" of development will be needed before the device can be put on the market. Such a chip, able to hold 16m bits, would be able to remember some 2m characters, roughly equivalent to two editions of the Financial Times. The chip is about the size of a thumbnail.

Remarkable strides have been made in memory chips, bearing in mind that in 1961/72 the capacity was a mere 64 kilobits. Today, one megabit (a million bits) is commonplace and the

four megabit era is fast approaching. The experimental 16 megabit device integrates some 34m memory cells (each with a transistor and a capacitor) and the time required to find and read any one of them is measured in billionths of a second. The distance between the elements on the chip's surface is only 0.7 micron (a micron is a millionth of a metre).

Toshiba says that at these microscopic dimensions, ways have to be found to prevent electric charge leaking from one cell to another, causing errors in the stored data. It believes a modification of its "trench" structure will be successful.

Also planned for the chip is rapid read-out of data in serial form without the need (as is normally the case) to address and read each bit individually. One instruction will allow a defined stream of bits to be read out, making possible the storage and rapid retrieval of high definition picture data. Such a chip will be needed for the TV sets and video recorders of the future.

### Optical disc-based publishing system

BELL & HOWELL, the US-based information technology company, is introducing into Europe an electronic publishing system aimed at companies that have to disseminate spare part and service information to a number of distributors or service centres.

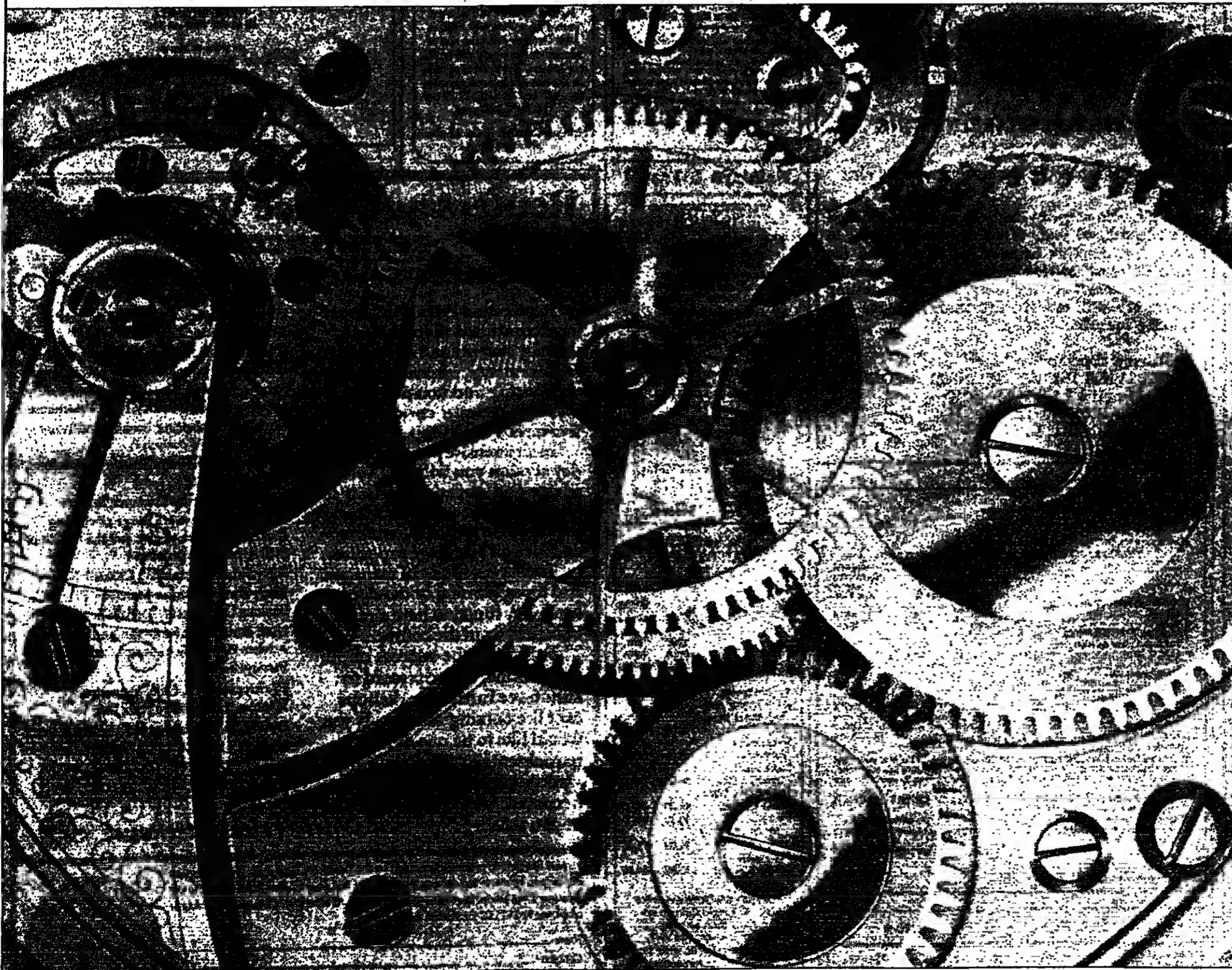
Called IDB 2000, the system is already in use in the US at Chrysler and General Motors. It is able to provide details of 32k,000 GM parts, covering the last 12 years, on just two CD-ROM optical discs. (CD-ROM, or Compact Disc read only memory, is a development of the CD music disc).

Base of identification by dealers or mechanics is the key feature of the system. The user sees a series of displays on the screen, starting, in the motor industry case, with a catalogue of vehicle models. The wanted model is selected by simply touching the screen and then the user can select engine, transmission or some other segment, gradually working down towards the wanted part, simply by touching the screen appropriately. Then, the corresponding part number and other data can be transferred straight to an invoice or order form.

Bell & Howell uses CD-ROM for smaller systems, but with large libraries and many terminals, large scale magnetic hard discs are used to get sufficiently low access times.

CONTACTS: Cristie: UK, 04522-5611; Toshiba: Tokyo, 067 21045; Bell & Howell: UK offices, 0783 20224.

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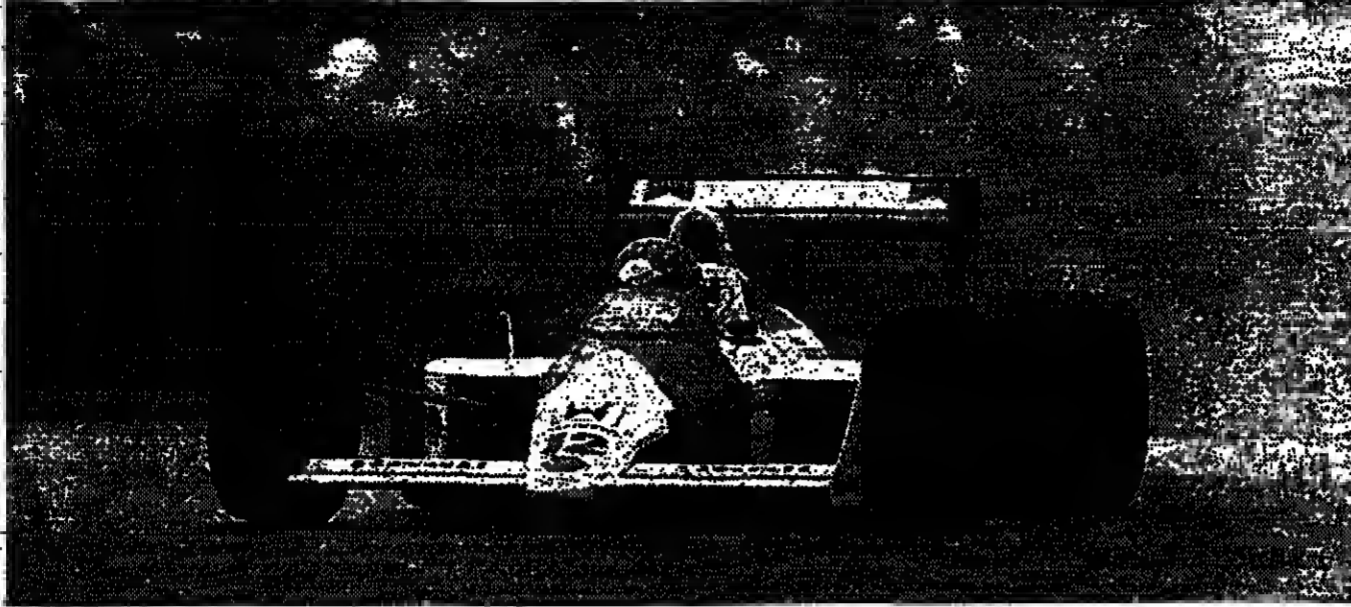


ARTS

Television/Michael Thompson-Noel

Driven to distraction by commentators' chat

It's a funny sport, motor racing. What made the British Grand Prix at Silverstone last Sunday even funnier, of course, was the summer monsoon, which meant that every time Senna or Mansell or Goughalima or little battling Nakajima hurried into view, a vast spray of water drenched my sitting room carpet.



Brazilian Ayrton Senna in a McLaren Honda hurtling through the wet on his way to victory in the British Grand Prix at Silverstone last Sunday

You can tell how desperate I became when I went and dug the garden, which is no fun at all. In Nottingham, I have already unearthed a greenhouse and a potter's bath, plus parts of a mastodon. By the time I had finished outdoors and reasserted myself in front of the television, the spray had cleared, Murray had been silenced, Senna had won, Mansell had performed miracles of fine driving to finish second and we were off to Nice for a spot of athletics (more than a spot, actually, for it was at least two channels - perhaps all four).

silences? Where, in all of television, is there a wordsmith capable of embellishing the pictures on our screens with the deftness and authority of the best print journalists? Why must know-all like Ron Pickering (athletics) or Murray Walker hurl non-stop data at us? Why is TV sport such a festival of cliché? These are large questions.

It is not all bad. The BBC's coverage of Wimbledon, for example, remains a casebook study of what is best, with the Dan and John show (Dan Maskell and John Barrett, the latter of whom writes tennis for this newspaper) reaching a fresh heights this summer. It has been said too many times, but the thing about Dan and John is that they know when to shut up. They tell us what we do not know, using their expertise to underpin their commentary rather than to bludgeon us.

had won, wasn't that thrilling, wasn't that dramatic, wasn't that historic? How do you feel about that, Tom McKean? But McKean let the side down because McKean knows that there are only two really important dates for a British athlete this summer - the UK Olympic selection trials and the Olympic Games themselves. With one or draw, said McKean stolidly, Sunday's little training spin, however nice in Nice, was of no consequence at this stage of the season. Collapse of stout commentators. A shout for more data. Thrills, spills, blood! Bring on the summer thrasher! Order up the fireworks! Where are the lions? Isn't this exciting!

The great and true Corinthian event before politics and commercialism reared their heads, that, Tom McKean? There is a dreadful amount of rubbish talked about the great days of the amateurs, without any realisation that the Age of the Amateur was fostered by hypocrisy and snobishness. Its values were false. There is nothing new about professionalism in athletics, nor about drugs.

Bill Morrison's new play with old rock and roll music at the Liverpool Playhouse sets up a reverberative moment in the transatlantic cultural alliance. This is the 1961 British tour undertaken by Eddie Cochran and Gene Vincent under the management of Larry Parnes, with Brian Bennett (later of the Shadows) on drums, Joe Brown (later of the Bruvvers) on lead guitar, Georgie Fame on keyboards and Billy Fury cutting loose from life as a steward on the Mersey tug boats in a gold lame jacket.

Cochran, much influenced by Elvis Presley and Buddy Holly, was a rising star. He died in a car crash after the Bristol engagement and Vincent declined into acute alcoholism and grossness, dying in 1971. Morrison sets up these two hard-drinking, competitive rivals against a Beatles showbiz scene of ake, Oxbridge television producer opportunism, and an entrepreneurial spirit determined to break the Grade monopoly.

snaps up this opportunity with self-annihilating, ferrety ferocity. The maimed, Crookback image is spotted early on by TV producer Jack Good, but while, later on, we see Billy Fury (Gary Mavers) preening himself for action by back-combing his hair and bolstering his genital credentials, Schofield's Vincent makes no distinction between performance and reality.

It can also be confusing. "Now," said commentator Phil Liggett last week (it lasts for months, the Tour de France) "is this the middle group or is it the leading group? It could be a gift for Sean Kelly... It could be one of those situations that develops into one of the stories of the Tour de France," all this while the main pack (for main pack it was) was anything past Vimy Ridge. Magnificent.

With Gene Vincent, you feel Morrison (who also directs) has found his real source of interest. With his crushed leg and permanent personal prop of a Wild Turkey bottle, Vincent in satanic black leather becomes the essential touring alien, haunted by a soothing lady saxophone-blower back home. Andrew Schofield

The music supports this approach. Schofield leaning forward into the microphone with appalling malevolence for the title number and collapsing disconsolately in the aftermath, "The Night is So Lonely." Curiously, he also revels in the platitudes of Vegas top brass like Lena Horne and Liberace, and is not above exploiting his painful leg to reclaim drinking companions.

Other good news on Channel 4 is the coverage of horse racing, which is achieving very high standards. I love the entire range, whether it is drapper Brough Scott, erudite John Oaksey, the splendid John Rankin - "Red didn't look at zough 'ee was going anywhere" - or the completely eccentric yet invaluable John McCrick, whose role is to relay intelligence from the betting ring.

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Last week, for the July Cup at Newmarket, McCrick was wearing a diamond ring, and the boys, Yulia wants to marry Alexei, that "good, kind, rich Moscow merchant," not because he is good and kind but because of the lure of Moscow shopping, and at the end, when Alexei realises that he must play a real part in the family business, there are some familiar reflections on work.

Yulia's father, Byelavin, is an irritable surgeon attending Alexei's sister Nina, dying of cancer, and one can see that anything would be better for her than staying in that milieu. But the move to married life in Moscow does not solve anything. Alexei's brother Fyodor and his father Laptov broop on about the business, in which Alexei takes less than his proper share of

There is able playing by Lynette Edwards as Polina, Jon Strickland as Nina's husband Panarov, ambitious but useless, Simon Chandler as Yartsev, the character John Galt as Fyodor, and the two oldies, Peter Laird as Byelavin and Graeme Eton as the dictatorial Laptov. Michael Holt has designed the interiors with such care that fresh flowers are brought on to indicate passage of time, and it is presumably he who has devised the 19th-century suits for the men.

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Matters begin to settle down when Alexei's friend Yartsev takes over Polina, but there has never been any hope of a happy marriage. Chekhov is a master of the word "No." "Are you happy?" Yartsev asks. "No, I love you," she says. "No." It is made to sound like a paragraph each time. When Alexei asks Yulia why she married him, she says, "I did not know it was possible to be unhappy even in Moscow."

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L'Incoronazione de Poppea/Christchurch, Spitalfields

Andrew Clements

The operatic centrepiece of this year's City of London Festival is what is described as the first complete British staged performance of Monteverdi's L'Incoronazione di Poppea. The staging in Christchurch, Spitalfields by Opera London - a newly named company but essentially the group that produced the excellent Alcina at last year's festival - follows hard on the heels of the Early Opera Project's coldest performance of the opera last month in the Elisabeth Hall. That was based upon the Naples manuscript of the opera; the current production, which runs until July 25, takes its cue from the earlier, less extensive musically, from Venice.

Its realization in performance differs in some respects from the Early Opera Project's. The choralino is shared between harpsichord, chamber organ, regal and harp, while a pair of cornetts offer extra colour - so that the overall effect is marginally less austere. The part of Amore is sung here by a boy soprano rather than a soprano, but otherwise the allocation of voices is identical, with a mezzo-soprano Nerone and counter-tenor Ottone.

What the current performance significantly lacks is a sense of theatricality. For all the carefully articulated textures and vocal lines, it remained too cool and objective, scarcely penetrating the emotional heart of one of the most erotically charged of all operas. For Opera London Stefan Janaki with designer David Blight has mounted an elaborate staging, played predominantly in the round with upper galleries fore and aft used for the gods and the bedroom of Poppea and Nerone, and lavishly and somewhat brashly costumed. Despite all its paraphernalia, however, Monday's first night seemed to skirt the core of the work just as certainly as the concert performance; the action was largely inert, and despite the vivid excellence of some of the individual contributions, the components were presented too disjointedly to cohere as a dramatic whole.

At some moments a lack of precise co-ordination seemed to be the problem - reactions pre-empted or followed them at a discernible distance, rather than a natural consequence, so that the action was not allowed to acquire a convincing dramatic momentum. Richard Hickox's musical direction seemed to encourage that piecemeal approach, tending to break the work down into setpieces rather than allowing it to build its own head of steam, and it was significant that the contributions of some of the smaller, self-contained character roles brought the opera most vividly to life - Jules Booth's preening Valletto, Adam Thomson's Armilla, and so on. Of the protagonists James Bowman's Ottone showed exemplary vocal control and well-defined dramatic focus, but his portrayal, like that of his colleagues, did not seem to have

The Parasol/Scarborough

B.A. Young

Frank Duna's dramatisation of Chekhov's story Three Years (which I cannot find in my local library) suggests an actual Chekhov play written before any of the pieces we know him by. Indeed it incorporates motives that we recognise from those plays. Yulia wants to marry Alexei, that "good, kind, rich Moscow merchant," not because he is good and kind but because of the lure of Moscow shopping, and at the end, when Alexei realises that he must play a real part in the family business, there are some familiar reflections on work.

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Arts Guide

Travelling on Business in Italy? Enjoy reading your complimentary copy of the Financial Times when you're staying... in Milano at the Diana Majestic, Duca di Milano, Hotel Excelsior Gallia, Hilton Hotel, Hotel Michelangelo, Hotel Palace, Hotel Principe di Savoia

LONDON The Claviers by Mark (Old Vic). A fine Gothic production by Richard Jones... The Changing (Lyttelton). National Theatre director-designate Richard Eyre pitches in with an exciting though slightly antediluvian translation of Middleton and Rowley to a Goyassque 19th century Spanish slave colony... THE NETHERLANDS Amsterdam, Stadschouwburg. The English-Speaking Theatre of Amsterdam continues its 10th anniversary season... NEW YORK Paines (48th Street). August Wilson bids a home-run with the tale of an old baseball player raising a family in an industrial city in the 1950s... CHICAGO Pat Joey (Goodman). Set in Chicago in the 1940s, this Rodgers and Hart classic follows in haunting melodies the escapades of a classic heel caught between the one who loves him and the one who loves his pants.

TOKYO Kabuki (Kabuki-za). The kabuki theatre's greatest showman, Ichikawa Danjuro, stars in a complete version of one of the most famous plays in the kabuki repertoire... WASHINGTON The Search for Signs of Intelligent Life in the Universe (Claremont). Lily Tomlin repeats her award-winning solo performance of the crazy people who inhabit her funny and strange imagination... CHICAGO Pat Joey (Goodman). Set in Chicago in the 1940s, this Rodgers and Hart classic follows in haunting melodies the escapades of a classic heel caught between the one who loves him and the one who loves his pants.

Downfall/Theatre Upstairs Martin Hoyle Gregory Motton's Ambulans created a night-world of brutal menace and desolate squalor where mistifs scabble for survival, liable to surveillance by (usually uniformed) them. His new play above the Royal Court presents a kaleidoscopically fragmented nightmare with familiar ingredients: the lost, the drunks, the fanatics, the bewildered, and, hot on their heels, the threat of authoritarianism. Many of the 56 scenes are short, cryptic, laconic. There are discernible threads: a murdered policeman, a prostitute shackled to her chair, a woman alcoholic, a constant emphasis on picking sides - "Which side are you on?" demands a dark-coated authority figure of his victim; "They don't even know which side they're on," murmurs the man in the lower inconsequentially of a photograph of Guatemala. The end of the play sees a group of fugitives at Dover. There has been some kind of foreign takeover. The dialogue pays homage to the twin tutelary deities of the elliptical, Beckett and Pinter. There are echoes of the tarot - the tower, a hanged man beaten by the mob, fortune-tellers - and the scriptures. In the Garden of Skullduggery (an etymological relation of Golgotha?) the drunk is asked if she wants the cup to pass from her lips. And the re-appears with their arms outspread, as if crucified, suddenly twitch and ogles and smirks in mime to a record of "Ay-ay-ay I like you very much."

FINANCIAL TIMES

BRACKEN HOUSE, CANNON STREET, LONDON EC4A 4BF

Wednesday July 13 1988

Texas back in the saddle

ONE OF THE reasons why the Democratic Party has lost four of the last five US presidential elections is that it has been unable to put together a ticket with genuine regional appeal.

where, in the latter case, his inclinations are liberal but tempered by a strong sense of political realities.

No soul brother

But they should know by now that Mr Dukakis himself is hardly a soul brother, for all that he says the right things on some issues.

A kind of veto

This historical comparison must be weighed on the mind of Michael Dukakis this year as he contemplates choosing a running mate.

Mr Bentsen brings indisputable qualifications, if no fire, to the ticket.

The wrong road to arms cuts

IT IS NOT difficult to understand Mr Mikhail Gorbachev's impatience with the snail's pace at which the Vienna talks on conventional troop cuts are progressing.

because it would presumably exclude the Western Alliance's most important member, the US, as well as Canada.

Discord and delay Such tactics, it should be said, are not necessarily in Mr Gorbachev's own interests.

Need for vigilance

Yet the need to remain vigilant in a more relaxed international climate is perhaps greater than at the height of a cold war.

The answer on both counts must be negative. The suggested pan-European summit conference, grouping the Nato, Warsaw Pact and non-aligned nations, so as to give a boost to the Vienna talks, is unacceptable to the West.

David Marsh examines Daimler-Benz's move to take control of MBB

THE PLANNED move by Daimler-Benz, the West German motor and engineering group, to take management control of Messerschmitt-Bölkow-Blöhm (MBB), the country's prime aerospace and weapons concern, is creating ripples well beyond the Federal Republic.

The prospective deal raises a host of thorny industrial questions for Daimler-Benz. It indicates how West Germany, throwing off some of its post-war diffidence, is adopting a higher profile in the making and selling of arms.

Following a series of top-level meetings in recent weeks, the West German Government has given the takeover its backing in principle.

With overall turnover of around DM 75 bn (23.5bn), the planned Daimler-MBB group would be well over twice the size of United Technologies, ranked as the largest US aerospace concern.

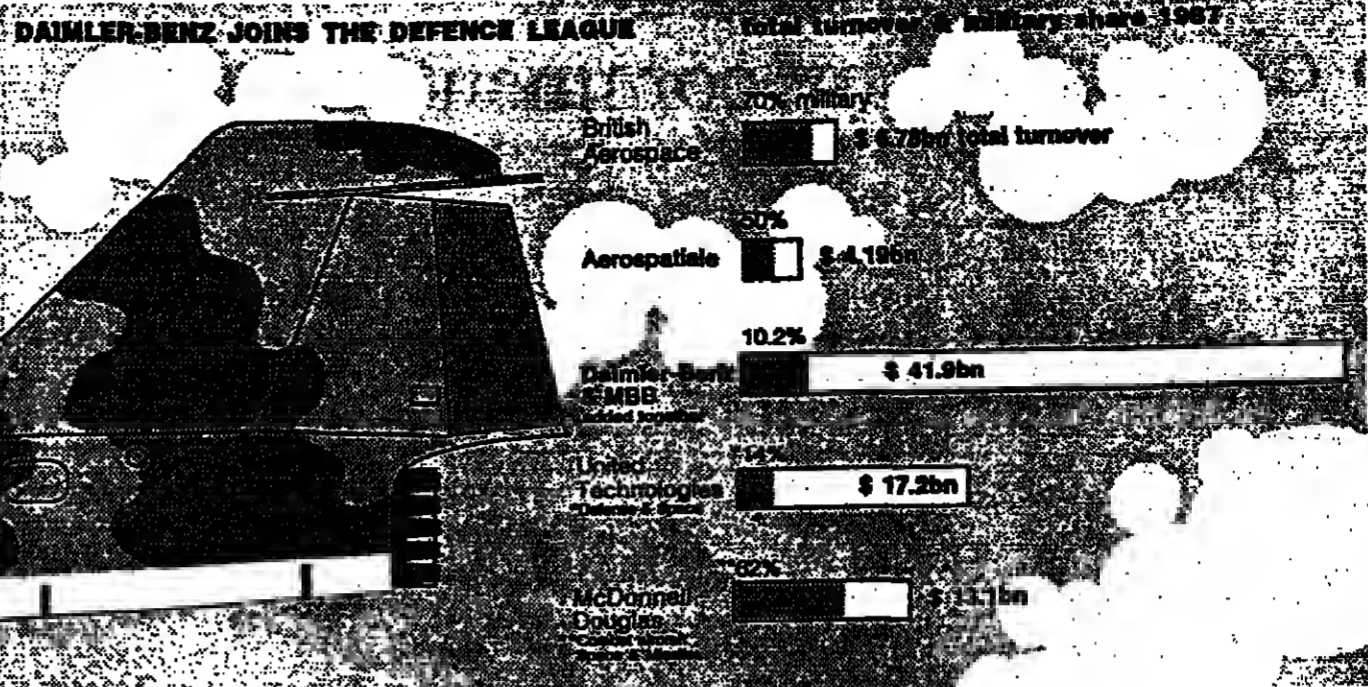
There are still hurdles in the way of a final accord. These centre on the insistence of Mr Eduard Reuter, the Daimler chairman, that the Federal Government should maintain prime responsibility for risks stemming from the heavily subsidised European Airbus project, in which MBB has a 37.9 per cent stake.

In particular, the details of government financing guarantees to protect Daimler against exchange rate-related losses on the Airbus during the 1990s still have to be hammered out.

Although the timetable will depend on further talks during the summer between the Finance and Economics Ministers in Bonn and the Bavarian state government, which owns an important minority stake in MBB, the deal could be stitched together by September or October.

The Daimler-MBB link would create a group stretched across all sectors of the defence industry, from tanks, trucks and small naval ships to radar, missiles, aero-engines, helicopters and fighter and transport aircraft.

Daimler-Benz became a force in defence technology with the acquisition in 1985 of majority stakes in the AEG electricals group (which has important bus-



West Germany's new military giant

ness in radar, communications and military electronics) and the Dornier aerospace company, as well as 100 per cent of the aero-engine maker Motoren-und Turbinen-Union (MTU).

This would make up only slightly more than 10 per cent of Daimler group turnover which is still heavily dominated by cars and trucks.

The risks are put most clearly by Mr François Helebourg, the former French Defence Ministry official and executive of the Thomson defence electronics group, who is now director of the London International Institute for Strategic Studies (IISS).

Mr Helebourg thinks the deal will, however, allow Daimler-Benz to "mobilise phenomenal sums for research and development" by siphoning off revenues from the cash-rich parts of the group.

After losses of DM 104m in 1986, it edged back into the black last year on turnover of DM 6.2bn. MBB has been battling for years with inadequate capital backing and indifferent management.

Acquisition of a controlling stake in MBB would round off Mr Reuter's drive to turn Daimler-Benz into a fully fledged technology concern.

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Football reaction The opposition to the formation of an English soccer super-league strikes me as the most pernicious form of British conservative puritanical sentimentality.

One newspaper which ought to know better actually wrote yesterday: "The English game is about 99 clubs, not 10 or 13. It is about 1,200 fans on a charmed terrace on a cold afternoon with only a cup of Bovril for comfort."

In fact, the English game is about hundreds, even thousands of clubs. But nobody needs 99 of them in four national leagues, travelling about the country, most of them nearly bankrupt and likely to remain so.

It is said that it is all happening so suddenly. The rank and file of the old lady who said that she would not mind switching to driving on the right hand side of the road "provided the measure was introduced gradually".

CTCs mount up The target of announcing 15 City Technology Colleges by the end of this year is now likely to be met and may even be slightly exceeded.

Cyril Taylor, the chairman of the CTC Trust and also special adviser on the subject to Kenneth Baker, the Education Secretary, says that advertisements will appear shortly for project direc-

from the cash-rich parts of the group. Bringing in Daimler's civilian fields would also help capacity problems at Krauss-Maffei, which is running into difficulties as a result of falling orders for the Leopard 2 tank.

Another sceptical reaction comes from Mr Alexander Gerybatz, aerospace analyst at Arthur D. Little, the US consulting firm. He says experience shows that bringing together military and civilian technologies can produce financial benefits - but very little of the much-vaunted industrial synergy.

Mr Lawrence Freedman, Professor of War Studies at King's College London, notes: "There was a time when Germany thought it improper to have a defence industry. That time is now past."

In spite of these doubts, the pooling in a single group of West German expertise in aerospace and military electronics would unquestionably strengthen the country's hand in international collaboration, increasingly the bedrock of the aerospace industry.

British Aerospace and Aerospatiale, the leading aerospace companies in Britain and France respectively, which partner MBB in a number of European aerospace projects, both back the proposed link-up.

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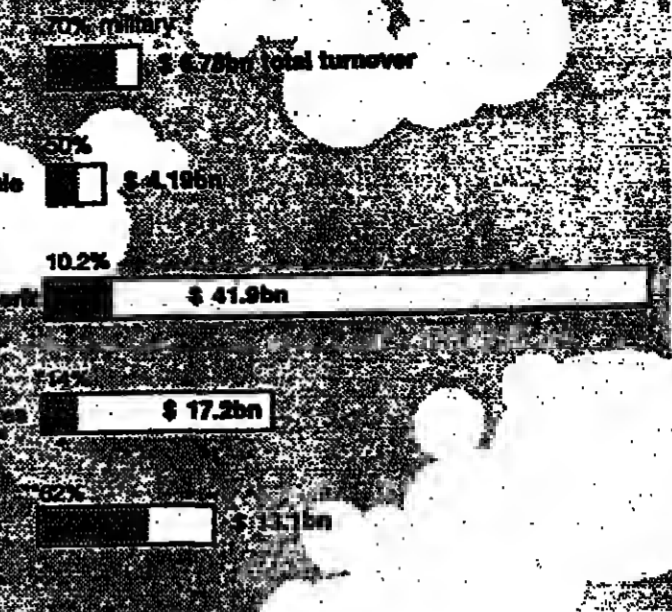
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Aerospatiale and MBB are now starting development on a new Franco-German anti-tank helicopter. This is a nucleus of military co-operation between the two countries and Mr Martre has high hopes of eventually attracting Britain and Italy to jobs in Aerospatiale, which owns 18 per cent of MBB, will maintain this participation by taking part in the planned MBB capital increase, Mr Martre says.

In military business, Aerospatiale now looks likely to be outweighed by both the prospective German group and by BAE, which, in pure defence sales, will remain slightly more important than Daimler-MBB. About 70 per cent of BAE's 24,300 turnover last year - or roughly DM 95bn against the German group's prospective DM 85bn - was in the military field. By contrast, about 50 per cent (roughly DM 40bn) of Aerospatiale's FF 200m turnover is defence-related.

For the moment, however, the main factor in the new European defence industry equation is likely to be the relationship between Daimler-MBB and the West German Defence Ministry in Bonn.

Because the German defence industry is less developed than either British or France, Daimler-Benz's move to take control of MBB would eventually spur moves towards a merger between Aerospatiale and Dassault, the French military aircraft company, or for a rationalisation of space activities at present carried out by Aerospatiale and Matra, the other French aerospace group.

The Defence Ministry in Bonn, trying desperately to get more value for money out of an arms budget which will fall slightly next year, supports the proposed takeover. "Daimler-Benz would bring entrepreneurial expertise and management quality into a company (MBB) where cost consciousness is a foreign word," says one Defence Ministry official.

But the Ministry is laying down as an essential condition that more outside bidders are brought in for national arms procurement as part of efforts to integrate the European defence market. A Daimler-MBB link will end national competition in a number of areas ranging from mine-hunters to electronics systems where, up to now, two German alternatives have been on offer. Although the ministry is heavily committed to international collaboration, around 85 per cent of Bonn's procurement orders are currently placed through West German companies.

So the Defence Ministry is pressing hard within the Government for a common arm market to be given the same political priority as the EC's overall 1992 programme for a unified market for civil goods. Mr Rupert Scholz, the new Defence Minister, is not the only observer who wants to ensure that Daimler will not misuse its new military power.

Labour has a new Lord

The British Labour Party has found a rather distinguished convert to its cause, Lord Grenfell has left the Social Democrats and taken to the Labour benches instead.

He did it very quietly. This week was the first time he had been in London since the general election last year, and therefore the first opportunity to make his seat of allegiance to the new Parliament.

When he inherited the title in 1976 he sat as a cross bencher or independent. He switched to the Social Democrats when the party was formed in 1981. But he didn't like the merger between the Liberals and the larger part of the Social Democrats after the 1987 election, and didn't think much of David Owen's rump SDP either. So he says that his only choice was to join the Labour Party.

He contacted a few Labour peers by telephone, notably Lord Ponsonby, their Chief Whip. He also spoke to John Smith, the Shadow Chancellor.

The message was this: Grenfell is the only international civil servant anyone can think of who sits in a national legislature. He has been Senior Adviser at the World Bank since 1983. When he lands his maiden speech in the Lords on economic conditions in Southern Africa in 1984, he had to ask his employers for special permission. They agreed, provided he did not claim his attendance fee, did not vote and did not do or say anything overtly party political.

Those conditions still apply and he has no intention of making another speech in the near future. In two years' time, however, he will have been at the World Bank for about a quarter of a century and may be thinking about retiring and a new life in London.

Grenfell is now 53. He could be home well before the next general election. He has let it be known that he might be available

OBSERVER

to help if the Labour Party needs someone with a knowledge of international economic affairs.

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Money in mugs

The National Health Service is making money out of mugs. Hugh Padley, the managing director of Berkshire China in the Potteries, says that when he first approached the Service about doing something to mark its 40th anniversary, the response was that there was no money. Then he told them how.

Berkshire China makes the mugs - or rather bone china beakers - sells them to the NHS for just under £1 a piece; they are then sold on at a profit either to hospitals or to patients. There is even talk of a black market as the mugs change hands.

Padley says that he has taken orders for nearly 10,000 so far, about half of them in the last week. He expects to sell up to 40,000 before the year is out. The mug displays NHS in red letters and a temperature chart in blue running from 48 to 98. The cost for home delivery is £2.70.

Berkshire China was founded 18 months ago to specialise in bone china with a message. It has produced a dinner service for Jaguar, promotional mugs for Marks and Spencer Financial Services and for Pan Am.

The really big mugs' competition, however, is still to come. It is to produce something to commemorate 10 years of Margaret Thatcher's premiership in May next year. Conservatively Central Office has been inundated with applications. It has told candidates, including Berkshire China, to apply again in January.

The word is that the Prime Minister wants to take her tenth anniversary very quietly, though it is added that, of course, the media may not let her. Conservative constituency parties have long been competing to have her address them on the great day.

Overheated

Heard in a Birmingham factory: "Business is certainly picking up - we're back to being two months behind with our orders."

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FINANCIAL TIMES

Wednesday July 13 1988

John Foord

Reagan orders expulsion of Nicaraguan diplomats

BY LIONEL BARBER IN WASHINGTON AND TIM COONE IN MANAGUA

PRESIDENT Ronald Reagan yesterday ordered the expulsion of Nicaragua's ambassador to Washington and seven other Nicaraguan diplomats, giving them 72 hours to leave the country.

The US action matched Nicaragua's expulsion of the US ambassador and seven American diplomats accused of inciting unrest in Managua.

Mr Reagan's order falls short of a break in diplomatic relations between the US and Nicaragua.

Mr Reagan's order falls short of a break in diplomatic relations between the US and Nicaragua, but the Administration is weighing other retaliatory measures, including a request to the US Congress for more aid to the Contras.

It is unclear, however, whether the Administration is willing to face a divisive fight for more Contra military aid in the last months of Mr Reagan's presidency.

The State Department, invariably hawkish on Central America, has been hampered by the absence of its two top policy-makers.

The expulsion of the US Ambassador to Nicaragua, Mr Richard Melton, marked a sharp diplomatic escalation of the conflict between Washington and Managua which began soon after the Sandinistas seized power nine years ago.

Mr Shultz said in Manila that the expulsion of American diplomats was outrageous. "Here is a government which has agreed to move forward with democratic practices that has seen fit in the last couple of days to close La Prensa, to close Radio Catholic and to put tear gas into a meeting of people who are political opposition and then to expel some of our diplomats."

In announcing the decision to expel the US ambassador on Monday evening, Mr Miguel D'Escoto, the Nicaraguan Foreign Minister, accused Mr Melton of "attempting to set up an internal front to overthrow the Government" and of "betraying the interests of the Nicaraguan people."

Mr Melton, who has been in the internal affairs of other states, said the expulsions were accompanied by a crackdown on the opposition press.

The measures followed several serious violations of a tenuous ceasefire in the interior of the country in the past few days by the US-backed Contras and a violent confrontation between police and demonstrators at an opposition rally in the provincial town of Nandamea on Sunday.

In a warning to opposition parties, who are proposing the formation of a "Government of National Salvation," President Daniel Ortega said on Monday "those that do not respect the laws and the basic concept of sovereignty and national interests will have to face the consequences."

The crackdown appears to be linked to a breakdown in the peace talks with the US-backed Contras. The new restrictions are similar to those that were in force before the peace talks began.

The Government seems to be signalling that it has reached its negotiating limit and that it is not prepared to tolerate any attempt to sidetrack the Esquipulas and Sapoa peace agreements. US officials denied Sandinista claims that Mr Melton or other American diplomats were deliberately inciting civil unrest.

They said US policy was to test Nicaragua's compliance with the Central American peace plan put forward by President Oscar Arias of Costa Rica, which includes freedom of assembly

Saudi Arabia's barter arrangements have enabled it to cheat on its Opec quotas in the past; and as this is the largest deal so far, it is potentially the most damaging for the oil market.

As far as present Saudi production goes, the apparent increase of 600,000 barrels a day over the last two weeks suggests an important reversal of policy. Having steadily observed its quota for the past year while other members blatantly disregarded theirs, Saudi Arabia seems set to teach them another lesson about the virtue of discipline.

Even if the Saudi lesson is learnt, the effect may be more limited than before. Opec seems quietly to have abandoned its \$18 target, as it has failed to deliver since the expected increase in oil demand or the containment of non-Opec supply. This time \$15 may be nearer to reality.

THE LEX COLUMN

Calling Opec to heel



The oil market is right to fear the heavy flow of oil that has been pouring out of Saudi Arabia in the last week or so.

While potential investors may be encouraged at this vision of British Steel's future, they might find one part of the argument surprising. It may well be true that British Steel's heavily loss-making days are over for good.

The extension of the Monopolies Commission's inquiry into the brewing industry comes at a delicate stage for all parties in manufacture and distribution.

In these days of SIB role books, Warburg Securities evidently feels unable to comment directly on the merits of British Steel as an investment because it is advising the Government on the sale.

Coleco cash shortage threatens liquidation

By James Buchan in New York

COLECO, the Connecticut company whose Cabbage Patch Kids were briefly the best-selling toys in history, yesterday filed for bankruptcy amid collapsing sales of the pug-nosed rag dolls and a rebellion by the company's creditors.

The company, which has been all but shut down in the past three months by a crippling cash shortage, filed for protection under Chapter 11 of the US bankruptcy code in a bid to buy time from its creditors and raise some \$50m in working capital to get sales going again.

Midland The cynical response to Midland's brave talk about exploiting new opportunities in Latin America - the rationale behind yesterday's decision to bring all its problem debtors under one division - is that this is the sort of opportunity that Midland could do without.

A pause for thought in Pretoria

TWO YEARS ago President P. W. Botha was asked at a reception for foreign correspondents what he thought of Mr Gorbachev.

Pretoria's home-grown ideologues convinced themselves that South Africa was the ultimate target of a Moscow-inspired "total onslaught" and drew up their own comprehensive counter-plan.

More worrying is the evidence of close US-Soviet consultation over the Angolan negotiations and Soviet academic interest in at least some form of interim, partial guarantee for South Africa's own painfully slow progress towards power sharing.

There are still many potential pitfalls in the way of an agreed settlement to the Angolan civil war linked to the withdrawal of Cuban troops and independence for Namibia.

Rebel Armenian enclave defies Moscow ruling

THE ARMENIAN-populated enclave of Nagorno-Karabakh, in the Soviet republic of Azerbaijan, yesterday threw down a blatant challenge to the Kremlin by voting to secede and join the neighbouring republic of Armenia.

THE US drought - one of the worst in the nation's history - will slash American grain production by almost 25 per cent this year and drop maize output by almost 30 per cent, according to special crop production estimates released by the US Agriculture Department yesterday.

Bentsen fits the Dukakis bill

Continued from Page 1

His campaign quickly fizzled out. Today, however, after more than a decade of consolidating his political base, Senator Bentsen is recognised as the most powerful politician in his state.

There is, too, a subtle psychological dimension to the Dukakis choice. When Senator Bentsen was first elected to the Senate in 1970 the man he beat in the state-wide race was Bush.

US grain output set to fall by 25%

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Table with columns for location, temperature, wind, rain, and other weather data for various cities like Alamo, Alamo, Alamo, etc.

BERKELEY GOVETT & COMPANY LIMITED 1988 INTERIM RESULTS. Revenues US \$23.5m +37%, Pre Tax Profit US \$17.8m +29%, Earnings per Share 18.0 cents +27%, Interim Dividend per Share 5.0 cents +25%. Chairman Arthur I. Trueger.



**WEST GERMAN BANKING 2**

There's merger talk in the air as the Landesbanken face up to increased competition from the big commercial banks

**Europe's free market will bring new challenges**

AFTER YEARS of talk, action now seems to be at hand. West Germany's Landesbanken (state banks), which are semi-public institutions usually owned jointly by a Land (state) government and a regional savings organisation, are talking more seriously than ever about getting together.

West Germany has 11 Landesbanken, which act as regional umbrella organisations for the country's 589 savings banks. The Landesbanken are responsible for certain central services and specialised functions like investment banking, foreign exchange and trade finance.

Yet, like the savings banks themselves, they vary greatly in size and scope. Westdeutsche Landesbank (WestLB) is Germany's fourth biggest bank, and is highly active in both international and investment banking. At the other extreme, Landes-

bank Saar's total assets make it smaller than a number of big-city savings banks.

The reasons for the latest outbreak of merger talk are not new. The Landesbanken are facing greater competition from the country's big commercial banks. And they are increasingly aware

**The biggest savings banks are already substantial banks**

of the need to offer their client savings banks a wider range of services, partly in response to demand and partly to stave off competition. The biggest savings banks, such as those of Cologne or Munich, are already substantial banks in themselves.

Yet the pressure for change has grown more acute as German

bankers have woken up to the European Community's free market in financial services, planned from 1992. Few know what it will mean, but most already sense that the new situation will create two challenges.

First, the Landesbanken, like other German banks, fear the prospect of greater competition at home from banks from other EC countries. Second, as representatives of a savings bank movement which has counterparts elsewhere in the EC, the Landesbanken and their client savings banks are wondering about the possibility of some wider-ranging links among European savings institutions.

However, realisation of such wider ambitions will probably have to wait until the German market itself is better organised. So far, one important step has been taken, with the agreement in January between Badische

Kommunale Landesbank (Bakola) and Landesbank Stuttgart to merge. Having two Landesbanken in Baden-Württemberg has long been an anomaly, and the merger, due to take place at the beginning of next year, has often been seen as essential to any further rationalisation.

That scenario has been somewhat left behind. While the two Baden-Württemberg banks now want time to digest their merger before considering any further alliances, others are pushing

ahead. None is more active than WestLB, based in Düsseldorf. Its preferred option is a merger with Hessische Landesbank, Germany's fourth-biggest Landesbank, which has its headquarters in Frankfurt. The link offers both a geographic and a financial fit. It would join banks in two neighbouring states in the industrial and financial heart of Germany. Moreover, while WestLB is the bigger partner, with broad foreign coverage to boot, Helaba has

the considerable advantage of great financial solidity and being based in Frankfurt, which has steadily consolidated its role as Germany's financial capital - largely at Düsseldorf's expense.

The scheme is now being examined in detail by the two banks, but there is no sign yet of the outcome. At least there appear to be no problems with the politicians, in contrast to failed plans in the past. "The willingness to speak is there," says Mr Friedel Neuber, WestLB's chief executive, despite the fact that the two states are ruled by opposing political parties.

Nevertheless, WestLB is keeping its options open. Mr Neuber hints. While acting together with Helaba is his ideal, a link with the Hannover-based Norddeutsche Landesbank (NordLB), the third biggest Landesbank in the neighbouring state of Lower Saxony to

the north, may also be under consideration. Another idea long favoured by Mr Neuber is for WestLB, which already has a substantial foreign network, to offer its services abroad to smaller Landesbanken, which cannot justify foreign representation. Despite its strong

**Bayerische Landesbank has had to postpone local merger plans**

superficial attractions, the idea has been cold-shouldered by other banks as they think they would lose business to their bigger counterpart.

WestLB may even be suggesting a similar scheme in Frankfurt as an alternative to its merger plans with Helaba. It already has a sizable operation in the city and has recently taken additional space to house its investment banking and securities operations.

Meanwhile, the merger between the two Landesbanken in Baden-Württemberg, which have now broken off talks with other parties while they put their joint house in order, means Bayerische Landesbank, Germany's second biggest Landesbank, has had to postpone any merger plans with its immediate neighbours - perhaps for up to two years.

It is probably now looking more closely at Landesbank Rheinland-Pfalz, based in Mainz, as a possible partner in a two-way match, rather than at the four-sided agreement that was being considered previously.

Yet such a wider alliance, to

include the two Baden-Württemberg banks, may always have been a non-starter in view of the likely opposition from M. Lothar Spaeth, Baden-Württemberg's ambitious prime minister, to a link which would have suggested Bayerische Landesbank's position as top dog. Mr Spaeth may think differently once his state's two banks are consolidated in what will be Germany's fifth biggest Landesbank.

Such regional rivalries probably apply less strongly in the case of a link between Landesbank Rheinland-Pfalz and the Bavarians. But the business and economic wisdom of such a marriage is less obvious, and the two states are not even contiguous.

Linking with either WestLB or Helaba would seem a better option for Mr Wiesend, Landesbank Rheinland-Pfalz's chief executive. But even he finds the idea appealing on Helaba at present. That at least explains its rather dismissive reaction to a link with Landesbank Saarland - put forward by one expert earlier this year - which it undoubtedly saw as something of a distraction.

Meanwhile, debate in northern Germany on a new bank linking the existing institutions in Hannover, Kiel, Hamburg and Bremen seems much more muted. Mr Bernd Tilschmann, the young and dynamic head of NordLB, has been pursuing step-by-step integration based on practical co-operation in areas like computer and data processing. It is a reasonable strategy, but judging by the present pace, it may be overtaken by events.

Haig Simonian

**The biggest Landesbanken 1987: total assets (DMbn)**

Westdeutsche Landesbank (Düsseldorf)	182.5
Bayerische Landesbank (Munich)	121.3
Norddeutsche Landesbank (Hannover)	88.5
Hessische Landesbank (Frankfurt)	74.4
Badische Kommunale Landesbank (Mannheim)	
Landesbank Stuttgart (Stuttgart)	70.0 (approx)
Landesbank Rheinland-Pfalz (Mainz)	41.5



**Profile: Friedel Neuber**  
**Seventh year in the saddle**

FRIEDEL NEUBER, the genial but slightly reserved chief executive of Westdeutsche Landesbank (WestLB), West Germany's third largest bank, based in Düsseldorf, is unmoved by the fact that, for the head of a bank of such size, he is remarkably little known outside Germany.

"It's not important at all for me," he says, with a modest smile. "We were rather too much in the press" one time, he recalls, thinking back to the difficult days earlier in the 1980s, when a string of problems at large creditors like AEG, Deutsche Anlagen Leasing and Neue Heimat kept executives busy. By 1985, the international debt crisis, where WestLB was heavily exposed, had added to the bank's headaches.

"So it was also a business decision for me. The bank needed some quiet," he says. Yet Mr Neuber's sometimes retiring manner at the outset, which speaks more of modesty than of pride, ill-befits his background in the rough-and-tumble world of Socialist politics in North Rhine Westphalia, the state in which he was born and where WestLB is based.

For Mr Neuber, now approaching the end of his seventh year in the top job at the bank, is no banker's banker. He was handed into the post in July 1981 after two predecessors - Mr Ludwig Foulain, and then four years

**'The Ruhr is more than steel and mining'**

later Mr Johannes Voellig - had lost the confidence of its owners, the state government and regional savings groups. Aggressive expansion and plunging profits had thrust WestLB into the headlines.

While Mr Neuber's background may not have been obviously financial - he left school at 15 to become an apprentice at Krupp, the Ruhr steel group - his other credentials were ideal. He was already president of the Rheinland Savings Banks Association, giving him a seat on WestLB's supervisory board, and had 13 years' experience as a member of the state's parliament, where some had tipped him as a potential finance minister.

Matters have improved appreciably at the bank since Mr Neuber came on board. In May, he reported on another year of satisfactory, if reduced, profits for 1987, and a second consecutive dividend payment after a lengthy gap in which earnings had regularly been ploughed back to bolster debt provisions.

"The problems of the past are behind us now," he says. "It took five years to sort out our handicaps. We got through those problems, and profits have reached a stable level now. So I'm enthusiastic about the future."

Indeed, that future holds great potential for WestLB. With total assets of DM125bn, it is Germany's biggest Landesbank, and has consequently been playing a leading role in the discussions currently taking place about the



Friedel Neuber, future of the country's state banks.

"As a result of history, we have too many Landesbanken," says Mr Neuber. "We should have five at most. The question is how to do it. It won't be decided so soon, but things could be sorted out in not more than two years."

While the talks between Landesbanken rattle on, WestLB is pursuing its own growth strategy. That is now coming less through balance-sheet expansion the broadening of its coverage and product mix. Earlier this year, it changed the status of its Frankfurt operation from a simple "office" - which already employs 250 people - to a full-scale branch, meaning that it can join the Bundesbank's regional clearing system, saving time and money.

Elsewhere, investment banking remains a priority, despite the small. WestLB has upgraded the status of its London investment banking activities, which it has hived off from its commercial branch into a new subsidiary. And in October it inaugurated its Tokyo securities operation.

Next on the list is the new Frankfurt-based investment banking joint venture with Mitsubishi, which should open its doors sometime this autumn, once the Japanese partner gains approval from the Ministry of Finance in Tokyo.

Mr Neuber has eschewed the globe-hopping lifestyle of some big bank chiefs: his roots in the Rheinland and the Ruhr remain important. As he sits at dinner, cigarette in one hand, local brogue to the other, the old political broker can still be detected. He is clearly touched by some of the economic difficulties now being experienced in the coal and steel industries.

"I'm fascinated by this region," he says. "There's much more to it than mining and steel, and I believe in its future."

A keen cyclist, Mr Neuber tries to see as much as possible of its variety from the saddle. Cycling trips with friends around the lower Rhine remain a favourite pastime, while forestry and - when he can manage it - hunting are also among his pursuits.

And when it rains? He can always turn to his stamp collection, a passion for the past 40 years which he still likes to indulge for a few hours every weekend.

Haig Simonian

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**WEST GERMAN BANKING 3**

Even without the crash, West Germany's eight stock exchanges have had a mixed year

**Bonds turnover high as equities dip**

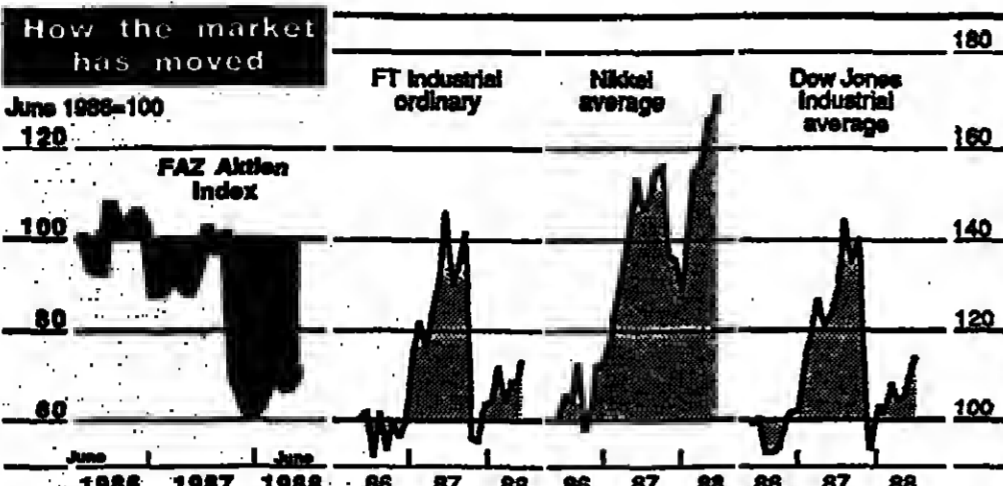
EQUITY PRICES have risen and turnover has improved since the dark days of October and November last year. But even without the crash, it has been a mixed year for Germany's eight stock exchanges. While some important steps to raising the competitiveness of German equities have been taken, a number of deep-seated problems remain.

After a relatively inactive year in 1987, share prices were hit particularly hard by the crash - not least because of the German market's continuing dependence on foreign investors. The weakening dollar and livelier developments on other European exchanges meant that many German shares spent the year in the doldrums, even before last October.

Surprisingly, there are now some signs that German investors have started to buy shares more actively. Though notably only equity-heavy German retail buyers appear to have become more active, according to some estimates. It is unlikely to be enough to overcome the market's dependence on foreign institutions - as German wholesale investors, such as insurance companies and pension funds, remain highly under-exposed to their own equity market by international standards - but house officials take the latest statistics as at least a crumb of comfort.

While equity trading remains a good 30 per cent down since the crash, turnover in bonds on the stock exchanges has risen sharply. After a low point of DM26bn last December, monthly aggregate share trading on all eight stock exchanges rose to DM57bn in January and hit DM58bn the following month, before declining to DM48bn in May. Thus, in post-crash Germany, bonds continue to account for a fairly steady three-quarters of turnover on the eight exchanges. Yet disappointments on the equity trading front have at least been partly offset by a number of favourable new developments.

After a lengthy gap following October 19, there was one new issue in April and in May, followed by three floatations in June. Meanwhile, the "Getreide-Markt", Germany's second official market, celebrated its first



anniversary in May, and now lists shares for 112 companies, along with participation certificates for 15 others.

July 1 this year saw the debut of the Deutsche Aktienindex (Dax), a new equity index based on 30 leading blue chips. What makes Dax stand out in a country already replete with equity indices is the fact that it is the first to be based on real-time prices.

Though it was launched partly under the auspices of the Federation of German Stock Exchanges, the loose umbrella grouping linking all eight exchanges, Dax is actually based exclusively on Frankfurt prices. The index, derived from Kurs-Information Service System (Kiss), the Frankfurt market's share information system, is recalculated every 60 seconds on the basis of price movements during official trading hours.

The index, much like the heavy investment that has been taking place in bricks and mortar at the Frankfurt bourse, further confirmed Frankfurt's growing role as by far the leading German exchange. Though always ahead of the rest, its share of total German bond and equity trading has risen to more than 70 per cent of the total over the past 12 months, against the 50 per cent figure applicable as recently as a year ago. The trend is still upwards, say officials.

Progress has undoubtedly been made by the Federation of German Stock Exchanges. But many of its achievements so far - such as the production of joint monthly statistics for all the exchanges, and the first-ever joint annual report - have been relatively uncontroversial.

The federation has also furthered the wider acceptance of insider-trading rules among German quoted companies. In May, a small but significant change took place in the typography of the official records of the eight exchanges. Rather than those companies that have accepted the insider-trading guidelines, those that have not done so are now being specifically marked out.

All but a few of the Germany's 500-plus quoted companies have now accepted the rules, according to Mr Gernot Ernst, the federation's chairman. However, recent plans in Brussels by the

European Commission, to harmonise insider-trading rules, have been widely criticised in Germany; and the federation's enthusiasm for self-regulation also stems from a strong desire among German bourses to avoid a legally-based ban on insider trading and the creation of a statutory supervisory authority for securities.

Thus German bourse officials acknowledge that it will be possible to avoid a legally-based regime only if German companies fully back the voluntary rules.

Fortunately, all eight exchanges are becoming a little more inclined to use the federation as their mouthpiece - especially on issues of mutual concern. Like the European Community's draft rules on stock exchange trading, moreover, the continuing competitive threat from foreign stock exchanges, notably London, remains a powerful unifying influence.

But all too often there are still contradictory views and bickering among the bourses on a number of important issues. Paramount among these is the future of the country's two competing data processing organisations for stock exchange transactions: the Boersen Daten Zentrale (BDZ), based in Frankfurt; and the Börseninformations-Datenverarbeitung für Wertpapiergeschäfte (BDW), based in Düsseldorf.

petitors, in order to provide a keener and more efficient service, the feeling now is that two systems is one too many. Sorting out how to combine the two, and who will pay for their new, technically superior, successor, has proved to be a sticking point, however. While the banks have blamed individual bourses for raising obstacles and hindering progress, the exchanges in turn have all too often been tempted to argue among themselves.

Plans for the creation of a new body, which would take over the assets of the BDZ and BDW and then press ahead with the new computer installations required, have now been set aside in favour of an outright takeover of one organisation by the other. That still leaves open the matter of valuation, however. Even if matters are now on the right track, it will be some time before the situation is fully resolved.

Data processing aside, it must in fairness be said that many of the remaining problems lie outside the bourses' - or even the banks' - own powers. In particular, the Börsenumsatzsteuer (stock exchange turnover tax), which all had expected would be abolished when Chancellor Kohl's government was returned to power in January 1987, remains solidly in place. It looks likely to remain, so long as the coalition's budgetary arithmetic gets steadily murkier.

Meanwhile, the plan to introduce a new withholding tax on most savings and investments, from 1988, may not directly affect equity turnover on the bourses, as dividends are already taxed at source. But foreign buying of German fixed-income securities could decline; while the decision certainly had a negative psychological effect on German finance in general.

At least the proposed changes to the country's stock exchange law brings a smile to most faces. While certain changes are highly technical and involve the broking community in particular, many bankers hope that the plan to set up a new futures and options market will give the whole equity business a healthy lift.

Haig Simonian

Futures and options

**Swiss influence plan for new exchange**

PLANS FOR a much needed new West German futures and options market - to be called the Deutsche Termin Börse (DTB) - are going ahead. Some say they are proceeding smoothly, but others are less certain that the exchange will be up and running by the end of 1988, as is hoped.

No one doubts the need for a German market in financial futures and options, and it is surprising that it has taken one of western Europe's key financial centres so long to get round to it. Conservatism among German banks has been one explanation, as has a fuzzy legal background for futures in particular. But the fact that German equities were largely becalmed until the mid-1980s, when foreign institutions started to pile in, also played a part.

Since then, foreign banks and investors in particular have become increasingly active in German securities - notably federal government bonds (Bunds). Meanwhile, German financial institutions have themselves become much more aware of the opportunities in their own market, while continental European financial centres, notably Paris and Switzerland, have pushed ahead with financial futures and options markets of their own.

Softer, the Swiss Options and Financial Futures Exchange, has probably had the biggest effect on German thinking. The progress of the London International Financial Futures Exchange (Liffe) and the Matif in Paris have been watched attentively, but the decision of the more conservative Swiss undoubtedly had a profound influence on the Germans.

Indeed, the relationship between Softer and the planned German market is interestingly ambivalent. There has been close co-operation between the two. The DTB's forerunner has bought Softer's share option trading software, while a simultaneous agreement also allows for the bilateral co-operation in the development of further projects of mutual interest.

Yet it was undoubtedly the potential competition, threatened that Softer might one day extend its interest to German equities, that accelerated the German plans. The talk now is more of co-operation between the two exchanges, yet the sense of rivalry has not entirely vanished.

However, the latest challenge to the German plans has come from London rather than Switzerland. Earlier this year, Liffe decided to start trading a contract in German government bond futures. Business starts on September 28. The news, which came as a surprise to the Germans, has put further indirect pressure on the DTB's sponsors and the German Government to speed things up.

Yet the rivalry with London can be overstated. Liffe's plan to trade bonds has little to do with the DTB's first priority of equity options. According to the original plans announced by Mr Rolf Breuer, a board member of Deutsche Bank and a leading backer of the DTB, other contracts, such as bond futures, will only follow somewhat later.

Now, Liffe's entry on the scene has caused some concern that dealers in the important Bund market may be tempted to move their hedging business to the UK. Once it was established there, some German bankers fear, the bigger cash market might be tempted to follow. Thus, although exchange officials in both the UK and Germany acknowledge that Frankfurt is the natural home for Bund trading, the London habit might become hard to break if it once became established.

Hence the decision by Deutsche Bank - and it is claimed, the other banks sponsoring the DTB - not to use Liffe's new contract. That contrasts with the enthusiasm in other houses, both in Germany and London, which see the newcomer as a welcome and long-awaited chance to hedge their exposures in German government securities - a large and internationally significant market.

How Liffe will fare, and how easy the "ban" will be to maintain, remains to be seen. Liquidity and widespread participation are key ingredients to the success of any new futures or options contract. While Liffe's new venture may be handicapped, it is confident that there will be plenty of interest to warrant going ahead.

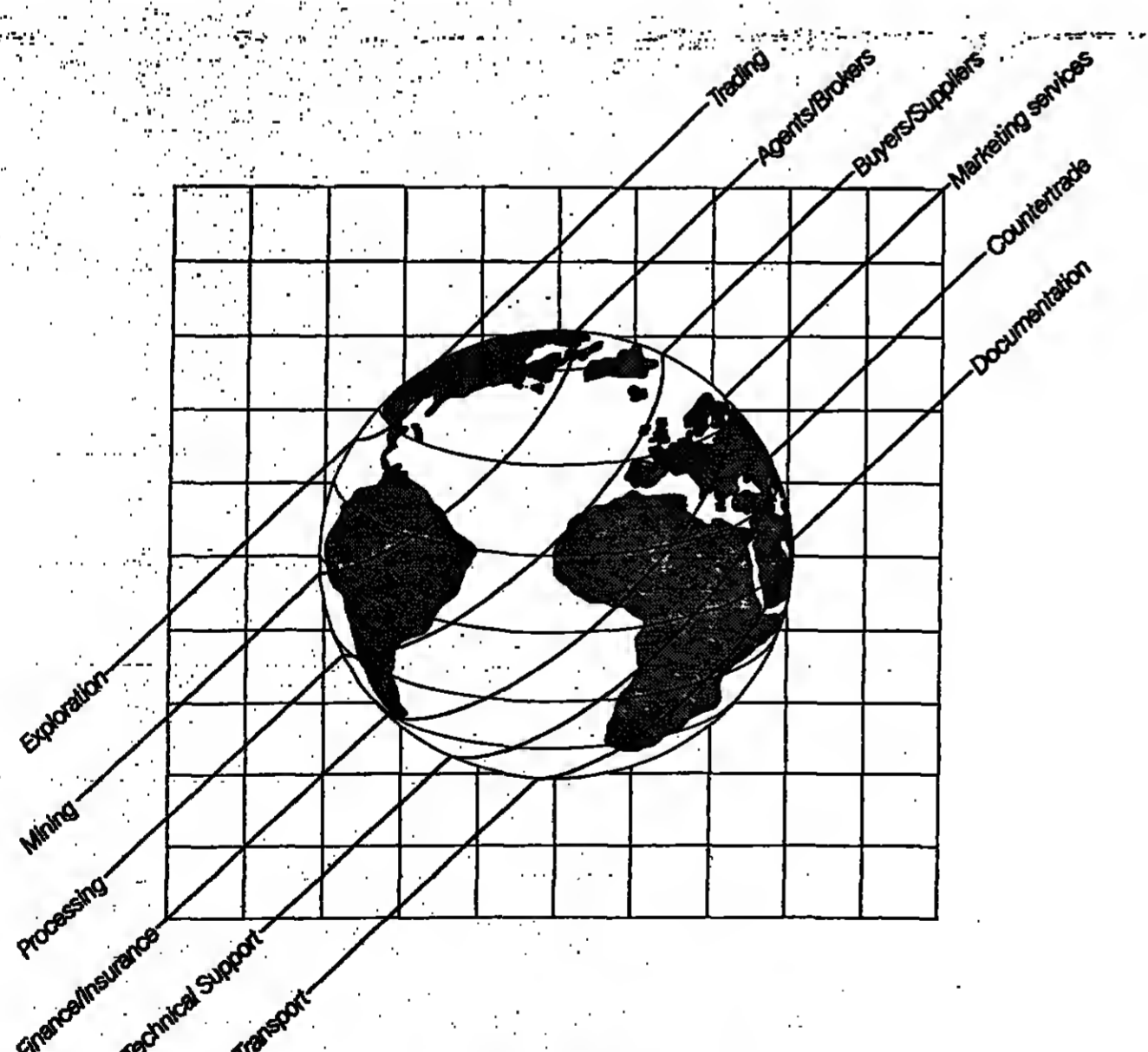
Given the challenges, it is now full speed ahead as far as the DTB's sponsors are concerned. For a start, its original working title of "Goffex" - drawn up by Arthur Andersen, the international accounting and management consultancy group which also paved the way for Softer - has been Germanicised; and, publicly at least, the sponsoring banks are optimistic that all is going to plan.

A draft bill, setting out the changes necessary to the country's Stock Exchange Law to accommodate options trading, has already been prepared; and regular meetings are taking place between leading banks and the Federation of German Stock Exchanges, to work out some of the detailed legal and user conditions for the planned new market.

By deciding, like the Swiss, to opt for a computer-based market-maker system, the Germans have at least got round the major problem of regional frictions that has often dogged progress on closer co-operation between the country's eight stock markets. The DTB will be a screen-based system, with no physical exchange floor, which means that dealers will be able to log in and trade irrespective of their locations.

DTB GmbH, a limited company to run the exchange, is due to be set up shortly in Frankfurt; while the market's sponsors - Deutsche Bank, Dresdner Bank, Commerzbank, Deutsche Genossenschaftsbank, DGZ and the Federation of German Stock Exchanges - have been pushing ahead with the detailed groundwork.

Continued on Page 4



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Landesbank Rheinland-Pfalz expanded its aggregate credit volume (excluding money dealing) by 4.2 percent to DM 22 billion. The major contribution to growth in leading originated from demand in foreign business, as well as lending to savings banks and local authorities. Wholesale banking registered growth primarily in the long-term financing sector, where the trend of the previous year continued. Positive impetus emanated from real estate, chiefly through the financing of commercial properties. Residential construction financing proved moderate.

The refinancing source of primary importance during the year under review was again issue of the Bank's own debentures and bonds, whose volume in circulation rose by 5.5 percent to DM 18.7 billion.

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Highlights	1987	%
Consolidated Balance Sheet	42 billion DM	+ 3.4
Bank Balance Sheet	38 billion DM	+ 6.3
Receivables	31 billion DM	+15.0
Liabilities	14 billion DM	+31.2
Debentures and Bonds	19 billion DM	+ 5.5
Capital and Reserves	1 billion DM	+ 1.1
Fiduciary Accounts	3 billion DM	+ 5.9

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WEST GERMAN BANKING 4

Economic storm clouds have lifted, but policymakers expect changeable weather

Exports provide the one bright interval

THE STORM clouds gathering at the end of last year over the West German economy have not blown away. But they have been driven higher, at least temporarily, by more settled foreign exchange conditions and a resurgence of industry confidence.

Gross national product in the first quarter was 4.2 per cent above the level of a year before - partly because unusually mild weather boosted the construction industry. Consumer demand, which remains a principal prop of the economy, is still strong and is expected to grow by 3 per cent to real terms this year.

The barometer is pointing to changeable weather ahead. Mr Gerhard Stoltenberg, the Finance Minister, has reached the final stages of pushing through a package - hailed as a centrepiece of government policies - of nearly DM19bn of income tax cuts for 1990.

There is undoubtedly some truth in this. But the industrialists' arguments have also been advanced to lead force to their complaints that Mr Stoltenberg's tax reductions have not done enough to lower company taxation.

The aim of Bonn policy making now is to prevent acrimonious bickering over the budget from spilling over into outright coalition warfare. Further attacks on subsidies and on pushing through deregulation have been put aside, at least for the moment.

hours one day a week. But Mr Stoltenberg's pledges to bring in cuts in subsidies, which were made as recently as the beginning of the year, have now been quietly buried.

to above the DM1.20 level during the past few weeks could give a further impetus to export volumes. The stability of currencies within the European Monetary Union - which has led to a significant real appreciation of the Deutsche Mark against EMS members since the beginning of last year - has also helped considerably.

Pulling ministerial strings

ONE OF the pivotal points on the Bonn policy-making landscape is occupied by the heavy, pipe-smoking figure of Otto Schlecht, the 62-year-old Economics Ministry state secretary.

because of the retirement of Mr Hans Georg Emde. Mr Schlecht reckons that the job would have meant working half the number of hours and earning twice his present salary.

He is worried about the effect on growth next year of a proposed sharp increase in consumer taxes, unemployment benefit contributions and other levies, which would offset the impact of the 1990 tax cuts.



Otto Schlecht: three strengths

Takeovers

Banks hold key that would unlock the door to reform

WHEN WILL the mighty ramparts protecting German public companies from unwanted takeover interest crack open and allow the country's first successful hostile bid?

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in the equity market, and this hidden value has attracted plenty of wistful interest - both foreign and domestic.



Commerzbank: among those with the power of patronage

Profile: Horst Jannott, of Munich Re

Numbers count in the family

WALK THROUGH the portals of its palatial Munich headquarters, wait in the pink marble reception area that combines traditional grace with ultra-modern splashes, and the chances are that Mr Horst Jannott, chief executive of Münchener Rückversicherung (Munich Re), the world's largest reinsurer, will greet you in the leather room - his main reception chamber.

was founded by the Munich Re in 1899. The relationship between the two companies "is an advantage which leads to many common interests," he says.



Horst Jannott: the sixth chief

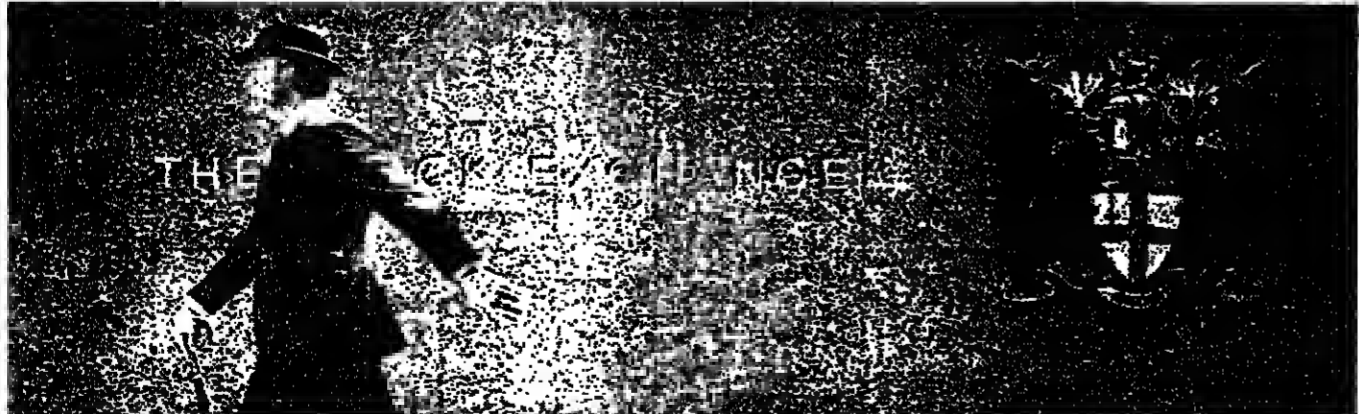
the company's capital needs stay limited. "This year, there is nothing at all in question," he says. But he leaves open the possibility of another dividend rise sooner than expected, should profits remain good and the need to raise capital stay constrained.

Regal comparisons are commonplace, if a little unfair, to a man who, though sovereign in his business, does not necessarily court the same ego to private.

But it is no surprise that Mr Jannott, whose position as head of one of West Germany's financial giants gives him seats on the supervisory boards of a string of leading companies, has also been described as one of the country's business gnomes.

ing" in that respect too, Mr Jannott replies softly. Last year, the Munich Re raised its dividend to DM10 a share - the first increase for many years.

After all, among the relatively few adjustments on the walls of the leather room is a big colour enlargement, showing staff outside the headquarters. The picture - a present from the work-force to Mr Jannott on his 60th birthday earlier this year - probably says more about the Munich Re dynasty than any chief executive alone.



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The new futures exchange

Continued from Page 3 The banks are now waiting for the Bundestag (the federal parliament) to pass the necessary legislation. However, matters may not be going as smoothly as planned.

markets as well, although no approaches have yet been made. While German traders will have plenty of time to get used to the Dax before the DTB opens for business, early steps are already being taken towards a second real-time index for bonds - Rentenindex, nicknamed "Ren".

just foreign exchange trading, but options and interest rate futures too. Some bankers claim that this restriction could have a greater effect on prospects for the DTB than all the possible competition from London and Switzerland put together.

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**WEST GERMAN BANKING 5**

The Bundesbank is a possible model for a European institution

# Stability still matters most at the Frankfurt fortress

IT WAS a piece of light-hearted whimsy, a humorous touch applied to an otherwise earnest subject. Mr Karl Otto Pöhl, president of the Bundesbank, was talking about the creation of a unified European currency, suggesting that the West German central bank was not, as is often suggested, opposed to such a goal.

What should it be called, this currency which would displace the Deutsche Mark, currently the backbone of the European Monetary System (EMS)?

Certainly, it should not be weaker than the German currency, 40 years old this year. It could even be called a Franc, offered Mr Pöhl. But, he added, alluding to the home of the Bundesbank, "it must be a *Frank fort* - strong Franc."

Continuing this theme, he said that it would be more than a symbolic step to locate the central institution for this European currency in *Frankfort sur le Main*, the full French name for the German banking and financial centre. All this, he admitted in a recent speech, "is speculation about the future, however it turns out."

It is, however, a future over which Germany's banking and government authorities are in a position to exert a strong influence. Mr Pöhl and his Bundesbank colleagues have stressed that Germany's experience with the D-mark since 1948 should be an essential element in any new pan-European monetary structure. "Good national money such as the Deutsche Mark should be exchanged only for equally good European money," the Bundesbank said sternly in a recent monthly report.

To non-Germans, that could sound more than a little disquieting, or even arrogant. But it is a view firmly held in Frankfurt and in Bonn, though not all party politicians are committed to trying to make the Bundesbank the model for a possible European institution.

Backing up Mr Pöhl's view, Chancellor Helmut Kohl said a few weeks ago, at a gathering to celebrate the D-mark's 40th anniversary, that "the vision of a European union is certainly linked closely with that of a European monetary union."

It was obvious, he added, that Germany's Bundesbank must be taken as a guideline for further European currency developments. Above all, he stressed the German central bank's obligation



Karl Otto Pöhl: call it a franc, if you like

to ensure monetary stability, its independence, and its decentral organisation. (Key credit and monetary decisions are taken by an 18-strong council, seven from the Bundesbank's own directorate and the rest from the regional states.)

At the Hanover summit, it was agreed that European economic and monetary union would be studied further. Apart from intervention bands for Italy Chancellor Kohl, a strong sup-

economic co-operation.

Speaking at the same forum as Chancellor Kohl, he opposed as "illusory and dangerous" suggestions that monetary union could be achieved by setting up a parallel currency to those now in circulation and thus avoiding the political decisions necessary for full currency integration. He also said that the specially wide EMS should be abandoned, and

**'Good national money should be exchanged only for equally good European money,' said the Bundesbank sternly, in a recent monthly report**

porter of such a goal is Mr Hans-Dietrich Genscher, the Foreign Minister. Curiously, Mr Gerhard Stoltenberg, the Finance Minister, has been less vocal on the subject, though he made his views known in a memorandum in March, saying that EC states would have to achieve greater convergence on budget deficits, current account balances, and inflation.

One view held strongly by Mr Pöhl is that monetary union is not possible without the necessary political will among EC member states. (Britain, for example, has shown deep scepticism about such a vision.) He has questioned in the past whether this will exist, emphasising that progress towards monetary union must go hand in hand with closer

renewed his call for Britain to join the currency system.

While the discussion about Europe's monetary future has been stepped up in recent months, Germany's own financial landscape has developed some intriguing features. With interest rates at record lows, investment has flooded out of the country this year, in search of better returns elsewhere. And with the D-mark weakening against the dollar and other currencies, there has been no temptation to move money into the Federal Republic in the hope of currency appreciation. In addition, Mr Stoltenberg's plan for a withholding tax on interest income has sided the outflow.

The weaker D-mark has certainly helped exporters, with the

trade surplus remaining high this year. One key industrial branch, mechanical engineering, has experienced a surprising surge in new foreign (mostly European) business, partly influenced by the softer currency and partly by strong demand as customers re-equip and modernise at a time of accelerating technological change. Overall, the economy has performed more bouncily than last year, thus vindicating those who expected growth in 1988 to exceed rather than stay below 2 per cent.

But with the improved economy has come concern over possible inflation. While this may seem laughable, in view of Germany's current price rise rate of a mere 1 per cent or so, German monetary officials are keen to nip inflation in the bud while they can. The weaker D-mark is an inflationary factor, because it makes imports more expensive. In the past two years, the rising currency has helped to keep prices down, and has combined with lower oil and commodity costs to boost real incomes.

In Chicago recently, Mr Pöhl stressed: "My country has benefited from the appreciation of the D-mark." Thus the Bundesbank has looked with concern at the currency's downward movement, which also hinders the adjustment of the large world economic imbalances by keeping exports strong. On the long-term capital account, however, Germany has shown a deficit this year as domestic investors have sunk a net DM24bn into foreign securities in the first four months of 1988, almost as much as in the whole of 1987.

Thus the latest trend towards higher interest rates in Germany is in line with an economic and financial situation much changed from last autumn when Germany angered the US ahead of the world stock market crash. The upward rate movement, in a country with minimal inflation and economic growth which is steady rather than exciting, still raised eyebrows in Washington and Bonn.

But bringing the money supply back under control, after two years of overshot targets at a time when money was flooding into Germany, remains a prime objective of those in the Bundesbank's fortress-like headquarters at the edge of Frankfurt. Stability still comes first in a country in which inflationary angst is deeply embedded.

Andrew Fisher

The D-mark has needed a tonic in the year of its 40th birthday

# How a new currency became the catalyst for a miracle

IN THE summer of 1948, with much of Germany still in ruins, and the economy laid low by the second world war, it would have taken a brave person to predict today's level of prosperity in the Federal Republic.

Well-dressed, much travelled, and used to good and plentiful food, West Germans now enjoy high incomes compared with much of the rest of the world. They drive the latest cars (an old model is a rare sight these days), enjoy long holidays, and work increasingly shorter hours.

But it was during that summer 40 years ago, on June 20, that an

**The switch to the D-mark was hotly argued among financial experts and politicians**

important foundation stone was laid for the post-war economy. On what the Germans call "Day X", the currency reform was enacted, replacing the discredited Reichsmark at a time when barter and black market trading far outweighed legitimate dealings. In its place came the Deutsche Mark, which has become one of the strongest international currencies. Against the currencies of 14 leading industrial countries, it has risen by around 180 per cent since 1948. Average yearly inflation has been just 2.7 per cent, better even than Switzerland.

In the 1970s, when inflation was raging, Germany was the only country to keep its annual increase in single figures. While prices rose by 87 per cent in the US between 1973 and 1979, and by an average of 110 per cent in OECD countries (excluding Germany), they moved up by 39 per cent in the Federal Republic.

Forty years on, it may look as if the 1948 currency reform was a magic formula, which had only to be acted upon to create the conditions for growth. In fact, the switch to the D-mark was hotly argued among financial experts and politicians. Once implemented, however, it became a crucial element in Germany's post-war prosperity. The new cur-



Schiller resigned



Adenauer: annoyed

rency reform and its consequences. Not surprisingly, it stressed the Bundesbank's role in preserving monetary stability, arguing that the experience with the D-mark should be incorporated in the development of a unified monetary area in Europe.

With a legally enshrined independence that is the envy of other central banks, the Bundesbank in Frankfurt has not always seen eye to eye with the government in Bonn. Disagreements surfaced early on. Chancellor Konrad Adenauer was annoyed when the Bank Deutscher Länder, the Bundesbank's predecessor, put up interest rates in

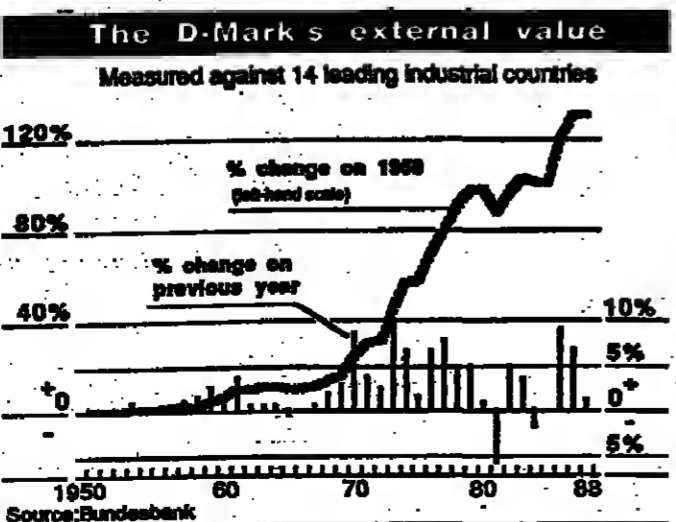
1950. He described a later rise in 1956 as a "guillotine" for the economy.

In the early 1970s, Kurt Schiller, heading both the Economics and Finance ministries, resigned over a Bundesbank proposal for temporary capital controls. A decade later, Chancellor Helmut Schmidt argued with the Bundesbank over its tight credit policies, pleading for lower interest rates.

The period between 1979 and 1981 was one of the worst for those committed to a stable currency. Just after the second oil price shock and with the current account in deficit - to the tune of \$16bn in 1980, then a record for an industrialised country - the D-mark lost nearly 15 per cent of its real value.

Since then, the going has been smoother. Germany even had "minus" inflation in 1986, for the first time since 1933. Today, with prices edging up, concern about potential inflation has increased. Ironically, the D-mark has weakened in the year of its 40th birthday, prompting higher interest rates to revive its strength. Forty years after the currency reform, Germany still has a struggle to keep its hard-won stability.

**Just after the second oil price shock the D-mark lost nearly 15 per cent of its real value**



Andrew Fisher

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AF 29/E8

## WEST GERMAN BANKING 6

Haig Simonian explores two lesser-known areas of Germany's banking world . . . its art collections and its eating arrangements

VISITORS TO Deutsche Bank's Frankfurt headquarters are often surprised by the unfamiliar names alongside the floor numbers for each of the 30-plus storeys in its twin towers.

The names are not those of long-deceased board members, commemorated in the elevator, nor of management "minders" to supervise each level of the bank's multifarious activities. They belong to contemporary West German artists, whose works each fill one floor of the building.

Deutsche Bank captured the headlines with its cultural initiative, but it is by no means the only German bank that promotes art. Be it clever public relations or a geouline attempt to fashion the artistic sensibilities of employees and further the careers of young artists, the prominence of art - especially contemporary - in German banks is striking.

The works on show do not have to be post-war, although that is where Deutsche Bank's emphasis lies. Its lesser-known, but much more valuable, treasures are usually reserved for floors 28-30 of tower A and above, where board members' have their offices.

Again, the onus is on 20th century Germany, but with names

### The prominence of art in banks is striking

Like Kirchner, Beckmann and a host of established Expressionists taking pride of place, rather than up-and-coming contemporary painters. Visitors to the 55th floor conference room, for example, which is the usual venue for meetings of the bank's supervisory board, can feast their eyes on a colourful Schmidt-Rottluff windmill.

Any disappointment among those seeing Mr Alfred Herrhausen, the executive chairman, who sports only a couple of smallish works by Otto Dix in his otherwise rather austere white office, is usually compensated for by visits to Mr Wilfried Guth or Mr Hermann Ahs, Deutsche's two veteran ex-bosses, who are almost as well known for their love of art as of finance.

However, the attention paid to Deutsche Bank has upset some of its counterparts. The paintings owned by Bayerische Hypothek- und Wechselbank (Hypobank), Germany's sixth biggest bank, based in Munich, are every

## Masterpieces brighten the tall towers

bit as good, if not better. But its collection is largely classical. Boucher, David and Fragonard are just three of the 18th Century French names that feature prominently. And, perhaps reflecting its southern leanings, Guardi and a number of Venetian masters are also represented strongly. The bank is more open than

most with its collection. All its works are on permanent loan to Munich's famous Alte Pinakothek gallery, rather than on directors' walls - part of a policy dating from the mid-1960s, of working together with galleries to plug gaps in Bavaria's public collections. Hypobank has also served the public by its putting

on special shows in the exhibition hall at its central Munich headquarters. Starting with German Romantics in June 1985, subsequent exhibitions have included Faberge jewellery, Magritte and Braque.

Contemporary Munich artists are currently on display in a complete change of style that typifies the varied policy of Mr Hans Fey, the board member responsible for the shows, who clearly finds his artistic duties a welcome distraction from the mainstream mortgage banking tasks that make Hypobank tick.

But masterpieces can sometimes be found in the most unexpected places. Walk into the reception room on the executive floor of Westdeutsche Landesbank's modern Düsseldorf headquarters, and one of Max Beckmann's best self-portraits stares out at you amply from outside the chief executive's office. It makes a refreshing change from the antique maps and worthy pieces which usually make up the decor in most semi-public Landesbanken.

However, even Hessische Landesbank, hardly Germany's most glamorous financial institution, has its surprises. In one of its many rather dingy buildings in central Frankfurt, the fifth floor

### Unfortunately much of value is tucked away

reception area boasts a beautiful floral composition by Emil Nolde, in an instantly-recognisable burst of colour.

But Germany's smaller private banks probably have the most enigmatic treasures, though unfortunately much is tucked away. Who knows what gems adorn the partners' walls at houses like Sal Oppenheim, in Cologne, or Merck Finck, in Munich, whose private structure makes their financial results a matter of conjecture, let alone their art collections.

At least the partners at Trinkaus & Burkhart, the Düsseldorf-based bank which is majority-owned by Midland, can breathe a sigh of relief. Its fine holdings - mainly German Expressionists, with a couple of Barlach sculptures to boot - could not fall prey to any additional capital-raising requirements by its UK parent during its darkest hours. Built up by a former partner, the collection is now in the form of a cultural foundation.



Detail from Fragonard's La Gisabelle, in Hypobank's collection



Deutsche Bank's canteen in Frankfurt provides an object lesson in reasonable eating in pleasant surroundings at a bargain price

## Where bankers take a steak

Imagine our surprise on finding one of our most satisfying culinary experiences in West Germany not in one of the country's much vaunted establishments, but in the medium sized town of Wiesbaden, at the local subsidiary of Equity & Law - an English group . . .

GOURMETS LIKE the legendary French team of Gault Millan know that good food is sometimes found in the least expected places. But fortunately it is not always necessary to borrow the florid language and often bombastic opinions of the legendary Gallic gastronomes when sampling the cuisine in German financial institutions.

That Equity & Law, a UK insurer, should now be owned by a French company, Compagnie du Midi, would no doubt serve as adequate proof to explain its excellent cooking to most epicures on the other side of the Rhine. But despite legitimate criticism that German cooking still tends to be stronger on quantity rather than quality, its banks sometimes pride themselves on providing the best.

Westdeutsche Landesbank probably has the most consistently good and innovative executive eating - fitting perhaps in glittery Düsseldorf, its home town. And its wines are seldom dutifully domestic, as at many German banks. With 1992 just around the corner, none of the country's banks goes in for anything more exotic than a French

vintage: German banks may be expanding ambitiously on the continent, but their cellars seldom show the same cosmopolitanism.

While WestLB cooks very well for its bosses - its reception area even boasts its own bar and a barman who mixes a unique Sekt-based house cocktail - Deutsche Bank wins hands down when it comes to feeding the masses.

The first-floor canteen in its Frankfurt headquarters is an object lesson in reasonable eating in pleasant surroundings at a bargain price. The widely-spaced tables command relaxing views over the tree-lined Gullottstrasse, while the separate coffee area has a bistro-like feel more akin to the Mövenpick restaurant chain than an institutional canteen.

Visiting dignitaries are usually entertained in the executive dining rooms many floors above. There is also a little-known restaurant for middle and senior management - this backs on to the main canteen, for which guests should make a bee-line if they want to see what good eating for the troops really ought to be.

Unfortunately, the same imagination does not apply to the food that the bank - literally - rolls out at most of its big presentations. Its standard fare of open sandwiches and warm sausages, liver, meat and fish - served from four-compartment trolleys with an unchanging accompaniment of sauces - is adequate at

best, but soon palls. Either the chef has only one recipe in his cookbook, or the bank has a stake in a food-processing group tucked away somewhere among its hidden participations.

What Deutsche Bank and many of its big Frankfurt counterparts may sometimes lack in culinary imagination, they usually make up for in views. The big three banks all offer diners spectacular panoramas from their towers. But the views from Bank für Gemeinwirtschaft, whose skyscraper looks over the river Main, or from DG Bank, are arguably better still, though guests at the latter will have to leave the main building and walk over to its tower block to gaze out majestically over Frankfurt's huge station, laid out like a toy train set below, and the Taunus hills beyond.

Likewise at Dresdner Bank, private meals are taken in the old building, where managing board members have their offices, rather than in its adjoining skyscraper. The food is acceptable, but not stunning, with a strong German bent and a typical mixed salad always served between courses. The chocolates over coffee are to be recommended, however.

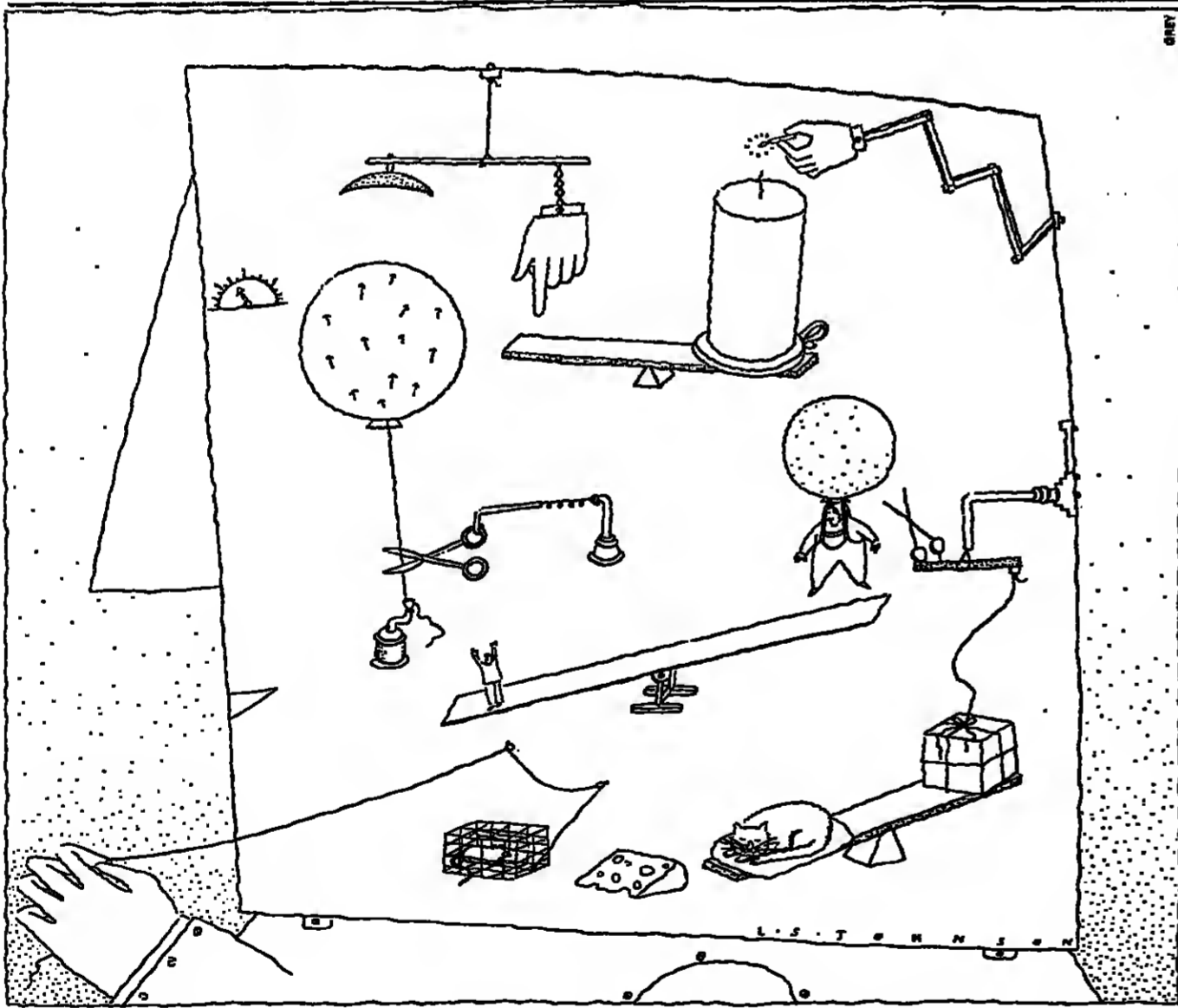
Eating near the clouds is also possible at Citibank, Chase and Morgan Guaranty, in Frankfurt, all of which have dining rooms atop their towers. All are good, but none warrants special mention. Typically lavish, Solomon Brothers has also installed dining

facilities at its large new offices but, like the trading room, much of its capacity is under-used at present.

Surprisingly, eating at Munich's big three banks seldom offers the culinary treat one might expect, given the city's reputation for many of the other good things in life. Bayerische Vereinsbank, Bayerische Hypothek- und Wechselbank (Hypobank) and Bayerische Landesbank all offer perfectly adequate food (though one meal at Hypobank was an unappetising mixture of Wiener Schnitzel and boiled potatoes); yet none really excels.

Bayerische Landesbank offers the most interesting surroundings. The top floor of its modern blue steel and glass headquarters is a delightful play of light and shadow. One dining area is even decked out in Bavarian country restaurant style, with wood panelling and rustic chairs. Outsiders might find it overwhelming, and are usually taken elsewhere.

Proving the rule that the best meals often come in unexpected places, banking gourmets should beat their way to Deutsche Siedlungs- und Landesrentenbank (DSL Bank), in Bonn, where the food is a delight. What will happen once the bank, now a universal bank in all but name, is partly privatised next year remains to be seen. But then, some bankers are probably asking themselves the same question about its mainstream business too.



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SECTION II - COMPANIES AND MARKETS

FINANCIAL TIMES

Wednesday July 13 1988



Merrill Lynch suffers further fall in earnings

BY ANATOLE KALETSKY IN NEW YORK

MERRILL LYNCH, the big Wall Street brokerage house, suffered a further decline in profits in the second quarter, confirming the difficulties still faced by the US investment banking industry in the wake of last October's crash.

The company's highly publicised salary cuts and staff shake-outs late last year did not make a dent in operating expenses. Total expenses resumed their growth again in the latest quarter, after a 7 per cent fall in the first three months of this year.

Merrill Lynch made net profits of \$53.5m or 47 cents a share in the second quarter. In the same three months last year, the company reported a profit of \$83.2m or 75 cents a share, but this figure included a huge one-time loss resulting from the failure of Merrill Lynch's hedging strategy in the mortgage-backed securities market.

Taking this and other special items into account, last year's underlying net profit would have been about \$114m. The latest result thus represents a cut of 53 per cent in Merrill Lynch's

Knight Ridder to buy Dialog for \$353m

By Roderick Oram in New York

Dialog Information Services, which claims to be the world's largest computer-based information retrieval company, is to be sold to Knight-Ridder, a leading US newspaper publisher, for \$353m.

The purchase price far exceeded the \$200m target which Dialog's parent, Lockheed, the US aerospace company, had apparently set when it put its California-based subsidiary up for sale this spring. Lockheed, which sold Dialog because it was not a core business, will use the proceeds to reduce debt.

Knight-Ridder said Dialog would double its information services division which includes VuText, a computer data base drawing on Knight-Ridder's 30 daily newspapers and other sources. The division's performance is improving after losing \$1m on revenues of \$90m last year.

Dialog, which earned net profits of \$9.7m on revenues of \$96.1m last year, offers access to some 320 data bases to more than 91,000 customers in 86 countries. Dialog owns only its systems and pays royalties to the owners of the data bases. It also offers services such as electronic mail.

The company grew out of a research and development project which started in 1963 at Lockheed's Information Sciences Laboratory and began offering its services commercially in 1972.

Dialog has begun to offer data on read-only compact disks and although the disk readers are expensive add-on equipment for personal computers, they offer a cheap and convenient form of data retrieval. They are seen as a long-term threat to at least the historic data segment of the dial-up services offered by Dialog and its competitors.

Deborah Hargreaves profiles another sector praying for rain in the parched Midwest  
Storm clouds gather over US farm suppliers

AS FARMERS pray for rain across the drought-ravaged US Midwest, farm equipment companies have been watching the withering crops with growing alarm. They fear farmers, who had just started to replace their ageing equipment, will be put off investing in new machinery while the drought lasts.

"We're in a 'wait and see' mood," explains Mr Don Van Howling who runs Van-Wall Equipment at Perry, Iowa, in the heart of the parched cornbelt. "We'll tell in the next two weeks if it's 'wait and saw'." Mr Van Howling, who is a dealer for Deere, the largest US farm equipment-maker, reports an experience typical for dealers across the Midwest.

First-half sales this year have been the best in the past decade as the farm economy finally struggled out of its debt-ridden pit. Mr Van Howling was looking for a bumper year with prices rising by 15 to 20 per cent until the drought set in at the end of May.

"This was the year that farmers had counted on improving, rather than just getting back to normal," he believes. "But a drought is worse than all the low prices because there's just no activity at all - we don't even have service and repair work."

Farmers across the Midwest, who had been looking to replace their 10-15-year-old equipment this year, have hesitated to invest before they know the extent of their crop damage. Some have even cancelled orders made in the spring.

Mr Lynns Ruricha, who runs Greenline Equipment in Grand Island, Nebraska, has already had three cancellations of tractor orders. His area is irrigated, which means farmers will reap a crop, but this year, the irrigation sprinklers have been turned on six weeks earlier than usual.

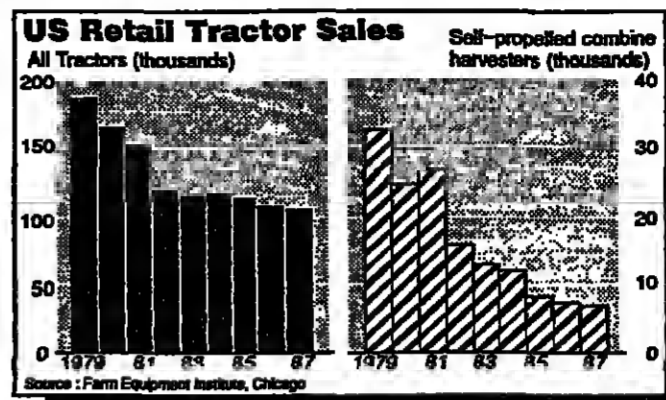
The costs of running an irrigation system are high and soaring commodity prices will not compensate for the additional expense of running the sprays so early in the year.

The still-fragile recovery in the farm equipment sector will depend very much on the severity of the drought and how many farmers it affects. The first major impact is expected to be felt in the autumn buying season, when sales of combine harvesters are usually high.

However, the effects of the drought are very localised and in those areas where its grip has been weakest, grain farmers stand to reap substantial benefits from the highest commodity prices in five years. Even if the dry weather cuts crop yields by some 20 per cent, high prices could make up for the shortfall.

In addition, many farmers will be encouraged to increase their acreage under cultivation to take advantage of higher prices next spring - a move which would boost machinery sales.

This could mean a silver lining to the drought's heat haze, and many analysts are optimistic for the industry's prospects over the longer term, in spite of a slow-down this summer. "Historically, droughts have been good for farm



harvesters doubled in the first half of the year - albeit from a very low base level, reaching 1,793 units in the first five months of the year, according to US Commerce Department figures.

Deere's sales of farm equipment in its fiscal first half ended April 30 were strong, rising by more than 50 per cent from the same period last year. Farm equipment sales reached \$1.93bn, up from \$1.26bn, and the company managed a turn a loss of \$2.32 a share into a profit of \$2.14 per share.

Mr McGinty puts Deere's earnings at \$4 a share for the full year, which ends in October, up from a loss of \$1.47 last year. He is predicting a good year in 1988, when earnings per share should rise to \$5.50.

While resting partially on the improvement in the farm economy, Deere's turn-around is also due to stringent cost-cutting measures and productivity improvements.

Likewise, at Tenneco's Case-IH, cost reductions and improving farm fortunes were expected to boost the machinery manufacturer to break-even this year. "The impact of the drought is spotty and not affecting overall sales yet," a company official said.

Mr Bob Towler at Towler Equipment in Demitt, Texas, is in an area where farmers are benefiting from higher maize prices. He is currently working with no inventory at all and expects this year's sales to be 10 per cent higher than last year.

STC to build US plant

BY HUGO DIXON IN LONDON

STC, the UK electronics company, is building a \$30m plant in the US to manufacture underwater telephone cables.

The company believes the investment will enable it to capture a larger share of the fast-growing market for submarine fibre-optic cables, particularly in the Pacific basin. These cables, which can carry a large quantity of voice and data traffic, will revolutionise international telecommunications.

STC, which pioneered fibre-optic cable technology, is one of the

three or four leading manufacturers of submarine cables but believes it has been denied some of the largest contracts because of protectionism.

The factory, in Portland, Oregon, would help overcome this handicap, said Mr Richard Turner, chairman of STC Submarine Systems.

Five main trans-Pacific cables are being planned in the near future. Three will link the US and Japan, one will link Australia and the US, and the other will link Australia and Japan.

Sweeping reorganisation by Polaroid

BY RODERICK ORAM IN NEW YORK

POLAROID unveiled a sweeping reorganisation yesterday aimed at overcoming its flagging performance caused by the decline of the instant photography field it pioneered 40 years ago.

Mr MacAllister Booth, president, acknowledged that the future of the Massachusetts-based company lay beyond instant photography.

"We will improve the speed and efficiency of new product development by further consolidating operations," he said. "This will allow us to accelerate the development of new media technologies, electronic imaging and other programmes that our future in the imaging field depend on."

Most dramatically, it will break

sharply with its roots by entering the worldwide conventional film market. It said it had already successfully test marketed films under its own name in Spain and Portugal.

The diversification will pit it against Eastman Kodak of the US and Fuji Photo Film of Japan, which have been fighting a battle for global markets.

ERT plans arms shake-up

BY PETER BRUCE IN MADRID

UNION EXPLOSIVOS Rio Tinto (ERT), the leading Spanish chemicals company, is to hive off its defence-related activities into a full subsidiary after a shareholders' meeting yesterday in which the management of the group effectively changed hands.

Mr Jose Maria Escondrillas, ERT's chairman for the last five years and its rescuer from

Pt42bn losses in 1982, has left the company after failing to ward off a takeover by the Kuwait Investment Office (KIO), and its main Spanish affiliate, the fertilizer company Cros.

The Government made it clear during the fight for ERT earlier this year that it would not tolerate KIO's interests having a stake in the local arms industry.

INVESTMENTS IN GERMANY

As more and more institutional investors adopt multicurrency strategies to reduce portfolio volatility and improve total returns, West Germany is attracting increased attention as fertile ground for investment opportunity.

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All these Convertible Bonds have been sold. This announcement appears as a matter of record only.



FF 1,520,000,000  
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New Issue • July 6, 1988



# INTL. COMPANIES AND FINANCE

## Sara Webb examines the style of Trelleborg's managing director

### Rubber king looks to expand empire

NICKNAMED Sweden's "Gummi-kungen" or rubber king, and respected in local business circles for his adherence to the Electro-lyx style of management, Mr Rune Andersson has made his mark on the cosy and confined Swedish corporate scene within a relatively short time.

As managing director of Trelleborg since 1983, he has rationalised its traditional core rubber and plastics business and turned it into one of the hungriest groups on the bourse, gobbling up companies at a rate of one a month.

The somewhat sleepy rubber and plastics group, which for many years suffered from low profit growth, has been transformed into a conglomerate with sales last year of SKr17bn (\$2.8bn), profits (after financial items) of almost SKr900m and 23,000 employees.

Only five years before, it had sales of SKr1.6bn, profits of SKr19.5m and 5,200 employees.

It is no secret that the 43-year-old Mr Andersson is on the lookout for a major acquisition in a mature business (one with stagnant profits which could do with a shake-up) after Trelleborg's recent success with Boliden, the metals, mining and chemicals group which it turned from a drastic loss to a healthy profit in the space of a year.

Indeed, Trelleborg's latest move was to build a 10.1 per cent stake in SKF, the world's leading roller bearing group, in recent weeks with a view to "something more substantial", as one company representative put it. The US is a high priority area for expansion for Trelleborg as a means of achieving the necessary currency balance.

"Our strategy is to be big in a few sectors," Mr Andersson has said in the past.

During the last five years, he has concentrated on niches in the industrial rubber and plastics industry. "If you are in a mature business in a stable or declining market, the growth is limited - just 1 or 2 per cent. So you have to go into specialised market segments which can perhaps give a 3

to 5 per cent increase, and you have to combine this with acquisitions," he says.

This meant concentrating the rubber and plastics business in specialised products and the distribution of standard products and then strengthening these with key acquisitions - such as Goodlad Rubber, the US industrial rubber distributor - in order to achieve market dominance and a tough control over the distribution side.

"We seldom acquire a very profitable company," says Mr Andersson, who learnt the art of picking up unprofitable compa-

nies cheaply and then putting them back on their feet during his time as a division head at Electrolyx, the white goods giant.

Boliden was the first big target - though there were almost no synergy effects apart from the fact that Trelleborg is a major supplier to the mining industry. "I saw it more as a management problem, going back to basics," says Mr Andersson.

Trelleborg acquired a controlling stake in Boliden in 1986 (while officially denying that it planned to take over the entire company) at a time when Boliden was a hotch-pot of ill-assorted businesses. Boliden itself had recently acquired Ahlsell, a mixed trading and industrial group.

Mr Andersson was quick to install his right-hand man, Mr Kjell Nilsson, as managing director of Boliden, and the new management decided to return the loss-making group to its basic business areas of metals, mining, and chemicals.

So they sold off or closed down several unrelated fringe businesses such as its integrated systems, kitchens and white goods, medical and dental care services and (more recently) its electrical installations companies.

They cut almost 2,000 jobs, improved Boliden's efficiency, and returned it to a profit of SKr600m in 1987 when just over a

year before it had been losing SKr1.5m a day.

Mr Andersson and Mr Nilsson decided to build Boliden's mining operations both at home and abroad with the acquisition of part of Allis-Chalmers, the US manufacturing group, for about SKr600m.

The units they bought make equipment for mineral dressing and treatment and include subsidiaries in Sweden, Canada, the US, Brazil, Australia, France and the UK.

"There were enormous synergy effects between Boliden and Allis-Chalmers. It is also favourable because Allis develops equipment which we can test in Boliden's mines," says Mr Andersson.

Today, Trelleborg is organised into four main business areas (including Boliden's operations):

rubber and plastics, metals and mining, building products, and chemicals.

Despite the achievements, there are still worries. The metal operations remain susceptible to dollar and price fluctuations, and face weak growth in demand. In Sweden, tougher environmental regulations could entail high costs for the mining industry (chiefly copper, zinc, silver and complex ores).

As a result, Boliden's new management has started to expand its mining activities outside Sweden in countries such as Saudi Arabia, Greenland and Spain, and is eager to develop the consultancy side.

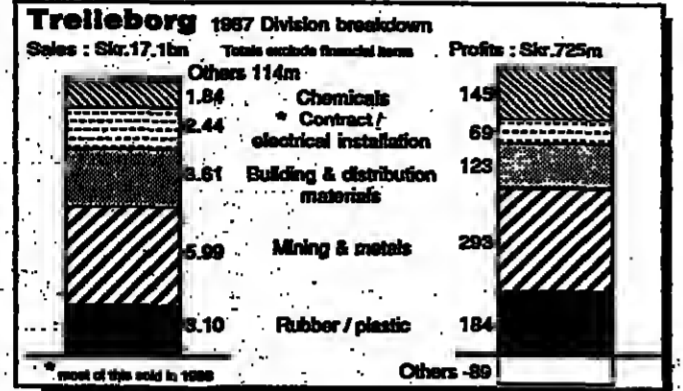
Mr Andersson believes there is scope for expansion in the chemicals business, particularly on the water treatment, and pulp and paper chemicals side.

Analysts attribute part of Trelleborg's recent success to Mr Andersson's management style. Though he eschews management tomes and courses, he is a firm believer in sound management thinking.

"What matters more than technological developments in the rubber industry is the management and business thinking. This business concerns people more than technology so it is the organisation and wage system that make a difference. There is only one way to make a rubber hose, but if you have a very ambitious salesman you win the race," he says.

He believes in a decentralised organisation "which means we can expand rapidly," and says his divisional heads must not be afraid of taking decisions without first consulting the group management.

He also believes in keeping tight control over costs - to the extent that he once checked his employees' petrol coupons to make sure they tallied with the number of miles driven and that no one was cheating the company. It may not have proved popular, but when outsiders talk of a shrewd and tight-fisted businessman, they mean it as a compliment.



### Banco Hispano's turnaround on target

BY TOM BURNS IN MADRID

BANCO HISPANO Americano, the Spanish bank which is 10 per cent owned by Commerzbank of West Germany, showed yesterday that its turnaround was on target by announcing an 82 per cent rise in first-half profits.

Pre-tax profits for the period were Pt15.7bn (\$129.2m). Consolidated pre-tax profits of the Hispano Americano group rose 70

per cent to Pt42.3bn.

The bank completed a three-year restructuring programme at the end of last year which involved major allocations for raising reserves and for providing pension funds and country loan risks.

In 1986, it had been forced to cut its dividend, but at the beginning of this year it was able

to increase its 1987 payout from Pt90 per share to Pt100.

By fulfilling a year ahead of schedule a set of new pension fund commitments ordered by the Bank of Spain and by raising risk cover, Hispano Americano said confidently last January that it was "well placed to produce high profits in the future."

Yesterday's figures showed Hispano Americano's operating income was 29.5 per cent higher at Pt233.1bn and that cash flow grew by 21.7 per cent.

Meanwhile, Banco Espanol de Credito (Banesto) and Banco Central have set up a joint holding company, BECC Holding, to supervise their merger. Mr Alfonso Escamez, Banco Central chairman, will be president.

### Strong demand boosts International Paper

BY JAMES BUCHAN IN NEW YORK

INTERNATIONAL Paper, which is leading a vigorous revival in the US pulp and paper industry, doubled its earnings in the second quarter ended June thanks to continued strong demand for its commodity paper grades and excellent operating conditions.

The New York City company, which is the market leader in the \$80m US paper and forest products industry, said yesterday that earnings for the quarter rose from \$90m or 80 cents a share to \$188m or \$1.64. Sales, which were boosted by revenues from new acquisitions, rose 28 per cent to \$2.4bn.

Mr John Georges, chairman, said the earnings improvement was due to "continued strong demand for nearly all our products and the price increases we

have realised on all our major lines."

In common with the rest of the industry, International Paper has enjoyed two years of soaring earnings thanks to the strength of the economy and the favourable dollar exchange rate.

With its mills operating at near capacity, International Paper has this year pushed through price rises of up to \$30 a ton each quarter in some of its coated and uncoated paper grades.

Mr Georges said the company expects "steady, moderate improvement in earnings for the balance of the year." In the first six months, earnings doubled from \$180m or \$1.62 a share to \$347m or \$3.02 on a 27 per cent rise in sales to \$4.70bn.

### Finans Vendor to be sold

BY SARA WEBB, STOCKHOLM CORRESPONDENT

INVESTOR and Providentia, the two Wallenberg holding companies, have agreed to sell most of Finans Vendor, their jointly-owned Swedish finance company, for between SKr350m-SKr400m (\$55m-\$63m) because of tough competition in the finance company market.

Finans Vendor is one of the larger independent finance companies dealing in private and corporate business, which claims to rank fourth or fifth in Sweden. The buyer is Trygg Finans, the finance company controlled by

Trygg-Hansa which is Sweden's second largest insurance group.

The deregulation of the Swedish financial markets has led to increasingly tough competition between the banks, the independent finance companies and those owned by banks.

Investor/Providentia said that, in view of these developments, they had expected profits from Finans Vendor to decline, but felt it would have a stronger position with the support of Trygg-Hansa's large marketing network.

**NOTICE TO HOLDERS OF IRELAND U.S. \$100,000,000 Floating Rate Notes 1997-2000**

Notice is hereby given to revise the previously published interest period information for coupon No. 6 -

An interest rate of 7 1/4% per annum will apply (unchanged)

Revised interest period: 6th February, 1988 to 8th August, 1988 (184 days)

Revised amount per coupon: U.S.\$ 36,097.22

Payable on 8th August, 1988

Additionally, notice is also given that with effect from 1st July, 1988, all forthcoming coupon interest payments will be conducted in accordance with the following interest conditions:

(Pursuant to Clause 2 of the Terms and Conditions)

Interest payment date revision

Interest in respect of the Notes will be payable in arrears on each "interest payment date" - being the 6th February and 6th August in each year. If any interest payment date would otherwise fall on a day which is not a business day (as defined below), it shall be postponed to the next business day. Upon the postponement of any interest payment to the next business day, successive interest periods will revert to the defined interest payment date of 6th February or 6th August, at the earliest opportunity date.

Interest calculations will be determined up to the relevant interest payment date as described herein, and apart from the aforesaid interest will conform to the existing terms and conditions under Clause 2.

The expression of "business day" used herein, shall mean a day on which banks and foreign exchange markets are open for business in both London and New York City.

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The Ministry of Finance of Ireland  
by  
The Long-Term Credit Bank of Japan, Limited  
(Fiscal Agent)

**FOKUS Bank A/S**  
(Incorporated in the Kingdom of Norway with limited liability)

U.S. \$30,000,000  
Floating Rate Subordinated Notes due 1997.

Holders of Floating Rate Subordinated Notes of the above issue are hereby notified that for the interest period from 14th July, 1988 to 14th October, 1988 the following information is relevant:

- Applicable interest rate: 8 1/4% per annum
- Coupon Amount payable on interest: US \$210.83  
Payment Date: per US \$10,000 Nominal
- Interest Payment Date: 14th October, 1988

Agent Bank  
Bank of America International Limited

**Tops Series IV Limited**  
(Incorporated with limited liability in the Cayman Islands)

U.S. \$130,000,000  
Series IV Floating Rate Trust Obligation  
Participation Securities due 1992

Secured by a Charge on a Portfolio of Fixed Rate Bonds and Notes with an aggregate principal amount of U.S.\$186,355,000

For the period 11th July, 1988 to 10th January, 1989, the securities will carry an interest rate of 8.3375% per annum with a coupon amount of U.S.\$10,595.57 per U.S.\$250,000 denomination and U.S.\$21,191.15 per U.S.\$500,000 denomination, payable on 10th January, 1989.

Listed on the Luxembourg Stock Exchange

Bankers Trust Company, London Agent Bank

July 8, 1988

3,000,000 Shares

**The E.W. Scripps Company**

Class A Common Stock  
(Par Value \$10 per Share)

A new securities were offered in the United States and internationally.

**United States Offering**  
6,750,000 Shares

The First Boston Corporation

Allen & Company	Bear, Stearns & Co. Inc.	Alex. Brown & Sons
Deutsche Bank Capital	Dillon, Read & Co. Inc.	Donaldson, Lufkin & Jenrette
Drexel Burnham Lambert	Goldman, Sachs & Co.	Hambrecht & Quist
Kidder, Peabody & Co.	Lazard Freres & Co.	Merrill Lynch Capital Markets
Montgomery Securities	Morgan Stanley & Co.	PaineWebber Incorporated
Prudential-Bache Capital Funding	Robertson, Colman & Stephens	
Salomon Brothers Inc	Shearson Lehman Hutton Inc.	Smith Barney, Harris Upham & Co.
Wertheim Schroder & Co.	Dean Witter Capital Markets	A. G. Edwards & Sons, Inc.
Gradison Financial Services	Oppenheimer & Co., Inc.	Thomson McKinnon Securities Inc.

**International Offering**  
1,250,000 Shares

Credit Suisse First Boston Limited

Amsterdam-Rotterdam Bank N.V.	Banque Bruxelles Lambert S.A.
Credit Lyonnais	Kleinwort Benson Limited
Nomura International Limited	Lazard Brothers & Co., Limited
SBCI Swiss Bank Corporation	J. Henry Schroder Wagg & Co. Limited
	Union Bank of Switzerland (Securities) Limited

U.S. \$300,000,000

**Crédit Lyonnais**

Subordinated Floating Rate Notes Due 2000

Interest Rate 8 7/16% per annum

Interest Period 13th July 1988 to 13th January 1989

Interest Amount per U.S. \$10,000 Note due 13th January 1989 U.S. \$431.25

Credit Suisse First Boston Limited  
Reference Agent

Notice of Early Redemption

**The Kingdom of Denmark**  
U.S. \$500,000,000  
Floating Rate Notes due February 2004

NOTICE IS HEREBY GIVEN that in accordance with clause 5(c) of the Terms and Conditions of the Notes, the Kingdom will redeem all of the outstanding Notes at their principal amount on 19th August, 1988, when interest on the Notes will cease to accrue.

Repayment of principal will be made upon presentation of the Notes with all unremitted Coupons attached, at the Offices of any one of the Paying Agents mentioned hereunder.

Accrued interest due 19th August, 1988 will be paid in the normal manner against presentation of Coupon No. 9, on or after 19th August, 1988.

Bankers Trust Company, London Agent Bank  
13th July, 1988

**Citicorp Banking Corporation**  
U.S. \$250,000,000  
Guaranteed Floating Rate Subordinated Capital Notes Due July 10, 1997  
Unconditionally Guaranteed on a Subordinated Basis by CITICORP

Notice is hereby given that the Rate of Interest has been fixed at 8.25% and that the interest payable on the relevant Interest Payment Date, October 13, 1988 against Coupon No. 11 in respect of U.S.\$10,000 nominal of the Notes will be US\$210.83.

July 13, 1988 London  
By: Citibank, N.A. (CSSI Dept.), Agent Bank CITIBANK

**Bergen Bank A/S**  
(Incorporated in the Kingdom of Norway with limited liability)  
U.S. \$75,000,000  
Floating Rate Notes Due 1997  
(with the right to subordinate)

Notice is hereby given that the interest payable on the relevant Interest Payment Date, August 10, 1988, for the period February 10, 1988 to August 10, 1988, against Coupon No. 6 in respect of U.S.\$5,000 nominal of the Notes will be U.S.\$192.79 and in respect of U.S.\$250,000 nominal of the Notes will be U.S.\$9,639.50.

July 13, 1988, London  
By: Citibank, N.A. (CSSI Dept.), Agent Bank CITIBANK

**Marine Midland Finance N.V.**  
U.S. \$125,000,000  
Guaranteed Floating Rate Subordinated Notes due 1994

For the three months 11th July, 1988 to 11th October, 1988 the Notes will carry an interest rate of 8 1/4% per annum with a coupon amount of U.S. \$21.08 per U.S. \$1,000 Note and U.S. \$210.83 per U.S. \$10,000 Note. The relevant interest payment date will be 11th October, 1988.

Listed on the London Stock Exchange

Bankers Trust Company, London Agent Bank

**Equitable Bancorporation Overseas Finance N.V.**  
U.S. \$50,000,000  
Guaranteed Senior Floating Rate Notes due 1994

For the three month period 11th July, 1988 to 11th October, 1988 the Notes will carry an interest rate of 8 1/4% per annum with a coupon amount of U.S. \$21.43 per U.S. \$10,000 Note, payable on 11th October, 1988.

Bankers Trust Company, London Agent Bank

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## A/S JYSKE BANK

US\$ 100,000,000 Subordinated Floating Rate Notes Due 1995

In accordance with the terms and conditions of the Notes, notice is hereby given that for the six months period from July 1988 to January 1989 the Notes will carry an interest rate of 8 1/2% (including the margin of 2%).

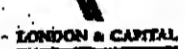
The coupon amount is calculated with US\$ 102,000,000 for denominations of US\$ 10,000 and US\$ 10,000.00 for denominations of US\$ 250,000.

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INTERNATIONAL CAPITAL MARKETS AND COMPANIES

Narrow trading ahead of testimony by Fed chief

BY DOMINIQUE JACKSON

EUROBOND MARKET operators are awaiting testimony by Alan Greenspan, US Federal Reserve Board chairman, to the Senate banking committee...

INTERNATIONAL BONDS

to be a total 70m deal. As a result of good investor demand, largely from Continental Europe...

However, the news failed to move the market significantly and government bond prices drifted to finish narrowly mixed...

Amsterdam in drive to lift financial profile

PLANS TO increase the attractiveness of Amsterdam as an international centre of high finance will be drawn up before the end of the year...

An official for the bank said: "With 1982 and other developments coming up we have to develop a plan to convince the rest of the world it is good and useful to do financial business in Amsterdam..."

The initiative comes at a time of radical reform in Dutch financial markets. The Government recently announced plans to overhaul supervision of financial markets...

The issue of variable-rate notes for National Westminster Bank was reported yesterday for a total of \$200m and not in Eurodollar as stated.

Stephen Fidler on the UK bank's approach to Third World borrowing

Midland's widening debt crisis focus

BANKERS ARE seeing opportunities emerge out of the ashes of the Third World debt crisis. While many of them would prefer to be without their loans to rescheduling countries...



Sir Kit McMahon: kept out of industrial investment



Jacques de Mandat-Grancey: cannot pull out

Rescheduling agreements, such as that announced last month for Brazil, are providing a growing list of options for banks interested in converting their loans into other instruments.

"Banks are slowly working out that there is life after the Third World debt crisis. There are lots of good companies in Latin America and many of the multinationals have a large presence down there..."

From the beginning of next month, the Saudi Arabian Monetary Agency (Sama) will repurchase up to 10 per cent of the value of newly issued bonds in a bank's portfolio...

Mr Burnell's appointment was to address that potential deficiency in the Midland structure and to avoid the chairman's "nightmare" that debt-to-equity swaps would leave the banks in a few years' time with "a lot of dud hotels and cement companies..."

The bank envisages that its portfolio of Third World loans will be more actively managed than in the past. Although the aim is gradually to reduce its exposure to these countries, the bank sees no conflict between this and playing a part in resolving the Third World debt crisis.

Midland, along with Mitsubishi Bank of Japan, will be joining as additional members of Brazil's bank advisory committee, now 14 strong.

"So far, we have kept our operations strictly in the financial sector on the basis that we knew something about that... and we have kept out of industrial investment," Sir Kit McMahon, Midland's chairman, said.

Saudi Arabia puts forward bond repurchase scheme

BY OUR FINANCIAL STAFF

SAUDI ARABIA has introduced a repurchase programme for new government bonds to make them more attractive to the kingdom's banks.

The Amsterdamsche bank is discussing with Dutch listed companies plans to set up a takeover protection and is looking to introduce fixed-date settlement. It has introduced new bond underwriting and issuing rules and work is under way to launch screened securities trading on the bourse in September.

They are expected to be issued in SR1.5bn tranches with one to five year maturities once every two weeks. Bankers said high interest rates on the rial interbank deposit market and questions about the banks' ability to resell the bonds were likely to have dampened enthusiasm for the latest offering.

FT: INTERNATIONAL BOND SERVICE

Listed are the latest international bonds for which there is an adequate secondary market.

Table with columns for US DOLLAR STRAIGHTS, YEN STRAIGHTS, OTHER STRAIGHTS, and FLAYING RATE. Includes bond names, amounts, and yields.

First Boston in licence deal with Kidder Peabody

By Our Financial Staff

FIRST BOSTON Corporation is to license its global trading and clearance systems to Kidder Peabody. The two securities firms will work together on an enhancement of the system to include retail capabilities.

US health care group attracts buying interest

By Our Financial Staff

COOPER COMPANIES, the diversified US health care group, says "independent third parties" have indicated interest in buying each of its three principal businesses - optometric, ophthalmic surgical and diagnostic - A-E-D-J reports from Palo Alto.

Petr6les de Portugal, E.P. - PETROGAL

U.S. \$300,000,000 Revolving Credit Facility

Financial details for Petrogal credit facility, including arrangers (S.G. Warburg & Co. Ltd., Gemini Financial Services Limited), lead managers, and participants.

**UK COMPANY NEWS**

# Davy halved to £10.5m after plant provision

BY CLARE PEARSON

TECHNICAL PROBLEMS with a West German plant caused pre-tax profits of Davy Corporation, engineering and construction group, to emerge at almost half the previous year's level in the 12 months to March 31 1988. Profits came out at £10.5m (£20.2m) after a £17.25m provision for Davy's share of modernisation costs of a fine gas desulphurisation plant. Profits in the previous year were struck after making a provision of £7.3m - the purpose of which was not revealed at the time.

Most of Davy's operating divisions performed poorly in 1987-88, with trading profits in the core engineering and construction activities emerging at £23.47m (£27.01m).

Nevertheless, Lord Jellicoe, chairman, said he looked forward to the current year with confidence. The recommended final dividend is 4.25p (4.75p), making an unchanged 6.25p for the year. Lessons learnt from the Buschhaus desulphurisation plant for Braunschweigische Kohlenbergwerke meant similar new plants

could be built with only a marginal extra cost to the customer compared with the previous model, Lord Jellicoe said.

However, trading profits of manufacturing and services companies - which comprise services to engineers, foundries and forges, and mechanical handling - improved to £5.37m (£4.83m).

In a first full year's contribution, a Monk, UK building and civil engineering company, made £2.39m. This compared with £1.34m in the previous results - which represented only five months of full ownership.

Turnover amounted to £796.25m (£711.52m). Profits before the exceptional items were £27.78m (£27.68m), after a lower finance charge. There is a £2.94m (£2m) extraordinary charge for the closure of the Florida plant.

land, Florida, in the face of poor demand from the phosphate industry.

However, trading profits of manufacturing and services companies - which comprise services to engineers, foundries and forges, and mechanical handling - improved to £5.37m (£4.83m).

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Roger Kingdom (left), chief executive, and Lord Jellicoe, chairman.

seems to be genuine grounds to expect a recovery from a very low base. The chief reason is that Davy is well-placed to benefit from improved market conditions for the steel industry, and should pick up at least some of the orders to upgrade plants in the US and the Soviet Union. Meanwhile, South Korea and China are proving fruitful. Analysts were inter-

ested by the company's decision to 'hide' the £7.4m provision for the West German plant in the 1986-87 accounts, but assume Davy would not dare to make such a move again. Nervously, they yesterday increased their profits forecasts for the current year to £25m, putting the shares on a comfortably low prospective p/e of about 7.5.

# Murdoch's 20% stake in Pearson cleared

By Raymond Smedley

Trade and Industry Secretary, Lord Young, yesterday cleared Mr Rupert Murdoch's stake of just over 20 per cent in Pearson, the information and industrial group which owns the Financial Times.

Lord Young said yesterday that he had decided not to refer the New Corporation acquisition to the Monopolies and Mergers Commission.

The Trade and Industry Secretary's interest in the affair was seen yesterday as being significant. Pearson made it clear that it had not requested such intervention.

The Office of Fair Trading was asked by Lord Young to look into the controversial acquisition to decide whether the 20.5 per cent stake gave Mr Murdoch "substantial influence" over how Pearson's business affairs were conducted.

If Mr Murdoch had acquired more than 25 per cent of Pearson it would have led to an automatic reference to the Monopolies and Mergers Commission under separate regulations designed to prevent undue concentration of ownership in the UK national newspaper market.

Mr Murdoch, chief executive of News Corporation, already owns five UK national newspapers - The Times, The Sunday Times, The Sun, News of the World and Today.

Soon after Mr Murdoch increased his stake from 14.9 per cent to just over 20 per cent at the beginning of this year, Lord Young told journalists in New York he did not foresee any circumstances in which Mr Murdoch would be able to take control of the Financial Times in addition to his existing papers.

Sir Gordon Borrie, Director General of Fair Trading, advised the DTI that there was no evidence that Mr Murdoch was exercising material influence on Pearson and recommended against a reference - a view that was accepted by Lord Young.

In January News Corporation issued a formal statement saying it had no present intention of increasing its aggregate shareholding in Pearson above 25 per cent or making an offer for the company.

"News Corporation would not contemplate either of these courses of action during the next 12 months in the absence of a material change in the circumstances of Pearson," the statement said.

# Williams Holdings locks up 3.9% stake in Yale and Valor

BY CLAY HARRIS

Williams Holdings, diversified industrial group, said yesterday that it had bought 3.9 per cent of Yale and Valor, locks and domestic appliances company.

The announcement confirmed recent market speculation, but Yale shares lost 3p to 42p, to value the company at £463m. This reflected Williams' disclosure that it had stopped buying shares several weeks ago at 50p.

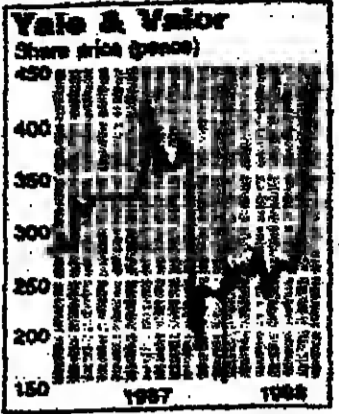
Williams said the stake, which was built up through a number of nominee accounts, was only one of a number of holds in quoted companies.

"At less than 50p, it was considered undervalued," said Mr Nigel Rudd, Williams chairman. Referring to the market as a whole, he added: "There's never been such a disparity between the traded value and the perceived value of stock."

This was especially true for companies with established brands - whether chocolates or gas cookers", Williams intended to "leverage that knowledge" to make a profit for shareholders, Mr Rudd stated.

Mr Michael Montague, Yale chairman, had a terse public response to the news: "I'm glad that what we all anticipated is identified." Mr Rudd said, however, that the two men had "exchanged pleasantries" when he rang to confirm the stake.

The recent sharp rise in Yale shares reflected not only the rumours of stake-building but also growing admiration for the group's audacious £283m takeover of the US Yale locks and security group and the NuTons



household appliances company last year.

The acquisition quadrupled the size of the original Valor company. Last month, Yale reported pre-tax profits of £84.5m on turnover of £395m for the year to March 31.

Williams, formerly an engineering group, has moved strongly into consumer and building products in recent years with acquisitions including Crown Plastics and Polycell from Reed International, and the Berger paints business of Hoechst, West German chemicals company.

Only once has it tried and failed in a hostile bid - £57m offer for Norvoco, another industrial conglomerate, in April 1987. At yesterday's closing price of 280p, Williams is valued at £263m, excluding outstanding convertible preference shares.

# Ford Sellar £5.7m turnaround

BY RAY BASHFORD

Ford Sellar Morris Properties yesterday reported a £5.7m turnaround with pre-tax profits reaching £3.5m during the 15 months to April 30.

The figures compare with a £2.2m loss in the previous 14 months.

The result reflected a change in the focus of the company's operations to a property investment and development group.

This continued yesterday with the announcement of the sale of Barrie Menswear, which trades under the Review Hammer, to Amber Day Holdings.

Amber Day paid £5.53m for the 13-outlet chain and will finance the cash purchase through the

placement of 18m ordinary shares.

The sale will allow FSM to concentrate on its property activities which were expanded greatly last March through the £45m purchase of Centrovincal Estates from Singer and Friedlander, the merchant banking and property group, and the acquisition last May of a parcel of small department stores owned by House of Fraser for £8.5m.

The latest figures, which have not been audited, also show a growth in turnover from £9.2m to £16.9m during the 15-month period.

Extraordinary items fell from £4.4m to £1.4m.

A recommended final dividend of 1.5p makes a total of 2.5p for the year.

Directors said the sale of the Review chain would reduce borrowings to £33m.

The figure should fall to £15m by the end of October when additional disposals will have been completed.

In terms of floor space, the company's property development portfolio comprises two-thirds retail and one-third office and commercial.

Plans are well advanced for development in several southern English town centres, including Salisbury, Torquay and Worcester.

# Howden Group confident after recovery to £10m

BY VANESSA HOULDER

Howden Group, Glasgow-based engineering company that last year was dragged down by problems at its Californian wind park and compressor business, yesterday announced a sharp recovery in pre-tax profits from £140,000 to £10.18m. The result was scored on turnover up just 5 per cent to £161.2m.

Mr Johnny Johnson, chairman, attributed the improved performance to four main factors - benefits from re-organisation and rationalisation measures; the solution to wind park problems; a turnaround in profitability at Howden Compressors, and good profit contributions from the air and gas handling and defence equipment businesses.

Mr Johnson added that he was confident of further advances in the short term. In the medium and long term he was encouraged by the prospect of significant orders from power utilities throughout the next decade.

The company spent £15m on acquisitions in the year, the principal purchase being the Davidson Group, as a result of which Howden claims to be the world's leading manufacturer of large fans. Howden is still looking for

acquisitions in each of its divisions.

The order intake was considerably higher than that achieved for a number of years, Mr Johnson said. The breakdown of orders received in 1988 comprised: air and gas handling equipment £52m; defence equipment £29m; general engineering products £62m, and food equipment £3m.

Borrowings totalled £18.1m (£7.1m) at the year end, while interest paid amounted to £1.6m (£56,000).

Earnings per share increased from 1.5p to 8.7p. A proposed same-again final dividend of 2.5p leaves the total unchanged at 3.5p.

# comment

The disasters of 1987 have now been consigned to history and this year's impressive recovery looks set to be followed by a period of solid growth. In the short term, there should be plenty of benefits to be squeezed out of the integration of Davidson, as well as from the all-round health of the order book. Looking further ahead, the company should benefit from the resurgence of demand and testing of plant in the power industry. Analysts expect profits of £15.5m this year, which puts the shares, down 2p to 124p, on a multiple of 10, fair value.

# All round growth gives AMI £10.7m

IN THE nine months ended May 31 1988 AMI Healthcare Group lifted turnover from £69.5m to £80.6m and pre-tax profits from £3.4m to £10.6m.

The group continued to expand and extend its activities, and was responding to increased pressure on margins, the directors stated.

With the proceeds of the February flotation reducing borrowing costs from £4m to £2.7m in the

period) they were confident for the full year.

Earnings came to 12.5p (11.6p). A dividend of 3.5p has been forecast, payable in January.

Growth had been strong in all markets, with UK patients constituting 93 per cent of in-patient admissions. Some 20 per cent of them were paying for their own treatment rather than coming

through insurance hacked schemes.

The proportion of major and complex operations rose to 30 per cent of total surgical workload.

Increased salaries to nursing and clinical staff in all hospitals from April 1 will have a significant impact on short term profitability, but that was being reduced by improved productivity and adjusting price levels.

This announcement appears as a matter of record only.

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# Hughes Food buy

Hughes Food is paying £1.55m in shares and cash for Wm. Milne and its three trading subsidiaries. In the year to February 29, Milne made pre-tax profits of £395,898 on turnover of £14m. Net assets at that date stood at £1.4m.

# Saatchi rights issue

Saatchi and Saatchi shareholders accepted 64.7 per cent of an advertising group's £176.4m rights issue of convertible preference shares.

# Gandalf presses CASE to accept offer

BY CLAY HARRIS

Gandalf Technologies yesterday held out the possibility of increasing its £57m offer for CASE Group if the UK computer company decided to recommend the takeover.

"If CASE would like to have a second thought and recommend the offer, I'd obviously increase the bid," said Mr James Bailey, president of the Canadian-based, but London-listed, data communications company.

As Gandalf published its latest offer document, pouring scorn on CASE's defence arguments, Mr

Bailey also stepped up his pressure on the target company to produce a profits forecast for the year to next March.

"If they can't come out with a profits forecast, we believe they're got a very poor case indeed," Mr Bailey said. Under takeover rules, CASE has until Saturday to publish such a figure, and Gandalf another week after that to table a higher bid.

Gandalf claimed yesterday that CASE, as a small niche player, was unlikely to have the resources to become a "major

# Rexmore rises to £1.75m

STRONG GROWTH has continued at Rexmore, fabric and timber supplier, and for the year ended April 2 1988 pre-tax profits doubled to £1.75m, from £881,000.

Earnings rose to 7.21p (4.71p) and the final dividend is 1.25p for a 1.6p total (1.2p).

Turnover of the group, which serves the upholstery, bedding and household textiles markets, rose from £37m to £51.2m, gener-

ating an operating profit of £2.33m (£1.95m). All divisions improved their performances.

Trading profit came to £2.06m (£1.14m) with upholstery contributing £995,000 (£904,000), textiles £607,000 (£58,000), and timber £464,000 (£135,000).

The directors said the group had achieved encouraging improvement in profitability last year and turnover for the first quarter this year was well ahead.

# Sims Butchers expands to £2m

Sims Catering Butchers reported pre-tax profits of £2.11m on turnover of £58.77m for the year to end March. The USM-quoted company made a number of acquisitions and proposes changing its name to Sims Food Group.

Last year pre-tax profits were £633,000 on turnover of £12.91m. Earnings per 5p share for 1987-88 were 15.86p (10.29p) and a final dividend of 5p (3.2p) is proposed making a total of 6.5p (4.4p). There was an extraordinary credit this time of £521,000.

This advertisement is issued in compliance with the requirement of the Council of The Stock Exchange and does not constitute an invitation to the public to subscribe for or purchase shares.

**SONIC TAPE plc**  
 (Registered in England under the Companies Act 1948 to 1980  
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Introduction by  
**ROBERT WIGRAM & CO. LIMITED**  
 Proposed consolidation and increase of share capital.

Proposed Offer  
 for the 9,665 issued Ordinary Shares of 10p each of  
**SYSTEMS CONNECTIONS LIMITED**  
 not already owned by Sonic Tape plc  
 and  
 Proposed 1 for 4 Rights Issue of  
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 at 15p per share, payable in full on acceptance

Authorised SHARE CAPITAL Issued and to be issued fully paid

£275,000 in Ordinary Shares of 2.5p each £469,747

The Company manufactures and markets electronic sonic measuring devices.

Application has been made to the Council of The Stock Exchange for the Ordinary Shares of SONIC TAPE plc to be traded on the Third Market. It is emphasised that no application has been made for these securities to be admitted to the Official list or to be dealt in on the Unlisted Securities Market. Particulars relating to SONIC TAPE plc are available to the Extol Statistical Services and copies of the circular letter to shareholders giving details of the above may be obtained during normal business hours on any weekday (Saturday excepted) up to and including 5th August 1988 from Robert Wigram & Co. Limited, Princes House, 95 Gresham Street, London EC2V 7LS.

Transactions in the Ordinary Shares of the Company will be effected in accordance with the rules and regulations governing the Third Market. This investment may carry a high degree of risk.

13 July 1988

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**Extracts from Chairman's Report**

- Sales of £34.7m up 9.4% in a satisfactory year.
- Net pre-tax profit advanced by 63.1% after finalising exceptional research and development costs.
- Earnings per share up 62.2% at 6.0p.
- UK distribution division records an excellent trading performance.
- Final dividend increased to 1.65p giving a total of 2.75p for the year.
- Closure of the German manufacturing operation completed.
- Restructuring of management and product lines will enable our companies to further realise their potential.

**PHILIP E. J. WHITE**  
 Chairman

**Summary of Results to 30th April 1988**

	1988	1987
Turnover	£'000	£'000
Profit from operations	34,666	31,681
Exceptional item	2,054	1,775
Pre-tax profit	(154)	(610)
Extraordinary item	1,900	1,165
Earnings per share	(758)	-
Dividend per share	6.0p	3.7p
	2.75p	2.60p

Wyko Group PLC, Dudley West Midlands DY1 10W

# Parkfield advances 60% to £15m

BY ANDREW HILL

**PROFITS AT** Parkfield Group, the conglomerate with interests ranging from foundries to video distribution, increased 60 per cent to £15.2m in the year to April 30, compared with pre-tax profits of £9.51m in 1986-87, restated on a merger-accounting basis.

Turnover rose from £15.5m to £22.9m and earnings per share from 17.2p to 24.3p. The board is recommending a final dividend of 5p, more than doubling the full-year dividend to 7p (3p).

Mr Roger Felber, chairman, said about £11m of profit before central costs was generated by the manufacturing subsidiaries and some £2m by the distribution

business. Losses of £700,000, relating to strikes at Land Rover and Ford, and £400,000, following fire and flood at two of Parkfield's automotive plants, were taken above the line. An extraordinary loss of £431,000 mainly represented the cost of taking Parkfield from the USM to the main market.

During the year the foundry operation won a contract to supply cast-iron lining segments for the Channel Tunnel. This contributed some £3m to sales of £16m at Parkfield Foundries during 1987-88, and Mr Felber expected turnover there to rise to £22m in the current year, of which about £2m would be accounted for by the tunnel contract.

The video and compact disc distribution business was expanding, said Mr Felber, with Parkfield obtaining exclusive distribution contracts for some products.

**comment**

Fire, flood and strike threatened to hinder growth at Parkfield last year, but restated earnings still grew by over 40 per cent. Capital expenditure nearly doubled to £11m (5.6m) last year. Although some in the City were surprised to find all the cash from the recent £20m rights issue exhausted - a further £20m was ploughed into working capital - they could hardly grumble at the

results and marked up the shares 5p to 265p. Among other things, the investment strategy should allow Parkfield Foundries to compete for future tunnel work when the current contract expires. Mr Felber also intends to go on trying out new business areas on a small scale - unlikely as it sounds, the group is apparently investigating agriculture as a possible new activity. Meanwhile there are at least two or three years of good growth left in the existing operations, especially as manufacturing customers are now signing longer term contracts. Forecast pre-tax profits this year of over £25m put the shares on a prospective multiple of about 10.

# Tate sells Staley offshoot to Henkel

By Clay Harris

Tate & Lyle, sugar refiner, has recouped another \$10m-plus from its recent \$1.48bn (2870m) acquisition of Staley Continental through the sale of a Texas factory to Henkel, West German chemical company.

The plant makes surfactants for use in the manufacture of shampoo and washing-up liquid. Established as a development project by Staley's previous management, it had never broken into profit.

Tate is also considering the future of similar facilities with total assets in "tens of millions" of dollars. They include a methyl glucoside plant in Arkansas, which produces adhesives for use in plywood manufacture. However, no other Staley businesses are officially up for sale at present.

**Irish Distillers**

Allied-Lyons and Grand Metropolitan, which together are mounting an £200m (£178m) bid for Irish Distillers, yesterday claimed the whiskey producer's profit forecast of £18m for the 12 months to September totally lacked credibility.

# Chrysalis may revert to private status

BY RAY BASHFORD

Chrysalis, record producer and broadcast facilities group, may be taken private following a difficult trading period which has caused a material downturn in its business.

Mr Chris Wright, chairman, disclosed that the option was under consideration only a week after Mr Richard Branson said he probably would take Virgin Group private.

"One would expect that it would be a while before we could generate activity in the share price so we may have to go the same way as Richard Branson," Mr Wright said last night.

A final decision would not be taken until the end of next month. At the same time the company is considering rationalisation to reduce overheads, particularly in the US where losses have been heavy, he said.

Formerly privately owned, Chrysalis merged in July 1985 with Management Agency and Music, a hotels, leisure and music group. At the time, the combined company was worth \$52m against last night's market value of £31.2m.

In the first half of the current year, the group's pre-tax profit fell from £5m to £2m and Mr Wright warned at the time that trading results for the 14 months to August 31 would be only marginally ahead of the £6.2m pre-tax profit returned during the previous 12 months.

Chrysalis shares slid to their low point for the year following the statement, dropping 25p to 113p. This compares with a high for the year of 148p.

# Parkdale diversifies as profits double

By Andrew Hill

**THE COMMERCIAL** trading division of Parkdale Holdings, property group, is to move into two new sectors: hotels and homes for the elderly.

Parkdale also reported pre-tax profits more than doubled to £2.09m in the six months to June 30. The group has changed its year-end from April 30 to December 31.

Sir Peter Parker, chairman, said the company had identified a potentially profitable market niche in what it described as quality character hotels. Initially, Parkdale hopes to build up a chain of seven or eight such hotels, offering quality accommodation in historic properties.

Yesterday, the company, which in February acquired Clifford Barnett, a leisure development specialist, announced it had exchanged contracts for the purchase of two hotels, The Limes in Suffolk, bought for £1.97m, and The Bay Tree, in Burford, Oxfordshire, acquired for £2.17m.

During the six-month period, turnover increased from £1.24m to £9.57m. Earnings per share rose from 3.18p to 5.91p. The interim dividend is 1.1p.

# Stock market crash hits Microgen at six months

BY DAVID COHEN

**THE OCTOBER** stock market crash resulted in slower growth at Microgen Holdings, a computer bureau services company, for the six months ended April 30. Fee income from the Stock Exchange, Microgen's major client, fell because of the sharp fall in the number of share transactions.

For the six months Microgen's pre-tax profits rose by 12 per cent to £5.1m, against a 35 per cent increase in the comparable period last year. Mr Patrick Barbour, chairman, expected growth to stay at the same level in the second half.

Over 80 per cent of sales and profits come from providing computer output microfilm bureau services (COM), of which Microgen has about 60 per cent of the UK market.

The dividend is increased to 2p (1.5p). Turnover was ahead 13 per cent to £15.5m, of which the UK accounted for 60 per cent.

**comment**

The year is adding up to a lamentable one for Microgen, the first real hiccup since its January

1983 flotation. While knowledge of the reduced trading volumes had served to suitably downgrade interim expectations, there was disappointment that a second half COM revival is not in the offing. Furthermore, the seeming sluggishness - with which the issuer sales force problem was rectified, must hint at somewhat what has hitherto been an excellent management record. Nevertheless, most of the disappointment is already reflected in the share price which has come off 10 per cent since January. The shares lost another 6p to finish at 240p, due mainly to lower second-half estimates. On the upside, the rise in laser printing income from the newly entered Scandinavian and West German markets is encouraging. And news that the company is looking at three potential acquisitions - one of which is in a hitherto unexplored European country - inspires a note of cautious optimism. Pre-tax profits are set for at least £10.6m for the full year. Although there will be no mad rush for shares after yesterday's results, shareholders should be prepared to ride this one out.

# Expansion for Excalibur

BY RAY BASHFORD

Excalibur Jewellery is continuing its programme of expansion through acquisition with three purchases which could have a total price of £7m.

Excalibur is to acquire PMC, a manufacturer of pewter and silver-plated products, and Rainford, a maker of precious metal chain and the business and certain assets of the Manshaw group.

The Birmingham-based jewellery and precision equipment manufacturer will pay an initial £5.5m to be satisfied by the issue of 8.5m ordinary shares and £685,000 cash. Of the shares, 6m

will be the subject of an open offer on the basis of 1-for-4.30452 at 58p each.

Excalibur also announced pre-tax profits for the year to April 30 of £208,000, compared with a loss of £243,000.

Rainford, acquired for an initial price of £1.4m, achieved a pre-tax profit of £250,000 in the year to June 30 on a £1.8m turnover. Manshaw was purchased for £1.7m and Excalibur directors said customers for its gold and silver jewellery included leading retailers and mail order companies.

**Goodman**

Goodman Group, clothing manufacturer and retailer, is to buy Parkes, menswear designer and manufacturer, for a maximum £5.75m.

The group also intends to raise £1.1m through a two-for-seven rights issue at 20p a share.

In the year to January 31, Parkes made £251,000 before tax on turnover of £2.6m. The directors have forecast pre-tax profits of £400,000 in the current year.

**Bennett & Fountain**

Bennett & Fountain, an electrical goods wholesaler and retailer which earlier this year lost out to Dixons in a £18m bid battle for Wigfells, yesterday announced that it was buying Bolton-based Edwin P Lees for approximately £6m in either ordinary or unquoted convertible preference shares. Bennett will also take on around £5m of debt as a result of the acquisition. Yesterday, B&F's share price eased 2p to 37p.



The 27% drop in UK equity prices left many fund managers and institutional investors in exposed positions. It made them acutely aware of the need to protect their portfolios and manage their exposure to risk. The flexibility of traded options is the key



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to the plans for the International expansion of the LTOM after the success of its first ten years. So why not learn how to use traded options with confidence yourself? Simply send for our brochure 'A GUIDE TO OPTIONS' and details of the LTOM video, the options analysis and pricing diskette, and the various training courses. Expert assistance is also available on this information line: 01-628 1054.



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**DIVIDENDS ANNOUNCED**

Company	Current payment	Date payment	Current payment	Total for year	Total for year
Davy Corp.	4.25	-	4.75	6.25	6.25
Excelling Jilly	0.05	-	0.05	0.05	0.05
Ford Sellar 5	1.51	Oct 7	2.5	2.5	2.5
Howden Group	2.57	-	2.57	3.85	3.85
Markheath Secs	2.5	Oct 1	1.6	3.5	2.4
McAlpine (AM)	4.5	Aug 28	1.4	1.4	1.4
Microgen	2	Aug 10	1.5	2	5.5
Morris Ashby 5	2	Sept 8	2	2	2
Parkdale	1.11	-	0.9	1.6	1.6
Parkfield	5	-	2	7	3
Reynolds	1.25	Oct 4	1.5	1.5	1.5
Sandell Perkins	5.81	Oct 3	3	5.4	4.3
Sims Catering 5	57	-	3.2	6.9	4.4
Wyko 5	1.65	Sept 20	1.5	2.75	2.6

Dividends shown pence per share not except where otherwise stated. \*Equivalent after allowing for scrip issue. †On capital increased by rights and/or acquisition issues. ‡USM stock. §Unquoted stock. ¶Third market.

**BOARD MEETINGS**

Company	Date	Company	Date
Academy-Technology Inv, Domino Printing Sciences, General Com Int, M&G Dist, Trust, Orest, Union Discount Co of London, Fisons, Cambridge Instruments, Glynco, G&P, Morgan Investment Trust, Rank, 1, Telford, etc.	TODAY	Glywood International, International International, Southview, Yorkshire Chemicals, etc.	Aug 2, July 21, July 21, Aug 2
Abbey Panels, Anglo & Overseas Trust, BDO, Bureau Group, Britannic Assurance, etc.	July 22, July 15, Sept 7, July 18, Aug 17	Authority Investments, Black Resources, Bordenwood Gold Mining, etc.	July 19, July 21, July 21, July 21, July 21
		Northleigh, North of Scotland Inv, S African Land and Equip, etc.	July 27, July 27, July 21
		West Bank, Western Deep Levels, Wood (John D), etc.	July 21, July 21, July 21

**Australia and New Zealand Banking Group Limited**

13% Notes Due 1992 with separate Warrants to subscribe Ordinary Shares of Australia and New Zealand Banking Group Limited. The issuer has announced a rights issue on its Ordinary Shares. In accordance with the Terms and Conditions of the Warrants, notice is hereby given that an adjustment has been made to the Subscription Price pursuant to Condition 5(c). Each Warrant now entitles the holder thereof on and after 5th July, 1988 and up to and including 5th August, 1992 (the "Final Exercise Date") to subscribe for 45 Ordinary Shares at a price of A\$ 4.59 per Ordinary Share (the "Subscription Price"). Bankers Trust Company, London. Agent Bank. 13th July, 1988.

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**UK COMPANY NEWS**

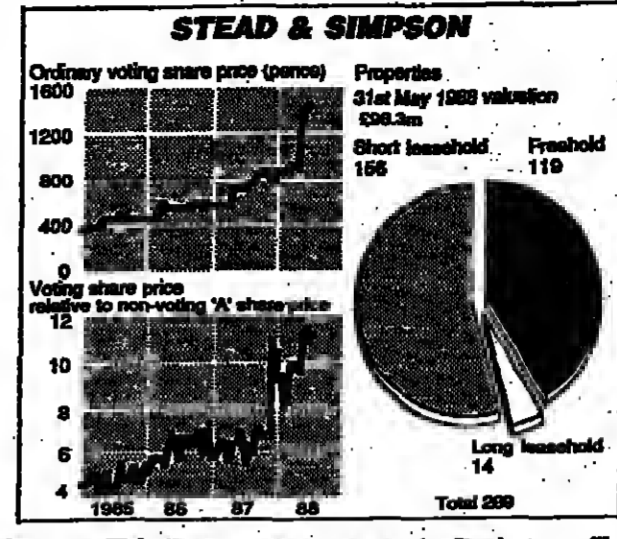
**Nikki Tait on the £108m bid for Stead & Simpson.**

**A soft shoe shuffle**

VERY RARELY do private shareholders have the whip-hand over institutional investors. But that is the happy position for 200-odd ordinary shareholders in footwear retailer Stead & Simpson - many of whom are private individuals, including distant family or ex-employees concentrated in the Leicester area.

At some stage before Saturday lunch-time, they must decide whether to back the £108.1m cash offer from property group Clayform. On their decision hangs the fate of the larger "A" shareholder class - this time taking in a few institutional holders - whose investments carry no voting rights.

At present, the battle is still open, but with the money very much on the defending camp. It is true that Clayform has amassed a 40.3 per cent holding in the voting shares. The "A" shares, meanwhile, languish at 115p (down 11p yesterday), well short from the 151p offer terms - possibly also reflecting the fact that Clayform could dump its "A" holding should the bid fail.



glamorous High Street presence - pointing out that a new store design was introduced in early 1986, and has now been applied to 51 branches.

Whether Stead might broaden its activities out of shoe retailing if it escapes is an unanswered question. "After the bid, we would have to stand back a bit," is all that Mr Goe will say. An earlier diversification into furniture and glassware selling through the "party plan" method was less than happy. The motor dealerships, however, have chipped in more steadily - with profits rising from £609,000 in 1983 to £1.57m in 1988.

From Clayform's viewpoint, it is easy to see why the company has taken a chance on being able to woo the Stead shareholders. The company came to the Unlisted Securities Market in 1985, and is something of a retail property specialist. It had a £40m tilt at department store group Owen Owen shortly after its float, but lost out to Ward White. Since then Clayform has merged its retail developments, but the potential acquisition of Stead is seen by analysts as offering the group steady development prospects in the longer-term.

**Calling in the numbers on bids**

Merchant bank advisers will be able to supervise a client who is engaged in making a takeover bid and wishes to telephone the target company's private shareholders. They will not, however, be able to make the calls themselves.

This appears to be the upshot of legal advice given to the Takeover Panel, the City's watchdog on bids and deals. As a result, some rewording of the relevant section of the Takeover Code - covering telephone campaigns - may take place.

However, the Panel is believed to feel that this advice allows the spirit and purpose of the Code to be maintained.

The issue has surfaced in a £108.1m contested bid by property group Clayform, for footwear retailer Stead & Simpson.

Under the new Financial Services Act, certain regulations on "cold-calling" - unsolicited approaches - have come into force. Although principally aimed at preventing unscrupulous telephone salesmen flooding investments to unwary members of the general public, they also impinge on the conduct of takeover bids.

Numerous lawyers have been examining the issue. The general consensus has been that a defending company and its advisers are free to call their own shareholders; but that only the bidding company (on its own initiative) can phone its target's shareholders.

**L&G reaps benefits of new pensions world**

ERIC SHORT, PENSIONS CORRESPONDENT

THE GOVERNMENT'S radically new pensions world has proved to be extremely beneficial to Legal & General Group, Britain's second largest life company. This was reflected in the new business figures issued by the group yesterday relating to the first six months of 1988.

The first phase of these pension changes came into operation on April 6, and enabled employers to set up new style company pension schemes on a money purchase basis that could be contracted out of the State Earnings-Related Pension Scheme.

This resulted in L&G's insured group pensions and the associated group risk premiums rising by more than 50 per cent to £21.5m.

The second phase, bringing in the new style personal pensions, came into effect on July 1 and as such did not directly affect the results. The proportion of benefits that can be taken as a tax-free cash sum is lower on new style personal pensions compared with that on the old style retirement annuity contracts. So all life companies embarked on a major marketing campaign to the self-employed to try the old style contracts before they disappeared on July 1. The success for L&G was reflected in more-than-doubled new business in individual pensions in the half year to £34.5m.

**ICI in Spanish paint deal**

BY IAN HAMILTON FAZEY, NORTHERN CORRESPONDENT

Imperial Chemical Industries' paints division has bought Du Pont's powder coatings business in Spain for an undisclosed sum to gain what the company described yesterday as its first foothold in southern Europe.

The powder coatings market in Spain is worth only £20m at present and Du Pont claimed a 20 per cent share.

**ANNUAL RESULTS SANDELL PERKINS PLC**

**"Continued profits growth from expanded network"**

Tim Perkins, Chairman

Year and 31 March	1988	1987
Turnover up 31%	£148.5m	£113.2m
Pre-tax profit up 36%	£13.7m	£9.9m
Earnings per share up 35%	21.0p	15.6p
Dividend per share up 25%	5.4p	4.3p

Sandell Perkins is one of the largest timber and timber merchants in the UK. We have 85 branches in London and the South of England. Copies of our Annual Report and Financial Statements are available from The Company Secretary, Sandell Perkins plc, Colmore House, Forester Road, Aylesford, Maidstone, Kent ME20 7AG.

**Sandell Perkins**

The contents of this statement have been approved for the purposes of Section 37 of the Financial Services Act 1986. Past performance is not necessarily an indication of future performance.

**GRANVILLE SPONSORED SECURITIES**

High	Low	Company	Price	Change	Gross div	Yield	% P/E
230	185	Aut. Div. Ind. Group	230	0	8.7	3.8	8.6
230	185	Aut. Div. Ind. GILTS	230	0	12.7	4.3	-
40	25	Armitage and Rhodes	36	0	-	-	-
37	40	BSEB Drugs group (NSM)	40	0	2.1	5.1	6.4
162	158	British Gas	162nd	0	3.3	2.1	22.5
134	130	British Group Corp. Prof.	134	0	1.7	1.9	-
148	137	Brylcreem	149	0	5.2	3.7	10.2
111	109	Bromwell Corp. Prof.	111	0	11.0	9.9	-
278	276	ICI Group Dividend	278	0	12.3	4.4	4.2
151	124	ICI Group 11% Over. Prof.	151nd	0	14.7	9.7	-
151	129	Carbo Pte (SE)	145	+2	6.1	4.2	9.2
112	109	Carbo 7.5% Pref (SE)	109nd	0	10.3	9.4	-
282	147	George Dick	282	0	3.7	1.3	7.8
94	40	Isle Group	94	0	-	-	-
118	87	Jackman Group (SE)	112nd	0	3.4	3.0	12.4
240	245	Jefferson NV (AmESD)	265	0	10.4	3.5	11.7
100	40	Robert Jenkins	108	0	7.5	2.4	-
358	124	Scrivenors	328	+3	8.0	2.2	32.5
220	194	Tanday & Carlisle	220nd	0	7.7	3.5	7.7
96	56	Tendin Holdings (NSM)	91	0	2.7	3.0	9.9
111	108	Westwood Group Corp Prof.	111	0	0.0	7.2	-
292	203	W.S. Yeates	292	0	16.2	5.5	7.9

Securities designated (SE) and (NSM) are dealt in subject to the rules and regulations of The Stock Exchange. Other securities listed above are dealt in subject to the rules of TSA.

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UK COMPANY NEWS

APPOINTMENTS

Sandell Perkins hits £13m but warns on the outlook

BY VANESSA HOULDER

Sandell Perkins, builder and timber merchant, yesterday announced a 38 per cent increase in pre-tax profits to £13.7m for the year to March 31, helped by the booming construction market and a "uniquely good" winter.

However, Mr Tim Perkins, chairman, warned that the growth this year would be more modest, as a result of high land prices, a shortage of skilled tradesmen and economic factors such as rate capping and interest rates.

But despite these reservations, he expected a busy year with further progress. "I am cautious but not pessimistic about the situation," he said.

The profits were at the top end of market expectations, although the share price dropped back 5p to 282p.

Group sales increased by 31 per cent to £148.5m (£113.2m). Of this increase some 5 per cent was due to inflation, while of the remainder 28 per cent volume gain, 10

per cent was due to market growth and 16 per cent to growth in market share.

Overall margins improved at the gross level by 0.6 per cent and at the net level by 0.7 per cent.

The repair, maintenance and improvement market continued to grow strongly and was predicted to be buoyant into 1990.

Although spending by councils, which are important and users of Sandell Perkins' products, was being constrained by rate capping, the private occupier was exercising greater spending power, said Mr Perkins.

During the year, Sandell Perkins opened or acquired nine new branches, making a total of 66. The company will continue to open about 10 branches a year with the emphasis remaining in Greater London and the south of England, said Mr Perkins.

Earnings per share increased by 35 per cent to 21p (15.5p). A final dividend of 3.8p was recommended, making a total for the year of 5.4p (4.3p).

As a self-styled pessimist, the chairman's hint of caution about the year ahead was taken with a grain of salt by many of the industry's analysts. True, the last two years' phenomenal growth in the building market in the south is unlikely to be repeated. But even with more modest market growth, a continued improvement in market share could push sales up by another 20 per cent. And although margins look dauntingly high at the moment, they could inch even further ahead - thanks to greater buying muscle and a stronger emphasis on higher margin items such as glass, sanitary ware and security products. Accordingly, analysts reckon that profits could hit £17.5m this year, which puts the shares on a multiple of 10 - a hefty, but well-deserved premium to the sector.

Morris Ashby beats forecast

BY PETER FRANKLIN

Morris Ashby, producer of non-ferrous high pressure and gravity diecastings, reported profit of £2.4m more than doubled to £944,000 for the year ended March 31 1988, comfortably exceeding the estimate of £925,000 when the company came to the USM in April.

This was from turnover up 28 per cent from £5.46m to £6.26m. After tax of £219,000 (£178,000) earnings per 10p share came out at 11.15p (4.07p), 11 per cent higher than anticipated.

The company has a factory at

Whitton in Essex. Morris Ashby Castings, where it recently purchased an adjacent leasehold property providing a further 38,000 sq ft for expansion.

Its other premises, Kaye, a die-casting plant at Presteigne in Wales, moved into profit this year from a £30,000 loss last time. This, the company said, was a major reason for the marked upturn in profits. The Welsh foundry contributed some 50 per cent of the group's turnover this year.

Substantial benefit had been derived from automation and robotic controls introduced in recent years, which were largely developed and adapted for the company's specific applications, and strong stockholdings have offset escalating raw materials prices.

Mr Norman Gardner, chairman, said the group's order books were strong and he was confident that continued growth would be achieved. As foreshadowed, shareholders are to receive a dividend of 2p.

Alfred McAlpine profits clipped

FIRST HALF profits from Alfred McAlpine, the building, civil engineering and construction group, fell by 6.5 per cent. But over the year it is hoped the result will be close to the previous £31.4m, which included the Kuwait settlement of £3.4m.

Mr Bobby McAlpine, chairman, said the main cause for the profit decline - from £5.7m to £5.38m - was the construction division. After a poor start it recovered to show a modest profit, but was unlikely to reach the same level as achieved last year.

Building market in the UK was uneven, with a substantial proportion of available work being in London and the south-east. The homes division enjoyed an excellent period, while minerals made a reasonable start.

In the US, the two north-eastern housing companies were in a temporarily depressed market and their profit will be lower. Minerals and construction companies were making good progress.

The chairman recalled that property and timber interests had

been sold in continuance of the policy to concentrate on mainstream businesses.

Property interests were sold to Warringtons in exchange for 45 per cent of that company and £4.2m cash. It was thought property growth could be achieved faster through that company. The timber sale realised £3.5m.

Earnings in the first half worked through at 98.8p (10.2p). The interim dividend is 4.5p (4.4p) and it is hoped to pay a small increase in the final over last year's 11.6p.

Wyko profits lifted to over £2m

STRONG GROWTH by the Wyko Group in the year ended April 30 1988 reflected the success of actions taken to eliminate unprofitable activities and restore performance to more acceptable levels.

This USM-quoted manufacturer and distributor of bearings and power transmission components lifted turnover by nearly £2m to £34.67m, and profit by £279,000 to £2.08m. However, exceptional debits were down from £510,000 to £154,000 to leave the pre-tax profit at £1.9m (£1.7m).

The exceptional debit brought

to an end the absorption of additional R&D costs in manufacturing. Earnings rose to 6p (3.7p) and the dividend is raised to 2.75p (2.6p) with a final of 1.65p.

Mr Philip White, chairman, expressed confidence that continuing management application to operational efficiency would have a significant effect on the current year's results.

Profitability in UK distribution was much improved by operational efficiencies, with profit nearly 66 per cent ahead to £1.08m, from sales 12 per cent higher.

On the UK manufacturing side there was a return to profit of £294,000 in the second half (£449,000). There should be benefit in the current year from the conclusion of exceptional development expenses.

Mr White said the international division lifted profit by 2.5 per cent to £715,000, to match the rise in turnover. Problems in the German manufacturing company and currency instability in the second half affected the overall result. The German side was closed and provisions of £755,000 were taken as extraordinary.

Cash flow was strictly controlled and the gearing benefited from an intake of £323,000.

Markheath profits jump

IN A year during which the group more than doubled its financial base and scale of activities Markheath Securities, commercial and residential property developer and investor, achieved a jump from £1.7m to £10.15m in pre-tax profits, with some £7m coming from disposal of investments.

The group, which is the UK

vehicle of Australian entrepreneur Mr John Spalvin, improved turnover for the year ended March 31 by 44 per cent to £15.5m (£10.74m).

A final dividend of 2.5p (1.6p) is recommended for a total ahead from 2.4p to 3.5p. Earnings were 12.18p (3.7p).

Tax took £3.26m (£635,000).

New division for Midland Group

MIDLAND GROUP has formed a developing countries division to manage exposure to countries with payments difficulties. The division will be part of Midland Montagu. Mr Jacques de Mandat-Grancy has been appointed developing countries director; he was finance and support director of Midland Global Banking. Mr Peter Burnell, a director of Charter Consolidated, becomes developing countries industrial adviser.

Mr Roger Carr has been appointed group managing director of WILLIAMS HOLDINGS and Mr Mike Davies has joined the board as operations director Europe. Mr Carr has been on the board since 1984 and has been responsible for all Williams operations in Europe. He now takes on responsibility for Williams' worldwide operations. Mr Davies joined in May 1988 and has been managing director of Williams' consumer and holding products division.

BEANS ENGINEERING, recently privatised through a management buyout from Austin Rover Group, has appointed Mr Peter Simonis as chairman; Mr Lon O'Toole as managing director; Mr David Jones-Perdval as financial director; and Mr Colin Hicks as sales and marketing director.

Mr A. Takahashi has been appointed general manager of THE TAYO KOBAYASHI BANK, London branch. He was in the international division in Tokyo and New York. He succeeds Mr M. Iwami who is returning to the international planning department in Kobe.

Mr Nicholas E.J. Taylor has been appointed finance director of FORTRESS INTERLOCKS, a Halmes safety division subsidiary. He was financial accounting manager for Freight Rover.

Mr Roger Snowden has been appointed finance director of LEEK CHEMICALS part of Courtauld Chemicals. He was sales manager.

Mr Len Whiting, chief executive of the IDC Group, a subsidiary, has been appointed a director of MATTHEW HALL.

Mr Mike Ashbrook has joined the board of RKF GROUP. He was with Binder Hamlyn.

From December 1 Mr J. Nelson Abanto will become a director and head of the debt securities division of KLEINWORT BENSON. He is head of fixed income

operations at Goldman Sachs International London.

Mr T.A. Veitch, managing director of WARDLEY INVESTMENT SERVICES INTERNATIONAL, has been promoted to deputy chairman. He is succeeded as managing director by Lord Miles Bockinghamshire, who also becomes chairman of Wardley Unit Trust Managers, and Wardley Fund Managers (Jersey). Mr John Symes will assist him as administration director. Mr Symes was responsible for the operation of the computer system of the group, and was based in Hong Kong. The group is a subsidiary of the Hongkong and Shanghai Banking Corporation.

Mr David Thomas has been appointed head of GREG MIDDLTON & CO'S investment trust research. He was sector analyst for Shearson Lehman Brothers. Mr Paul Gale, a director of Scrimgeour Vickers (Asset Management), Mr David Turner, an executive director of Spencer-Thornhill, and Mr John Wilson, a divisional director with Sheppard, have all been appointed senior investment managers in the private client department.

Mr Michael J.M. Lennox has been appointed group finance director of RENTCO INTERNATIONAL. He was group finance director of C.P. Roberts & Co.

Mr Michael G. Perrett has been appointed deputy manager of the UK branch of the SWISS LIFE INSURANCE AND PENSION COMPANY.

Mr Christopher Ide has been appointed deputy manager of the UK branch of the SWISS LIFE INSURANCE AND PENSION COMPANY.

Mr Alec Fairless has been appointed managing director of HURKERT CONTROMATIC, Stroud.

Mr Nigel T. Hayden has been appointed an associate director of Lloyd's brokers, Bradstock, Blunt and Thompson. Mr Nigel W. Bothwell has been appointed a director, and Mr Richard E. Carson an associate director of Bradstock, Blunt (N.L.). Both companies are subsidiaries of BRADSTOCK GROUP.

Mr Kenneth W. Dytar, senior developments surveyor at THE BRITISH LAND COMPANY, has been appointed to the board of British Land Developments, a wholly-owned subsidiary. Mr John A.L. Barnes has been appointed director of projects. He was property project controller at Sears.

Mr Patrick Johns, marketing director with Jardine Fleming Investment Advisers in Tokyo, is to be appointed a director of FLEMING INVESTMENT MANAGEMENT with responsibility for UK pension fund business development from September 1.

Mr Sam Wanchope has been appointed commercial director of ACORN COMPUTER, a new post.

CREDITANSTALT-BANKVEREIN has appointed Mr Ben Madocks as assistant general manager, international systems support group, responsible for the management of technology outside Austria. He was a man-

Securicor chief executive

Mr Roger Wiggs has been appointed group chief executive of SECURICOR. He succeeds Mr Peter Towle who retires this month but remains a consultant group director. Mr Wiggs, who has been with Securicor for 20 years, was chairman and managing director of Securicor International and deputy group chief executive.

Mr David Goodwill has been appointed president and chief operating officer of LADBROKE RACING CORPORATION, the group's off-track betting subsidiary. He joins from Grand Metropolitan, where he was president of Watney North America. He will be based in Detroit.

Mr Ian Thompson has joined SCOTTISH EQUITABLE LIFE ASSURANCE SOCIETY as assistant general manager, marketing. He was marketing manager with Scottish Widows' Fund & Life Assurance Society.

CENTRAL TELEVISION has appointed Mr Alastair S. Thom as financial controller, development projects. He joins from ITC Entertainment where he was director of finance and administration.

Mr Cameron M. McKay has been appointed managing director of PLASMEC SYSTEMS, Farnham.

Ms Jennie Paterson, marketing manager of HILL SAMUEL INVESTMENT MANAGEMENT, has been made an associate director.

Mr Peter Thomas Swan has been appointed assistant managing director (commercial) at HARLAND AND WOLFF. He was group treasurer with Westland.

The Business Section appears every Tuesday + Saturday. For further details please contact James Pascall on 248-8000 Ext 3524.



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Application has been made for all of the issued and to be issued share capital of Summer International PLC to be admitted to the Official List. It is expected that the existing issued Ordinary Shares and new Ordinary Shares of 20p each and the new 7.5 per cent (net) Convertible Cumulative Redeemable Preference Shares of £1 each will be admitted to the Official List on 15th July, 1988 and that dealings will commence on 18th July, 1988.

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# How to sharpen an essential executive tool

BY MICHAEL DIXON

"THERE'S a question all people who're ambitious need to ask themselves at some time, though I'm sad to say they often fail to. It is: Am I going to be successful, or merely a success-fool?"

Having said that, Jagdish Parikh bounced forward in his chair, eyes sparkling. The Jobs column was rather taken aback, since the Indian businessman's opening remark seemed a mite tangential to the topic we were meeting specifically to discuss.

The topic is a research project, centered on the International Management Institute business school in Geneva, with the aim of sharpening an indispensable tool of executive decision-making. Dr Parikh is leading the project in some of the time he has left after being managing director of two groups of companies in India, a director or partner of three more, and president or governor of a variety of bodies including the Asian Institute of Management.

Nonetheless the distinction he made between successfulness and success-foolishness was topical in other ways. Take for example the opinion-poll finding that although most folk in Britain think their living standards and scope to pursue ambition have improved since the Conservative Government took power, they feel they are less happy than they were before.

So I mentioned the poll result, saying it betokened a pessimistic even if practical outlook. It is as though we British now typically

conduct our lives on the principle that, while money may not make us happy, it at least allows us to be miserable in comfort.

Whereupon Dr Parikh said he was personally familiar with the attitude. As a young man he had gone to America to take a master of business administration degree at Harvard Business School.

The night before the two-year MBA course began, the school's dean called the students together and promised them the time would pass quickly because they'd be given more than enough work to fill every waking hour. The object of overloading them, they were told, was to keep them in the state of tension that is essential to high achievement.

Moreover the dean urged them never to be satisfied with what they achieved. For if they did, they would grow complacent and lose the spur to do better still.

"All of this was very worrying to me," Jagdish Parikh recalled. "My Indian upbringing had taught me that you should make sure every moment you live is satisfying. That isn't a licence just to lounge about, because the only way to be satisfied is to do the best of which you're capable. But it does mean you must be serene in mind so as to keep all elements of your life in balance. And here, suddenly, was the Dean of Harvard Business School prescribing stress as good for us."

"Anyway he won, because over the next two years I forgot all about my upbringing. I went

back to India a confirmed high-tension workaholic, and did very well in business.

"Then one day I found myself wondering if dissatisfaction and stress are really necessary to high achievement. So I studied the question for a doctorate degree, and found the answer was no. I resolved to stop being a success-fool and seek to be successful. Don't mistake me - Harvard was most valuable in teaching me the technology of making a living. But in the end, it is my Indian upbringing that has given me the technology of how to live. And that is why I think the research at IMI Geneva is so important."

## Hush-hush

The decision-making tool on which the research is focused is not one that executives are given to talking about openly. Even so, it is a tool that a good many of them privately confess to using frequently - to wit, intuition.

Evidence of that is provided by the study of 70 chiefs of big American companies made by Professor Weston Agar of Texas University, whose findings were reported in this column on April 8 1987. All but one of them told him they often used intuitive as opposed to intellectual processes in deciding something important.

At the same time, however, a large share of them admitted taking elaborate steps to keep the fact hidden. One such tactic was

to send their underlings running around gathering and analysing information on issues actually decided long before.

The belief of the IMI business school is that, since executives not only do but will always need to rely on intuition as well as logical processes in making important decisions, their use of it might as well be openly acknowledged and where possible improved. Hence the research to find ways of sharpening people's intuitive abilities, which is being carried out by means of surveys, experimental workshops and other methods in five different parts of the world.

They include Japan and the Soviet Union as well as the United States and Europe. The fifth is of course India where studies of the use of intuition have been going on for over two millennia, not least through the system of applied philosophy known as Yoga in which Jagdish Parikh was brought up.

That news will no doubt set a number of readers reacting much as the Jobs column did. Were we to expect, I asked, that the IMI business school would soon be telling executives to renounce their swivelling thrones of office, and make do with a mat and the lotus posture instead?

At which, his eyes sparkled more than ever. There was no need to go the whole sizen stretching bundle, he said. Even if the research confirms that Yoga methods are effective,

which it may not do, moderate use of them should be enough. Their immediate utility, he added, lay in developing each of the "five divisions of self."

The first is the physical where ability depends not just on diet and exercise, but on sleeping deeply enough to be well rested in advance of any demand that would otherwise tire you out. Deep sleep can be nurtured by the Yoga device of progressive relaxation: loosening each toe on one foot, then relaxing those on the other, and so on.

## Brain power

Division two is the mental. In thinking, most of us fail to make use of both halves of our brain. Some are ruled by the right half which takes in complex reality as a whole, rather like the eye takes in a landscape, and controls the left-hand side of the body. Others are dominated by the left half which focuses on the details of what is before us, analysing them in conventionally rational ways, and controls the right-hand side. Dr Parikh claims we can bring both halves into use by exercises such as training ourselves to do things ambidextrously.

Third comes the emotional, which he thinks we can learn to handle by a technique he calls centering. "Take anger, say. You can think of it as something external you are plunged into like you might plunge yourself into a chair. While you're sitting

in it, all you can do is wriggle. But as it's not part of you, you can get up and step back, so enabling yourself not just to be free of it, but manage it too."

Next is the "neuro-sensory", which can be thought of as the assorted cans of physical, mental and emotional worms that make up our various attitudes to life's events. "It's the difference between positive and negative neuro-sensory approaches that makes a foot wide plank on the ground, and a yard to do the same thing. If the plank is over a chasm. One way to overcome negative approaches to things is by doing them again and again in your imagination - imagining what it would feel like, look like, sound like, taste like, and smell like actually to do them."

The fifth division of self, the Indian top manager says, is the conscious. "Only by expanding as well as refining consciousness can we go beyond knowing how to do things right, to knowing what is the right thing to do. The key is meditation, which is of two kinds. One consists of concentrating ever more deeply on some object or symbol or image. While that is hard, though the other is harder. It is to let the mind go to know where it will. Executives seem to find nothing more difficult than just letting thoughts flow by like clouds in a summer sky."

I could well believe it, I said, opening my umbrella to go home.

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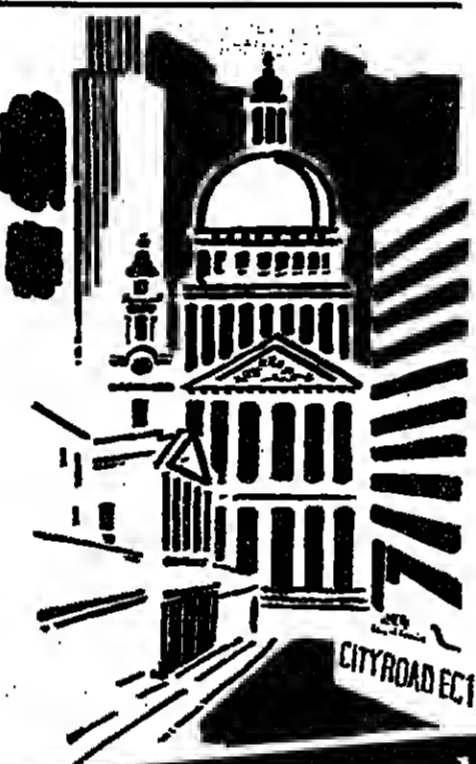
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specialist experience in the financial sector. We can offer a compensation package comparable with the best, but more importantly the chance to become part of a top quality business with an enduring commitment to the market. To discuss this opportunity please write or telephone: **John Sears, John Sears & Associates, 2 Queen Anne's Gate Buildings, Dartmouth Street, London SW1H 9BP. Telephone 01-222 7733.**

**John Sears and Associates** A MEMBER OF THE **SMCL** GROUP

  
**Group Company Secretary**

**North West** **c£27,500 + Car**


P & P, the UK's leading independent distributor of microcomputer hardware, software and peripherals, has earned an outstanding reputation for the profitable growth of its business operations. P & P recently floated and has plans for further expansion; the company now seeks a high calibre Group Company Secretary to be based at their Head Office in Rossendale, Lancashire.


Reporting directly to the Finance Director, you will be involved at board level in a broad range of legal, secretarial and commercial matters. Specific areas of responsibility within the Group will include all aspects of statutory compliance, the administration of insurance, pensions and share option schemes, review of commercial contracts, property administration and employment matters.

Their requirement is for a self-confident and assertive individual with communication skills and business acumen to meet the challenge of this demanding role. The successful applicant is likely to be a legally qualified Chartered Secretary with significant relevant experience, preferably gained with a fully listed company.

The excellent salary and benefits package, which includes relocation where appropriate, reflects the seniority and responsibility of the position.

For further information please telephone Steve Grubb on 01-831 2000 or write to him at the Legal Division, Michael Page Partnership, 39-41 Parker Street, London WC2B 5LH. Strictest confidentiality assured.

  
**Michael Page Partnership**  
International Recruitment Consultants  
London Bristol Windsor St Albans Leatherhead Birmingham Nottingham  
Manchester Leeds Newcastle-upon-Tyne Glasgow & Worldwide


  
**Key Policy Role - EEC 1992**

The SIB (The Securities and Investments Board) seeks to appoint a key member of staff within their International Division at Assistant Director level. Working within an established team, the candidate will be responsible for the development of SIB's policy with regard to the structure of European Community legislation in the run up to 1992. This will involve analysis of Commission proposals and mounting arguments in support of SIB's policy in Brussels. Developing good working relations with equivalent organisations in other Community countries will be an integral part of this role.

Applicants should have some legal knowledge, ideally specialising in Community Law. In addition practical experience of the City gained within a merchant bank or a stock-broking environment is essential. Naturally the appointee will have superior intellectual, and organisational skills, combined with excellent written and oral communication. Candidates should be prepared to travel to Community countries on a regular basis.

The rewards will not disappoint. Technical, intellectual and personal challenge will be encountered within this high profile body at the apex of the new framework for investor protection.

Interested applicants should contact Paul Wilson on 01-404 5751 or write to him at Michael Page City, 39-41 Parker Street, London WC2B 5LH. Strictest confidentiality is assured.

  
**Michael Page City**  
International Recruitment Consultants  
London Paris Amsterdam Brussels Sydney

**Head of ECCI TECHNICENTRE**

ECC International Ltd., the world's largest supplier of industrial white minerals, and part of the English China Clays Group, is building a Technical Centre near Liège in Belgium. The Centre, which is a major investment, will extend and complement the excellent R. & D. facilities at Central Laboratories in St. Austell, Cornwall, England.

The Centre will house a pilot paper coater, calenders and ancillary equipment, and also compounding equipment for polymers. The pilot paper coater will be used in conjunction with major customers for the joint development of paper coating formulations incorporating ECC's products. Similarly, the polymer compounding equipment will be used to evaluate mineral fillers in plastics and rubber.

We are now seeking a Senior Manager for the Centre. The appointee, reporting to the R. & D. Research Manager in St. Austell, will have administrative and technical responsibility for the Centre, allocating its resources and working closely with customers.


Candidates should be currently employed in a development role within the European Paper Industry or with a supplier to that industry. They should be experienced in paper coating or in those industrial minerals used in the paper and polymer sectors.

Candidates should be educated to at least degree level in a physical or applied science and should have a good understanding of French, English and German.

Salary and benefits will be attractive to the right person. Please apply in writing, giving full details of qualifications and experience to:-

**Paper and Polymer Industries**

Mr. J. D. Woodcock  
Personnel Manager  
ECC International Ltd  
John Keay House  
St. Austell  
Cornwall PL25 4DJ



**Credit Analyst**

Financial Markets

Highly competitive remuneration package

As a major international banking group, our client has established an enviable reputation for innovative product development linked to an equally envied record of success in the worldwide capital markets.

As a result of increased trading activities and the integration of the credit function within the various product groups, an opportunity has arisen to recruit a further suitably qualified and experienced credit analyst.

The department's responsibilities cover the identification and analysis of risk relating to the bank's various financial markets activities including foreign exchange, money markets, swaps, bonds etc.

Ideally aged in your mid 20's you will have gained an Honours degree and a minimum of 2 years credit experience within a major bank. A knowledge of French and an understanding of capital markets products would be useful, but not essential.

For full details including an initial meeting to discuss this opportunity please contact Richard Crofts-Bolster LLB. Absolute confidentiality is guaranteed.

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This interesting and progressive role will involve the selling of Australian securities within the UK and European markets.

Applications are invited from enthusiastic individuals aged preferably under 40 years, who have good experience of dealing with UK and European Institutions together with a sound knowledge of the Australian securities market.

Excellent terms will be offered, reflecting the importance of the role and the stature of the successful candidate.

*In the first instance please contact Leslie Squires in confidence. Telephone 01-606 1706 or write to him at Anderson, Squires Ltd, 127 Cheapside, London EC2V 6BU*

Financial Recruitment Specialists **Anderson, Squires**

**Actuaries (part or fully qualified)**

The Government Actuary's Department provides a consultancy service to Government departments, to nationalised industries and to Commonwealth Governments. Its actuaries advise on social security schemes and superannuation arrangements within the public sector at home and abroad; on population and other statistical matters and on the supervision of insurance companies and friendly societies.

These vacancies present the opportunities to be involved in a wide range of successful work, with excellent career development prospects in a modern office environment in central London.

You must have recent practical experience and a good actuarial examination record. For appointment as Senior Actuarial Officer, you must have a minimum of one year's experience in the profession and normally have completed all parts 1 to 6 of the examinations of the Institute of Actuaries, or reached the corresponding stage in the examinations of the Faculty of Actuaries. For appointment to the Actuary grade, you must have completed all the examinations of the Institute of Actuaries or Faculty of Actuaries. For appointment as Senior Actuary you must be a fellow of either the Institute or Faculty of Actuaries with some years' relevant experience.

**SALARY:** As Senior Actuary £23,935-£29,135; Actuary £21,020-£23,685; Senior Actuarial Officer £14,255-£16,560. Level of appointment and starting salary according to qualifications and experience. Promotion prospects to £33,000 and above. Part-time employment may be possible. Removal expenses may be available on taking up appointment.

For further details and an application form (to be returned by 4 August 1988) write to the Civil Service Commission, Alexon Link, Basingstoke, Hants RG21 1JB, or telephone Basingstoke (0256) 468551 (answering service operates outside office hours). Please quote ref: G/7644.

If you wish to discuss matters with a member of the Department, please contact Dr D F Rem, FIA, Government Actuary's Department, 22 Kingsway, London WC2B 6LE, telephone 01-242 6828 ext. 351.

**Government Actuary's Department**  
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**KEY ADVERTISING AGENCY APPOINTMENTS**  
City & East Anglia

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(Salary by negotiation; profit share; quality car)


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Both of these senior appointments will have a significant impact on the company's future direction. They will hold appeal to versatile professionals able to respond to the challenge stemming from personal freedom and who are prepared to adopt a 'shirt-sleeves' approach to building the business.

All contact will be treated in the strictest confidence. A detailed cv please, to: Peter Lockyer, Peter Lockyer Advertising Ltd, Popes Hall, Chappel, Colchester, Essex CO6 2DZ. Tel: 07875 3951.



**CHARTERHOUSE TILNEY PRIVATE CLIENT STOCKBROKERS**


Charterhouse Tilney is a subsidiary of Charterhouse plc and currently services over 15,000 individual investors from five locations.

Expansion of the London private client operation is now planned and applications sought from experienced individuals and/or teams with established clientele and proven track records.

Charterhouse Tilney's service to clients is backed by the most up-to-date technology and strong research. Attractive remuneration packages will reflect the level of business and experience of the successful candidates.

Please write enclosing a curriculum vitae to Howard Dawson, Director, Charterhouse Tilney, 3rd Floor, Wamford Court, Throgmorton Street, London EC2N 2AT.

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We wish to recruit two executives, one based in London the other in Manchester, with considerable leasing and asset finance experience to market our services and assist with the administration of the existing portfolio. Applicants, aged 25-35, should have experience obtaining and evaluating business and with the usual administration and documentation procedures.

Please send your curriculum vitae in confidence to:

Andrew Bell, Director  
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30 Gresham Street, London EC2V 7LP  
Tel: 01-606 1667

011110110

**Business Development**

Bankers Trust, acknowledged as "Financial Engineer of the Year" (IFR January, 1988), holds a pre-eminent position in international capital markets. We are seeking two high potential individuals, to add to our successful origination team, who will develop business in key sectors of the UK market.

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Taking responsibility for either financial institution or corporate clients, you will both market and structure transactions which will need to be innovative and highly competitive to suit your clients' needs. The business will include both funding (public or private, debt or equity) and risk management.

You will have over 3 years' experience in capital markets, treasury products or derivatives and will be able to demonstrate your ability to structure and market transactions. Probably in your late 20s/early 30s, and certainly a graduate, you will have excellent analytical skills and proven creative ability.

This is a rare opportunity offering exposure to a wide range of products or the leading edge of developments. In addition to outstanding career prospects, the position carries attractive compensation and excellent bonus potential. Contact Helena Molyneux on 01-382 2266, for a confidential discussion, or send your c.v., with a covering letter, to Bankers Trust Company, Dashwood House, 69 Old Broad Street, London EC2P 2EE.

**Bankers Trust Company**



**FINANCIAL OPPORTUNITIES**

**SALES - US/Canadian Equity sales.** Minimum of 4 years experience. Call Sue Stevens for further details.

**SALES MANAGER - Japanese Equity sales.** Minimum of 5 years exp. covering UK and European accounts. Ring Sue Stevens for details.

**SALES MANAGER - UK Equity sales.** Minimum of 4 years exp. European coverage. Ideally some managerial exp but not essential. Call Sue Stevens.

**SALES MANAGER - Ideal candidate** should have at least 5 years direct Fixed Income selling experience. Preferably managerial exp but not essential. For details call Sue Stevens.

- SALES**
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**MARKET MAKER - Minimum 5 years experience in Gilts.** Please call Richard Ward.

**MARKET MAKER - Good UK experience.** MUST have been with good houses. Call Richard Ward.

For further details of any of these vacancies contact  
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Cambridge Appointments  
232 Shoreditch High Street  
London E1

01-377 6488



**BANK OF WALES**  
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A member of Bank of Scotland Group

**Bank of Wales PLC** is a rapidly-growing member of the Bank of Scotland Group. It is extending its corporate banking activities in the UK and has vacancies for Account Managers in the main business areas including the London suburbs.

**ACCOUNT MANAGERS - CORPORATE BANKING**

The Account Manager is a representative of the Bank responsible for the introduction of new business as well as maintaining close personal relationships with corporate customers in the area.

The successful applicant could be typically an early-retired or even fully retired senior banker who is eager to continue using his years of accumulated judgement and experience in a local business environment. The position could equally appeal to bankers not yet retired but with the appropriate qualifications to whom a move from a large institution towards self-employment has appeal.

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This is a new concept in banking and the remuneration based upon the amount of business obtained is attractive, especially to those who have enthusiasm and who wish to operate at their own pace. It has the potential to be both satisfying and worthwhile.

For further details please write, with CV, to the Group Chief Executive, Bank of Wales PLC, 114-116 St Mary Street, Cardiff CF1 1XJ. All contacts will be treated in strict confidence.

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GARTMORE SCOTLAND LIMITED

Gartmore seeks to appoint an Assistant Fund Manager reporting to one of the directors in Glasgow.

The main emphasis of this position will be to take an active role in the management of their current global funds and to play a big part in the expansion of this autonomous operation. It is viewed that this initial exposure will lead to significant responsibility within the firm.

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For a confidential discussion telephone Kirsty McMillan or send a CV to her at:

ASA International Ltd,  
63 George Street,  
Edinburgh EH2 2JG.  
Tel: 031-226 6222.

ASA International

**Assistant Manager  
UK Custody Operations**

State Street UK Custody Department provides a custodial settlement service to institutional investors worldwide and is a subsidiary of State Street Bank & Trust Co., Boston - one of the world leaders in International Securities Processing.

Our London Operation has grown rapidly. Now we are looking to appoint a second Assistant Manager to strengthen our team. The aim is simple - to ensure that we take full advantage of the challenges and opportunities the London Market's constantly changing technology presents.

You'll report to the Associate Director and you'll be responsible initially for establishing and ensuring compliance with operating procedures and controls within the

Corporate Action area. You will also manage the introduction of a new computer system.

We'd expect you to have 10 years' experience of UK equity settlements - the last three in a Supervisory or Managerial role. Drive, initiative and well developed man-management skills are all essential for effective management in a fast-changing environment.

We offer a first class salary and benefits package which you would expect from a leading financial service company.

Please telephone Carol Butler, Personnel Officer on 01-480 7388 for further information or forward a written application to her at - State Street London Ltd, State Street House, 12 Nicholas Lane, London EC4 7BN.



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A major international banking operation firmly committed to an escalation of the commercial and corporate lending business generated from London are currently seeking to strengthen the existing credit team.

**Senior Marketing**

Responsible for developing business with mainly top tier UK and certain European corporates. Facilities are significantly wide ranging - trade and corporate finance, commercial property lending, treasury products etc. Candidates aged 35+ will offer a good academic background, and formal credit training in addition to relevant experience.

Salary c£40,000 pa + car

Please contact Frank Hoy ref: 7190

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A junior lending function supporting a Senior Marketing Officer. In addition to credit analysis the duties will involve client contact in a developing marketing role. Candidates aged 25-28 will require a good academic background, relevant bank experience to date and be ambitious for progressive responsibility.

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Please contact Frank Hoy ref: 6751

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<b>MONEY MARKET DEALER</b> £NEG A dealer experienced in LA Bills (eligible non eligible) and Bonds, Mortgage Bonds, etc. is being sought by a leading international bank. Additional experience in FRAs, Financial Futures and Interest Rate SWAPS would be an advantage.	<b>FINANCIAL CONTROLLER</b> £NEG Small investment bank requires qualified accountant to undertake financial reporting, company financial control, personal and premises.	<b>CREDIT ANALYST</b> £15,000-£23,000 Leading international investment bank has excellent opportunity for a part qualified graduate with solid analyst experience. Excellent long term career prospects.
<b>COMPLIANCE MANAGER</b> c£30,000 Expanding European bank requires senior officer to implement TSA requirements and supervise audit function in capital market division.	<b>ACCOUNTANT</b> c£25,000 Recently qualified accountant (ACA/ACCA) sought by expanding European bank to assist with financial control and operations. Age range 25-35.	<b>INTERNAL AUDITORS</b> £20,000-£25,000 Several established European banks require experienced bank auditors to set up and implement procedures.

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52, South Row,  
London W1N 1L6.

**THE SULTANATE OF OMAN  
THE MINISTRY OF PETROLEUM AND MINERALS.**

The Ministry of Petroleum and Minerals in the Sultanate of Oman wishes to fill the following vacancies:

**First: Petroleum Engineer/Expert:**

(1) Successful candidate should have wide experience in this field and should have the following academic qualifications and experience. Age should not be less than 40 years and should not exceed 50 years:

- PHD Degree plus 10 years experience.
  - Master Degree plus 14 years experience
  - B.Sc Degree plus 21 years experience.
- (Degree mentioned above should be in petroleum engineering fluency in English is essential).

(2) Successful candidate must have background and experience in the following:

- Background in project economics
- Computer literate E.G. IBM - PC
- Drilling/completion experianca concentrated onshore in

2,000' - 15,000' ranga preferably including thermal operations. Facilities experience to include fairly large volume facilities, some tharmel production and exposure to gas processing and refining.

**(3) Terms of Service:**

Basic monthly salary of 1658 omani rials - 143 omani rials allowance for water, electricity, car and telephone. Married, furnished accommodation shall be provided and free medical treatment in Government hospitals shall also be available.

Candidate shall have 48 fully paid days annual leave, and be entitled to tourist class return tickets for the candidate and his family.

**Second: Petroleum Geologist/Expert:**

(1) Successful candidate should heva wida axperience in this field and hold the following academic qualifications and experience. Aga should not be less than 40 years and should not exceed 50 years.

- PHD Degree plus 10 years experience.
  - Master Degree plus 14 years experience.
  - BSc Degree plus 21 years experience.
- (Degree mentioned above should be in Petroleum Geology. Fluency in English is essential)

(2) Successful candidate must have background experience in the following:-

- Petrophysical analysis
- Project Banking
- Basinal Studies

**Terms of service**  
Basic monthly salary of 1658 omani rials + 143 omani rials allowance for water, electricity, car and telephone. Married, furnished accommodation shall be provided and free medical treatment in government hospitals shall ba availabia too.

Candidate shall have fully-paid days annual leave and shall be entitled to tourist class return tickets for the candidate and his family.

Reply in full confidence with copies of all the relevant certificates showing the qualifications and experience and other details (C.V.) to:  
**The Director of Personnel Affairs**  
Ministry of Petroleum and Minerals  
P.O. Box 551  
Muscat Sultanate of Oman.

**SENIOR EXECUTIVE - MARKETING**  
£Negotiable + car

Our client is a well respected, major international and wholesale commercial bank with offices in the world's principal financial centres. Future UK development plans, allied with the need to augment the existing marketing team at a senior level, provide an exciting opportunity for a highly motivated account officer.

The successful applicant, a self-starter, will be expected to contribute immediately to the bank's marketing thrust in this country, which covers the areas of corporate banking, treasury products and trade and project finance.

Ideally, candidates will be educated to degree level, and have a sound background in credit before moving on to the marketing function, where they will have gained wide exposure to UK companies. Presence and a sense of humour, together with the proven ability to operate professionally and effectively at all levels will also be determining factors.

Age and salary will not be obstacles for the right candidate, and the attractive benefits package will include a car. Career progression is offered. Please forward a curriculum vitae in strict confidence to Roy Webb, Managing Director, or Walter Brown, Executive Director or telephone them on (01) 895 9050 (daytime) or (04862) 73619 (evenings) for further information.

INTERNATIONAL SEARCH AND SELECTION CONSULTANTS

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Max Age 35

Reporting to the head of special finance group, the manager of special finance will analyse a wide range of project and asset based financings. Duties will include client liaison, negotiation of draft terms, credit and documentation. The background for this appointment will be work experience in a bank in a recognized project finance team. Accordingly a degree or professional qualification is essential.

Please telephone Elizabeth Hayford on 247 0271 or write to her at:

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International bank based on the South Coast seeks graduates with 2 - 3 years banking experience. 30% travel to Europe and Middle East. Excellent working conditions, salary and benefits.

For immediate interview, telephone Shelagh Arnel on 01 583 1661 or send C.V. in confidence to her at ASB International Recruitment, 50 Fleet Street, London EC4Y 1BE

COMMODITIES AND AGRICULTURE

Canada proposes tin crisis meeting

BY RAYMOND HUGHES, LAW COURTS CORRESPONDENT

THE MEMBERS of the International Tin Council may shortly be meeting to try to find a way of ridding themselves of the burden of litigation that has dogged them since the council collapsed into insolvency in October 1986.

LME copper shows sign of return to normality

BY KENNETH GOODING, MINING CORRESPONDENT

A SIGNIFICANT sign appeared yesterday that the metals markets are returning to normality after months of turbulence.

In other words, the price of metal for delivery in three months moved above the cash price, which is considered to be the normal situation given the cost of storage, insurance and so on involved in holding physical metal.

However, by the end of the day copper, the most heavily traded metal on the LME, had returned to backwardation (when there is a premium paid for immediate delivery).

WEEKLY METALS PRICES

Table with columns: Metal, Price, Change, and Source. Includes Antimony, Copper, Lead, Tin, Zinc, and various ores.

Panel aims to unravel cocoa price row

By David Blackwell

AN INTERNATIONAL Cocoa Organisation (ICCO) advisory panel will today start trying to unravel a dispute which has held the cocoa agreement in limbo since March.

The dispute, which concerns the level of support prices to be defended under the agreement, arose at the last full ICCO meeting. Producer countries blocked discussion on a downward adjustment of the prices when consumer countries were insisting that the rules demanded a reduction.

The support prices were last adjusted to a range of 1,485 to 2,155 Special Drawing Rights a tonne in January at an emergency ICCO session. Consumers in March maintained that the buffer stock had bought 75,000 tonnes in only six weeks, support prices should have fallen automatically under the rules by 115 SDRs.

The 10-day indicator price used by the organisation stood at 1,230.74 at the beginning of this week. But the argument over prices is far from academic. Without a price agreement, the buffer stock manager is powerless, and a planned withholding scheme to take a further 120,000 tonnes of cocoa from the world market cannot get off the ground.

The four-man advisory panel, which comprises two producer and two consumer nominees, was agreed at the beginning of last month. Its recommendations, which should be made by the end of this week, will be considered by the next full ICCO meeting in September, but will not be binding.

The organisation still faces substantial financial problems which are likely to halt progress on the scheme. The Ivory Coast, the world's biggest cocoa producer, owes the organisation more than \$40m in levies on exports.

Nicholas Woodworth visits one of the most profitable gold mines in the world

Ashanti thrives amid Ghanaian recovery

By Nicholas Woodworth

LIKE ALICE'S fall down the rabbit hole, the descent of the Green Appendell Shaft in the George Ashanti hills of southern Ghana is somewhat dream-like.

Leaving clanging bells and whirling wind-drums far above on the surface, the suspended cage as it plunges into the earth falls smoothly and silently; there is little sensation of plummeting or even movement. Odd scenes flash past as the cage drops: dimly-lit galleries full of sweaty, half-naked figures; monstrously-shaped pieces of machinery whose valves and pipes hum to unknown purpose; and rumbling underground railways that vanish into the murk.

One is tempted to look for Alice's book shelves whistling by on bottles with "drink me" written on them. What awaits the subterranean traveller more than half-a-mile underground, however, is not a tea-party, but one of the richest gold mines in Africa.

Compared with the aged and shuddering equipment that in the ancient past has characterised the mining operations of the 91-year-old Ashanti Goldfields Corporation (AGC), the Appendell Shaft, operational since the end of 1987, is indeed an Alice-like wonder. Using the latest techniques and equipment, the \$35m shaft is responsible for about 40 per cent of AGC output. Its construction typifies the revival now taking place in Ghana's once-flagging gold mining industry.

It was Ashanti gold that from the 15th century onwards gave colonial Ghana its fame and wealth as The Gold Coast. Mined as a British concern from the turn of this century, AGC - based in Obuasi, 160 miles northwest of Accra - was bought by Lonrho, the UK multinational, in 1988. Since then the Ghanaian Government has bought a 55 per cent share, but the goldfield continues to be directed and managed by the British company.

Because high ore grades and extraction rates at Ashanti are combined with low labour costs, AGC is one of the most profitable gold mines in the world. Production is 85 per cent of Ghana's total gold output, and earning 50 per cent of its hard currency, AGC stands second only to the country's cocoa industry as a foreign exchange earner.

Like other vital sectors of the Ghanaian economy, however, gold mining suffered a major decline in the early 1970s. Failing cocoa exports, an overvalued local currency, and dried-up lines of credit put foreign exchange at a premium and made imported machinery and spare parts prohibitively expensive. Machines remained unpaired, shaft-sinking stopped, and production conditions deteriorated. From 1972 to 1980 AGC gold output fell to 510,000 to 222,000 fine ounces.

It was only after the implementation of a stringent and comprehensive World Bank-approved Economic Recovery Programme in 1983 that Ghana, and AGC, once again became eligible for development finance. A subsequent government decision to

Dredging riches from Peruvian river beds

By Barbara Durr in Lima

IN A QUIET, remote corner of Peru's southwestern department of Madre de Dios, a dredge noisily chews up the gold-laden bed of a jungle river.

The dredge and a battery of plant working nearby constitute the only sizeable, mechanised gold operation in what is regarded as Peru's biggest potential gold mining area.

Throughout the rest of Madre de Dios, thousands of gold panners swarm like ants over the river banks. For 12 hours a day they pour buckets of gravel over crude sluice boxes, collecting, at best, about a gram of gold per man. But that represents a rich living in poor, job-starved Peru.

The dredge and washing plant belong to a joint Bolivian-Peruvian venture called Compania Andina Rio Inambari, S.A., or Carisa. Begun in 1987, the company's gold dredging project is being considered for financing by the World Bank's private sector arm, the International Finance Corporation. Should that be approved, it will be an exception to the World Bank's near-old deep freeze on financing for Peru.

The Peruvian Government of President Alan Garcia is likely to smile, if restrained, on Carisa's success with the IFC.

It regards Carisa as a foreign company, although South American Placeres, a majority Bolivian-owned company, holds 84 per cent of the stock and the remaining shares are held by Peruvians.

MF Enrique Sanchez de Lozada, the Bolivian who is chief of Carisa in Lima, says that IFC is considering an initial loan of \$3m for a project totalling \$22.5m. The project aims to include three dredges but Mr Sanchez believes it will have to take place in stages as finance becomes available.

Currently the company is moving about 120,000 cubic metres of gravel a month and producing about 20 kg of gold. If the gold price and interest rates remain stable, Mr Sanchez believes the company could make an operating profit. "But that would be put back into the project to expand it," he says.

As the high gold price over the last few years has made Peruvian gold mining a virtual boom industry, the area has looked more and more attractive. RTZ and Texas Gulf both sniffed at Madre de Dios and decided against it, according to Mr Sanchez.

Chicago

SOYBEANS 5,000 bu min cent/100 bushel

Table with columns: Month, Price, Change, and Source. Includes Soybeans, Corn, Wheat, and other grains.

LIVE CATTLE 40,000 lbs cent/lbs

Table with columns: Month, Price, Change, and Source. Includes Live Cattle and other livestock.

LIVE HOGS 30,000 lbs cent/lbs

Table with columns: Month, Price, Change, and Source. Includes Live Hogs and other livestock.

PORK BELT 30,000 lbs cent/lbs

Table with columns: Month, Price, Change, and Source. Includes Pork Belt and other livestock.

NEW YORK

GOLD 100 Troy oz. \$/Troy oz.

Table with columns: Month, Price, Change, and Source. Includes Gold and Silver.

SILVER 5,000 Troy oz. cent/Troy oz.

Table with columns: Month, Price, Change, and Source. Includes Silver and other metals.

SILVER 5,000 Troy oz. cent/Troy oz.

Table with columns: Month, Price, Change, and Source. Includes Silver and other metals.

COPPER 25,000 lbs cent/lbs

Table with columns: Month, Price, Change, and Source. Includes Copper and other metals.

BRASS

Table with columns: Month, Price, Change, and Source. Includes Brass and other metals.

US MARKETS

IN ADVANCE of the forthcoming crop report, technical buying and short-covering firmed the grains and soybean complex, reports Drexel

Burnham Lambert, indications of further hot and dry weather also contributed to the rally. The strength in the grains depressed cattle futures in nearby contracts while forward contracts tended to firm. Pork bellies and hogs both rallied sharply in response to firmer cash prices and as a result of short-covering. Sugar and soybean futures also benefited from buying as the market rallied in sympathy with the grains markets. Platinum continued weak on follow-through technical selling, gold and silver rallied on short-covering, but tended to mark time in advance of figures to be released on Friday. Copper eased on continued speculative selling, in the energy complex, unleaded gasoline rallied as fundamentals reassessed themselves.

This tended to limit declines on the crude oil and heating oil. Coffee was firm on speculative buying, cocoa in response to nearby tightness of supply.

CHICAGO

Table with columns: Month, Price, Change, and Source. Includes Soybeans, Corn, Wheat, and other grains.

Table with columns: Month, Price, Change, and Source. Includes Live Cattle and other livestock.

Table with columns: Month, Price, Change, and Source. Includes Live Hogs and other livestock.

Table with columns: Month, Price, Change, and Source. Includes Pork Belt and other livestock.

Table with columns: Month, Price, Change, and Source. Includes Live Cattle and other livestock.

Table with columns: Month, Price, Change, and Source. Includes Live Hogs and other livestock.

Table with columns: Month, Price, Change, and Source. Includes Pork Belt and other livestock.

LONDON METAL EXCHANGE

(Prices supplied by Arranged Metal Trading)

Table with columns: Metal, Price, Change, and Source. Includes Aluminum, Cash, and other metals.

Table with columns: Metal, Price, Change, and Source. Includes Copper, Tin, and other metals.

Table with columns: Metal, Price, Change, and Source. Includes Lead, Zinc, and other metals.

Table with columns: Metal, Price, Change, and Source. Includes Nickel, Silver, and other metals.

Table with columns: Metal, Price, Change, and Source. Includes Platinum, Palladium, and other metals.

Table with columns: Metal, Price, Change, and Source. Includes Uranium, Vanadium, and other metals.

Table with columns: Metal, Price, Change, and Source. Includes Sulfur, Selenium, and other metals.

Table with columns: Metal, Price, Change, and Source. Includes Manganese, Potassium, and other metals.

Table with columns: Metal, Price, Change, and Source. Includes Sodium, Magnesium, and other metals.

Table with columns: Metal, Price, Change, and Source. Includes Calcium, Barium, and other metals.

July 13 1988

CURRENCIES, MONEY AND CAPITAL MARKETS

FOREIGN EXCHANGES

Dollar slips in quiet trading

TRADING VOLUME contracted sharply in currency markets yesterday, as dealers started to square positions ahead of US trade figures for May, due for release on Friday.

The dollar was supported at its lower levels by short covering, while further central bank intervention and a lack of impetus restricted its upward potential.

The West German Bundesbank continued to sell dollars, as did the Belgian central bank, but there was no clear evidence of any other central bank activity.

The dollar opened down from Monday's close in London, having been sold quite aggressively in the Far East.

Against the year it fell by 12.83 per cent to 173.80 and was lower elsewhere at SF11.5355 from SF11.5350 and FF16.1950 from FF16.1940.

STERLING INDEX

Table with columns for July 12, Latest, and Previous Close. Rows include 5 Spot, 1 month, 3 month, and 12 month.

CURRENCY RATES

Table showing currency rates for various countries including US Dollar, Canadian Dollar, Australian Dollar, etc.

CURRENCY MOVEMENTS

Table showing percentage changes in currency rates for various countries.

OTHER CURRENCIES

Table showing exchange rates for currencies like Argentine, Australia, Canada, etc.

EXCHANGE CROSS RATES

Table showing cross rates between major currencies like DM, SF, FF, etc.

UK clearing bank base lending rate

10 per cent from July 4

month interbank finished at

10 1/4-10 1/2 p.c. compared with 10 1/4-10 1/2 p.c. on Monday.

The Bank of England initially

forecast a money market shortage of £150m, but revised this to £200m at noon. Total help of £200m was provided.

Before lunch the authorities

bought £100m in bills by way of £1m bank bills in band 3 at 9 1/4 p.c.

Mr Helmut Kohl, Chancellor of

West Germany, will attend tomorrow's meeting of the Bundesbank council.

In Brussels the Belgian

National Bank increased the rate on its key three-month Treasury certificate rate to 6.85 p.c.

In Zurich the major Swiss

banks raised customer time deposit rates by 1/4 p.c. on all maturities.

reached 100 p.c. on all

maturities.

reached 100 p.c. on all

maturities.

reached 100 p.c. on all

maturities.

reached 100 p.c. on all

maturities.

reached 100 p.c. on all

maturities.

maturities.

FINANCIAL FUTURES

Very little movement

PRICES SHOWED very little movement on the Life market in London yesterday. Three-month sterling deposit futures fell slightly, as interest rates firmed on the cash market and the pound weakened on the foreign exchanges.

September short sterling deposits finished at 89.33, unchanged from the opening, and compared with 89.35 on Monday.

Long term gilt futures were also very quiet, on turnover of less than 18,000 contracts, but

closed a little firmer, and towards the top of the day's narrow trading range.

Long gilts for September delivery rose to 94.12 from 94.09. US Treasury bond futures opened weaker, and slipped lower to finish just above the day's low.

September Treasury bonds began trading at 86.25, and after touching 86.20, closed at 86.21 on Liffe, against 86.27 previously.

Lower oil prices provided some underlying support, but this was offset by a weakening of the dol-

lar. The market lacked new factors, waiting for figures on US trade, UK retail prices, and UK average earnings later this week, plus today's testimony before the Senate Banking Committee by Mr Alan Greenspan, chairman of the Federal Reserve Board.

Mr Greenspan is expected to underline the Fed's determination to fight inflation, and possibly to suggest the central bank will push US interest rates higher.

Estimated volume total, Cals 1466 Pts 1177. Previous day's open: Cals 1462 Pts 1177.

Estimated volume total, Cals 1430 Pts 1412. Previous day's open: Cals 1430 Pts 1412.

Estimated volume total, Cals 1466 Pts 1177. Previous day's open: Cals 1466 Pts 1177.

Estimated volume total, Cals 1430 Pts 1412. Previous day's open: Cals 1430 Pts 1412.

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Estimated volume total, Cals 1430 Pts 1412. Previous day's open: Cals 1430 Pts 1412.

EUROPEAN OPTIONS EXCHANGE

Large table with multiple columns showing option prices for various series and dates.

TOTAL VOLUME IN CONTRACTS: 36,665

A=Ask B=Bid C=Call P=Put

BASE LENDING RATES

Table showing base lending rates for various banks and currencies.

EMS EUROPEAN CURRENCY UNIT RATES

Table showing EMS currency unit rates for various countries.

POUND SPOT - FORWARD AGAINST THE POUND

Table showing pound spot and forward rates against the pound.

LONDON (GILF)

Table showing London Gilf rates for various maturities.

CHICAGO

Table showing Chicago market rates for various instruments.

U.S. TREASURY BOND 8 1/2%

Table showing US Treasury Bond 8 1/2% rates.

JAPANESE YEN (DM)

Table showing Japanese Yen (DM) rates.

DEUTSCHE MARK (DM)

Table showing Deutsche Mark (DM) rates.

THREE-MONTH EURO-DOLLAR

Table showing three-month Euro-dollar rates.

1987 Highlights of the year

The shareholders' meeting of Banca Popolare di Milano, held on April 30, 1988, and chaired by Prof. Avv. Piero Schlesinger approved the Financial Statement as at December 31, 1987 and the distribution of the profits of the year.

Table showing financial highlights for Banca Popolare di Milano as of December 31, 1987.

In the second half of 1987, the bases were laid down for a further and meaningful strengthening of the presence of both the Bank and the Group: it leads in the bank-related sector, through the establishment of new subsidiaries.



FT UNIT TRUST INFORMATION SERVICE

AUTHORISED UNIT TRUSTS

Table listing various unit trusts such as Abbey Unit Trust, Abstract Management Ltd, and others, with columns for name, type, and dates.

Table listing unit trusts including Anderson Group Unit Trust, Anthony Water Unit Trust, and others, with columns for name, type, and dates.

Table listing unit trusts including Brown Shipley & Co Ltd, City of London, and others, with columns for name, type, and dates.

Table listing unit trusts including Equitable Unit Trusts, Fidelity Investments, and others, with columns for name, type, and dates.

Table listing unit trusts including London & Manchester, M & G Securities, and others, with columns for name, type, and dates.

Table listing unit trusts including National Life, National Provincial, and others, with columns for name, type, and dates.

Table listing unit trusts including Scottish Widows, Standard Life, and others, with columns for name, type, and dates.

Table listing unit trusts including Sun Life, Sun Alliance, and others, with columns for name, type, and dates.

I.G. INDEX LTD, 9-11 GROSVENOR GARDENS, LONDON SW1W 0DB. Prices taken at 5pm and change is from previous close at 9pm.

JOTTER PAD: A grid for handwritten notes with a header 'FT CROSSWORD No.6,680 SET BY DANTE'.

FT CROSSWORD No.6,680 SET BY DANTE: A crossword puzzle grid with clues for Across and Down.

Table listing unit trusts including City of London, City of London, and others, with columns for name, type, and dates.

Table listing unit trusts including City of London, City of London, and others, with columns for name, type, and dates.

Table listing unit trusts including City of London, City of London, and others, with columns for name, type, and dates.

GUIDE TO UNIT TRUST PRICING: The data included under the Authorized section of the FT Unit Trust Information Service is prepared to improve the service to readers and to conform with new legislation.

Handwritten signature or mark at the bottom of the page.



FT UNIT TRUST INFORMATION SERVICE

Handwritten signature or mark at the top center of the page.

INSURANCES

Table listing various insurance companies and their details, including names like 'Target Trust Managers Ltd' and 'Templeton Investment Mgmt'.

Table listing insurance products and their details, including 'AA Primary Society' and 'Abby Life Assurance Co Ltd'.

Table listing insurance products and their details, including 'British National Financial Services' and 'Commercial Union Group'.

Table listing insurance products and their details, including 'General Accident Limited Life Assurance Co' and 'Hill Samuel Life Assn Ltd'.

Table listing insurance products and their details, including 'London Intensity & Gen. Inc. Co Ltd' and 'M&G Life and M & G Pensions'.

Table listing insurance products and their details, including 'National Mutual Life Assurance Society' and 'National President Institution'.

Table listing insurance products and their details, including 'Nervich Union Life Insurance Soc' and 'Nervich Union Life Insurance Soc'.

Table listing insurance products and their details, including 'Phoenix Assurance Co Ltd' and 'Phoenix Assurance Co Ltd'.

OTHER UK UNIT TRUSTS

Table listing other UK unit trusts, including 'Bathurst & Co Ltd' and 'Cent. Bd. of Fin. of Church of England'.

Continued on next page

FT UNIT TRUST INFORMATION SERVICE

Main table containing financial data for various unit trusts, organized by company and fund type. Includes columns for fund names, values, and performance metrics.

MANAGEMENT SERVICES

David M. Adams Personal Fin. Plan. Ltd.
The Analysts Group PLC
J. D. Ward Financial Services Ltd.

OFFSHORE AND OVERSEAS

UK LISTED
Allied Overseas International Fund Mgr.
Allied Overseas International Fund Mgr. Ltd.

OFFSHORE INSURANCES

Table listing offshore insurance companies and their services, including names like Allianz International Assurance Ltd and others.

Handwritten signature or note at the bottom of the page.

FT UNIT TRUST INFORMATION SERVICE

LONDON SHARE SERVICE

July 13 1988

Table of FT Unit Trust Information Service, listing various unit trusts with columns for Name, Price, and % Change.

Table of London Share Service, listing various shares and funds with columns for Name, Price, and % Change.

Money Market Trust Funds, Money Market Bank Accounts, and Unit Trust Notes.

LONDON SHARE SERVICE

AMERICANS - Contd

Table listing American stocks with columns for Stock, Price, and % Change. Includes companies like IBM, General Electric, and Ford.

CANADIANS

Table listing Canadian stocks with columns for Stock, Price, and % Change. Includes companies like Canadian Pacific and Northern Telecom.

BANKS, HP & LEASING

Table listing financial institutions and leasing companies with columns for Stock, Price, and % Change.

BEERS, WINES & SPIRITS

Table listing beverage companies with columns for Stock, Price, and % Change.

BUILDING, TIMBER, ROADS

Table listing construction and infrastructure companies with columns for Stock, Price, and % Change.

BUILDING, TIMBER, ROADS - Contd

Continuation of Building, Timber, Roads table with columns for Stock, Price, and % Change.

CHEMICALS, PLASTICS

Table listing chemical and plastic companies with columns for Stock, Price, and % Change.

DRAPERY AND STORES

Table listing drapery and retail stores with columns for Stock, Price, and % Change.

BUILDING, TIMBER, ROADS

Continuation of Building, Timber, Roads table with columns for Stock, Price, and % Change.

DRAPERY AND STORES - Contd

Continuation of Drapery and Stores table with columns for Stock, Price, and % Change.

ELECTRICALS

Table listing electrical companies with columns for Stock, Price, and % Change.

DRAPERY AND STORES

Continuation of Drapery and Stores table with columns for Stock, Price, and % Change.

DRAPERY AND STORES

Continuation of Drapery and Stores table with columns for Stock, Price, and % Change.

DRAPERY AND STORES

Continuation of Drapery and Stores table with columns for Stock, Price, and % Change.

ENGINEERING - Contd

Continuation of Engineering table with columns for Stock, Price, and % Change.

ENGINEERING

Table listing engineering companies with columns for Stock, Price, and % Change.

ENGINEERING

Continuation of Engineering table with columns for Stock, Price, and % Change.

ENGINEERING

Continuation of Engineering table with columns for Stock, Price, and % Change.

INDUSTRIALS (Misc.) - Contd

Continuation of Industrials (Misc.) table with columns for Stock, Price, and % Change.

INDUSTRIALS (Misc.)

Table listing various industrial companies with columns for Stock, Price, and % Change.

INDUSTRIALS (Misc.)

Continuation of Industrials (Misc.) table with columns for Stock, Price, and % Change.

INDUSTRIALS (Misc.)

Continuation of Industrials (Misc.) table with columns for Stock, Price, and % Change.

INDUSTRIALS (Misc.) - Contd

Continuation of Industrials (Misc.) table with columns for Stock, Price, and % Change.

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Table listing various industrial companies with columns for Stock, Price, and % Change.

INDUSTRIALS (Misc.)

Continuation of Industrials (Misc.) table with columns for Stock, Price, and % Change.

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Continuation of Industrials (Misc.) table with columns for Stock, Price, and % Change.

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Handwritten note: July 13/88

LONDON SHARE SERVICE

LEISURE - Contd

Table of Leisure stocks including Leisure Group, Leisure Leisure, Leisure Leisure, etc.

PAPER, PRINTING, ADVERTISING - Contd

Table of Paper, Printing, Advertising stocks including Paper, Printing, Advertising, etc.

TEXTILES - Contd

Table of Textiles stocks including Textiles, Textiles, Textiles, etc.

TRUSTS, FINANCE, LAND - Contd

Table of Trusts, Finance, Land stocks including Trusts, Finance, Land, etc.

OIL AND GAS - Contd

Table of Oil and Gas stocks including Oil and Gas, Oil and Gas, Oil and Gas, etc.

MINES - Contd

Table of Mines stocks including Mines, Mines, Mines, etc.

MOTORS, AIRCRAFT TRADES

Table of Motors, Aircraft Trades stocks including Motors, Aircraft Trades, etc.

PROPERTY

Table of Property stocks including Property, Property, Property, etc.

TOBACCO

Table of Tobacco stocks including Tobacco, Tobacco, Tobacco, etc.

TRUSTS, FINANCE, LAND

Table of Trusts, Finance, Land stocks including Trusts, Finance, Land, etc.

OVERSEAS TRADERS

Table of Overseas Traders stocks including Overseas Traders, Overseas Traders, etc.

PLANTATIONS

Table of Plantations stocks including Plantations, Plantations, etc.

THIRD MARKET

Table of Third Market stocks including Third Market, Third Market, etc.

NEWSPAPERS, PUBLISHERS

Table of Newspapers, Publishers stocks including Newspapers, Publishers, etc.

SHIPPING

Table of Shipping stocks including Shipping, Shipping, Shipping, etc.

SHOES AND LEATHER

Table of Shoes and Leather stocks including Shoes and Leather, Shoes and Leather, etc.

SOUTH AFRICANS

Table of South Africans stocks including South Africans, South Africans, etc.

TEXTILES

Table of Textiles stocks including Textiles, Textiles, Textiles, etc.

Finance, Land, etc

Table of Finance, Land, etc stocks including Finance, Land, etc, Finance, Land, etc, etc.

Rubbers, Palm Oil

Table of Rubbers, Palm Oil stocks including Rubbers, Palm Oil, Rubbers, Palm Oil, etc.

Teas

Table of Teas stocks including Teas, Teas, Teas, etc.

MINES

Table of Mines stocks including Mines, Mines, Mines, etc.

Central Rand

Table of Central Rand stocks including Central Rand, Central Rand, etc.

Eastern Rand

Table of Eastern Rand stocks including Eastern Rand, Eastern Rand, etc.

Far West Rand

Table of Far West Rand stocks including Far West Rand, Far West Rand, etc.

O.F.S.

Table of O.F.S. stocks including O.F.S., O.F.S., O.F.S., etc.

Diamond and Platinum

Table of Diamond and Platinum stocks including Diamond and Platinum, Diamond and Platinum, etc.

Central African

Table of Central African stocks including Central African, Central African, etc.

FINANCE

Table of Finance stocks including Finance, Finance, Finance, etc.

OIL AND GAS

Table of Oil and Gas stocks including Oil and Gas, Oil and Gas, Oil and Gas, etc.

Australians

Table of Australians stocks including Australians, Australians, Australians, etc.

NOTES

Stock Exchange dealing classifications are indicated to the right of security names; A, B, C, D, E, F, G, H, I, J, K, L, M, N, O, P, Q, R, S, T, U, V, W, X, Y, Z.

REGIONAL & IRISH STOCKS

Table of Regional & Irish Stocks including Regional & Irish Stocks, Regional & Irish Stocks, etc.

TRADITIONAL OPTIONS

Table of Traditional Options including Traditional Options, Traditional Options, etc.

This service is available to every Company dealt in on the Stock Exchange throughout the United Kingdom for a fee of £940 per annum for each security.

LONDON STOCK EXCHANGE

Near-dated Government bonds turn easier and equities fall sharply in late dealings

Account Dealing Dates
First Declared Last Account
Dividend Jul 14 Jul 15 Jul 25
Jul 16 Jul 28 Jul 29 Aug 8
Aug 1 Aug 11 Aug 12 Aug 22

as traders tried to buy stock to meet earlier selling commitments. Gains were finally around 1/2 in the twenty year range. However, this contrasted with a dip of about 1/2 in the short-dated stocks, which finished as London money market rates edged slightly higher. While this minor shift in the yield curve was ascribed to nervousness ahead of Thursday's economic data, there were some worries over base rates.

FINANCIAL TIMES STOCK INDICES
Table with columns for July 12, 11, 10, 9, 8, 7, 6, 5, 4, 3, 2, 1, 1988, and Share Composition. Includes sub-tables for S.E. ACTIVITY and LONDON REPORT AND LATEST SHARE INDEX.

SBCI Savory Mill to increase its full year pre-tax profits forecast for the group from £28.5m to £31m. In an off-colour Stores sector Burton attracted buying interest following the sale (and leaseback) of 19 freehold properties worth £50m.

who says the company's growth record and prospects for strong organic growth over the next few years are excellent. A "buy" recommendation from Mark Lowland's electronics team at Warburg Securities lifted Northernstar 10 to 280p.

Turnover was very low in both Gilts and equities, however, and traders commented that genuine investment activity has fallen away as the City awaits the US trade figures and the UK Retail Price Index, wage and employment figures, all due before the end of the week.

Ranks Hervis McDunnall recorded the day's best gain by far among leading stocks, rising 1/2 to 400p on turnover of 5.2m shares. The market was innately dated with variations on recent rumours, the most persistent being that Goodman had at last disposed of its stake, apparently before turning easier much later in the session to close a net 5 higher at 414p.

Shell suffered late in the session and settled 1/2 lower at 1043p. Rumours that Sir Ron Brierley is targeting REM triggered selling of Ultramar which dipped 4 to 288p on turnover of 2.1m. Silkenc jumped to 340p before closing a net 10 up at 338p amid rumours of a possible acquisition.

after turnover of 1.7m. Elsewhere in the London & Manchester list 5 to 25p. Composites were "very disappointing" according to traders, but they reported an exception in Royals which hardened 2 to 424p with the market full of rumours that news regarding a possible tie-up with Group Victoria is imminent.

British Telecom attracted turnover of 5.1m with dealers citing buying for the dividend, but Cable & Wireless were unsettled by stories that the company had missed out in the Hong Kong cable television contract race. BSE jumped 7 mure to 104p awaiting news of the merger approach. Takeover speculation lifted Unilever 12 to 246p. Embrothel scheduled to announce interim on July 19 - Kleinwort's forecast is 25.5m and Morgan Grenfell's 23.2m against last time's 24.1m - raced up 8 to 360p.

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FT - ACTUARIES INDICES

Table of FT-Actuaries Indices for Tuesday July 12 1988. Columns include Index No., Day's Change, and various sub-sections like EQUITY GROUPS & SUB-SECTIONS, FIXED INTEREST, and AVERAGE GROSS REDEMPTION YIELDS.

LONDON TRADED OPTIONS

Table of London Traded Options showing CALLS and PUTS for various stocks like Allied Lyons, Birt, British Gas, etc.

NEW HIGHS AND LOWS FOR 1988

Table of New Highs and Lows for 1988 listing various stocks and their prices.

who says the company's growth record and prospects for strong organic growth over the next few years are excellent. A "buy" recommendation from Mark Lowland's electronics team at Warburg Securities lifted Northernstar 10 to 280p.

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TRADING VOLUME IN MAJOR STOCKS

Table of Trading Volume in Major Stocks showing volume and value for various sectors.

RISES AND FALLS YESTERDAY

Table of Rises and Falls Yesterday showing price changes for various categories.

LONDON RECENT ISSUES

Table of London Recent Issues listing new stock issues with details on price and volume.

FIXED INTEREST STOCKS

Table of Fixed Interest Stocks showing yields and prices for various government and corporate bonds.

"RIGHTS" OFFERS

Table of Rights Offers listing companies offering shares and the details of the offers.

\* Flat yield. Highs and lows record, base rates, values and construction changes are published in Saturday issues. A new list of constituents is available from the Publishers, the Financial Times, London EC4P 4BY, price 15p, by post, 20p.

CONSTITUENT CHANGES: Amarril has been deleted. Epsco Group(42) has been inserted. Hoff(25) has changed to Peragon Professional & Financial Services.

40p index 1874.2; 10 am 1870.9; 11 am 1868.7; Noon 1869.8; 1 pm 1870.4; 2 pm 1870.1; 3 pm 1870.5; 3.30 pm 1871.2; 4 pm 1868.2

1 Flat yield. Highs and lows record, base rates, values and construction changes are published in Saturday issues. A new list of constituents is available from the Publishers, the Financial Times, London EC4P 4BY, price 15p, by post, 20p.

CONSTITUENT CHANGES: Amarril has been deleted. Epsco Group(42) has been inserted. Hoff(25) has changed to Peragon Professional & Financial Services.

40p index 1874.2; 10 am 1870.9; 11 am 1868.7; Noon 1869.8; 1 pm 1870.4; 2 pm 1870.1; 3 pm 1870.5; 3.30 pm 1871.2; 4 pm 1868.2

1 Flat yield. Highs and lows record, base rates, values and construction changes are published in Saturday issues. A new list of constituents is available from the Publishers, the Financial Times, London EC4P 4BY, price 15p, by post, 20p.

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WORLD STOCK MARKETS

Table of stock market data for various countries including Australia, France, Germany, Netherlands, Sweden, and Switzerland. Columns include country, date, and various stock indices.

CANADA

Table of Canadian stock market data, including Toronto closing prices for July 11. Lists various stocks and their prices.

Table of stock market data for Japan, including various indices and stock prices for July 12.

OVER-THE-COUNTER

Table of over-the-counter market data, including Nasdaq national market and other trading information.

INDICES

Table of various stock indices including Dow Jones, S&P 500, and other regional indices.

CHIEF LONDON PRICE CHANGES YESTERDAY

Table showing price changes for various commodities and currencies in London.

TOKYO - Most Active Stocks

Table of the most active stocks in the Tokyo market.

NEW YORK

Table of New York stock market data, including Dow Jones and S&P 500.

Advertisement for 'Travelling on Business in Italy?' featuring travel services and contact information.

Advertisement for 'Travelling on Business in Luxembourg?' featuring travel services and contact information.

NEW YORK STOCK EXCHANGE COMPOSITE PRICES

42

Closing prices July 12

Main table containing stock prices for various companies, organized in columns with headers for stock names, prices, and changes.

Continued on Page 43



Volatility

NYSE COMPOSITE PRICES

AMEX COMPOSITE PRICES

Table of NYSE Composite Prices listing various stocks with columns for stock name, price, and change.

Table of AMEX Composite Prices listing various stocks with columns for stock name, price, and change.

OVER-THE-COUNTER

Table of Over-the-Counter prices listing various stocks with columns for stock name, price, and change.

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AMERICA

Fear of interest rates rise casts pall over trading

Wall Street
EQUITIES and bonds fell yesterday, reversing Monday's gains, amid nervousness about the threat of higher US interest rates, writes Janet Bush in New York.
Financial markets are jittery ahead of Friday's merchandise trade figures and also about today's testimony by Mr Alan Greenspan, chairman of the US Federal Reserve...

data showing the unemployment rate had fallen to its lowest level since May, 1974.
Opinion appears to be divided on whether interest rates will be pushed higher. Optimists in the bond market argue that with the dollar rising and commodity prices falling back from earlier highs, there is no reason for the Fed to tighten policy.
Pessimists, and there seems to be the longer-term view, suggest that the dollar's recent rally will not be sustained, that the economy will continue to grow strongly and that there are indeed formidable inflationary pressures.

along with the latest data on industrial production, producer prices and business inventories.
Among featured stocks was Knight-Ridder which dropped 1 1/4% to \$41 1/2 after news that the company had agreed to buy Lockheed's Dialog Information Services subsidiary for \$353m. Lockheed rose 1/4% to \$43 1/2.
Merrill Lynch dropped 1 1/4% to \$25 1/2 in reaction to disappointing earnings in the latest six months. Net earnings dropped to \$1.06 a share compared with \$1.73 a year earlier. Commission revenue was down by 35 per cent because of reduced activity in the stock market. Merrill Lynch said the results were reasonable given the lower level of financial market activity in recent months.
Polaroid added 1 1/4% to \$31 1/2 after announcing a sweeping reorganisation including a \$300m share buy-back programme.

Canada

SHARE PRICES in Toronto posted broad losses, moving lower in concert with the decline on Wall Street.
The composite index lost 30.38 to 3417.55 as declines outnumbered advances by 428 to 283 on light turnover of 23.2m shares.
Base metals showed losses. Inco sank 1/4% to C\$40 1/2. Alcan Aluminium lost 3/4% to C\$28 1/2. Falconbridge dropped 1/2% to C\$26 1/2, and Noranda declined 1/2% to C\$25 1/2. Among energy issues, Imperial Oil class A dropped 1/4% to C\$35 1/2. Gulf Canada Resources dropped 1/2% to C\$17 1/2, and Shell Canada declined 1/2% to C\$1.

ASIA

Demand for NKK helps to propel Nikkei over 28,000

Tokyo
LARGE-CAPITAL stocks attracted buying interest in Tokyo yesterday, helping to drive share prices modestly higher, writes Shigeo Nishizaki of Jiji Press.
The Nikkei average ended 113.85 points higher at 28,099.84, reaching the 28,000 mark for the first time in about three weeks. Its high for the day was 28,102.96 against a low of 27,992.46.
Volume swelled to 1.96bn shares from Monday's 1.08bn. But declines outnumbered advances by 443 to 420, with 185 issues unchanged.
Large buy orders for NKK by leading brokerage houses sparked strong demand for steel, shipbuilding, heavy electricals and other large-capital stocks.
But an official at one large securities house warned that caution would increase in the run-up to the announcement of May US merchandise trade figures, due on Friday.
NKK, a steel company with interests in the Tokyo Bay area redevelopment, topped the active list with 270.2m shares changing hands, rising Y37 to Y890. Nippon Steel added Y21 to Y769, Kawasaki Steel Y21 to Y741, Sumitomo Metal Industries Y44 to Y619 and Mitsubishi Heavy Industries Y41 to Y777. Mitsubishi Heavy was the second most active issue with 231m shares traded and Nippon Steel third with 192.4m.
Tokyo Gas and Fujikura, which also have redevelopment projects in Tokyo Bay, gained Y40 to Y1,220 and Y26 to Y1,230.
Heavy electricals were popular because of tight semi-conductor supply. Toshiba rose Y30 to

Y1,630. Mitsubishi Electric Y18 to Y550 and Hitachi Y40 to Y1,600.
Buying interest in car issues was also strong. Nissan Motor finished Y50 higher at Y1,330 after matching its all-time high of Y1,240 recorded in 1981. Toyota Motor rose Y40 to a record Y2,560, while Honda Motor closed Y90 higher at Y1,620. Their popularity stemmed from a steady year-on-year increase of 16.9 per cent in new car registrations.
Shipbuilders, which are considered undervalued compared with stocks, saw demand. Japan Line advanced Y28 to Y408 and Nippon Yusen Y12 to Y782.
However, high-technology stocks were out of favour. Matsushita Electric Industrial shed Y20 to Y2,540 and Fuzun Y107 to Y5,910. NEC, TDK and Fujitsu all ended unchanged at Y2,070, Y4,290 and Y1,630 respectively.
Bond prices moved erratically. The yield on the benchmark 5.0 per cent government bond maturing in December 1987, fell to 4.565 per cent in early trading from 5.043 per cent of Monday's close, spurred by the yen's firmness against the dollar and repurchases of Japanese government bonds by Japanese banks on the US bond market.
Later the benchmark issue came under selling pressure, triggered by reported remarks by Mr Satoshi Sumita, governor of the Bank of Japan, in Basie, indicating that the Japanese central bank would guide interest rates higher. The yield rose to 5.6 per cent before ending the day at 5.045 per cent, unchanged from the previous day.
The Osaka Securities Exchange extended its rising streak and the OSX average passed the 28,000 mark for the first time in about two weeks. The index ended 35.56

higher at 28,020.90, on an estimated volume of 17m shares, up 51m from Monday.
AUSTRALIA
WEAKER base metal and bullion prices helped pull stocks lower after a seven-day rally, although selective bargain hunting lifted the market, capitalised at NZ\$28.55bn (\$1bn), covering 530 shares, and all shares in public registered companies are freely tradeable.
Smaller stocks are traded on a second board, but less frequently than the main stocks, and no bonds are traded.
The spate of mergers, takeovers and some collapses among companies since late last year has brought several changes to the market listing register. Leading companies have been dropped from the number one board and this has allowed companies to move up from the number two board.
The four regional exchanges opened two trading sessions, from 9.30 am to 11 am and from 2.15 pm to 3.30 pm. In the afternoon each floor spends 15 minutes operating on its own, after which it links with the other three floors. The market is controlled primarily by brokers.
Since the beginning of January, the central exchange has been operating a fully computerised central system for settlements.
There is no fixed account period in New Zealand, and payment is made against delivery of the share certificate. This may take from a few days to several weeks but most happen within 30 days. Once the seller's broker has physically railed out the buyer's broker, the latter has until 2 pm the following day to pay; payment is made to the central exchange which then passes the payment by direct credit on to the seller's broker. If brokers have not sent their accounts by 2.05 pm they may be deemed to be default.
Nine brokers went into default as a result of the October crash, although one has since restructured and resumed trading. Most of their problems were caused by bad debts from defaulting shareholders, as the huge volume of shares traded led to long delays in processing scrip. Often the shares had been resold before the original buyer received his certificate.
This year the exchange has tightened its procedures and

STOCK MARKET FACT CHART NEW ZEALAND
Market capitalisation: NZ\$28.55bn (\$1 = NZ\$1.49, £1 = NZ\$2.52)
Number of shares listed: 520
Top 10 stocks, percentage of market: 50%
Trading hours: Official 9.30am-11am and 2.15pm-3.30pm; after hours - up to half hour
Average daily turnover, May 1988: 8.7m
Main indices: Barclays Index (top 40 stocks), NZ Stock Exchange Index (496 stocks)
Current level of Index (Barclays): 2,012.95; 1988 high: 2,055 (1986); 1988 low: 1,625.7 (2/82)
Settlement: within 30 days
Address: New Zealand Stock Exchange, PO Box 258, Wellington, New Zealand, Tel (04) 772-088.

New Zealand in doldrums after October's trauma

THE NEW ZEALAND stock market is still sluggish and struggling to recover from the depths to which it plunged after the October stock market crash.
Share prices were among the worst hit in the world, plummeting about 80 per cent, and the lack of investor interest and confidence since has impeded a quick recovery.
The Barclays index has risen 24 per cent since reaching its post-crash low of 1,625.7 on February 29, standing yesterday at 2,012.95 after hitting a year's high of 2,036 on June 16. That compares with its all-time high of 3,983.98 on September 18, 1987.
Stocks are trading particularly from Australia, which has pushed some prices up strongly over the past month, with many leading shares seen as undervalued. However, trading volumes remain well down on the bull period of last year.
The New Zealand exchange is made up of four regional trading floors, one in each of the four main cities - Wellington, Auckland, Christchurch and Invercargill. The market is capitalised at NZ\$28.55bn (\$1bn), covering 530 shares, and all shares in public registered companies are freely tradeable.
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MARKET PROFILE
New Zealand
Stockbrokers have had to speed up settlement and delivery periods - aided in part by the fall in the volume of shares traded.
The average daily volume of shares traded in May was 8.7m, well below last year's daily averages. But turnover has picked up steadily since January, rising from 8.8m shares that month to 17m in May, and almost doubling in value to NZ\$30m.
Investors are not required to pay any capital gains tax on profits from share sales in New Zealand, and there is no withholding tax on dividends. Mr David Lange, the Prime Minister, has virtually ruled out the possibility of any introduction of a capital gains tax in this year's budget.
No restrictions are placed on overseas companies or investors wanting to buy New Zealand shares until they have acquired 25.0 per cent of local company. The overseas investor must then obtain approval from the Overseas Investment Commission to take the stake higher.
A profile of the Australian market appeared in yesterday's paper. Hong Kong will be featured tomorrow.

Dai Hayward
TORONTO TRUST
A timely investment in The New Chile.
Cohesive macro-economic policies have made Chile a modern, fast-growing nation with a:
- dynamic and expanding export economy
- healthy money and capital market
- growing infusion of foreign investment
- aggressive and successful privatization program
- rapidly shrinking bank debt, and
- thriving stock market which has out-performed world markets by a wide margin (+23% annual average \$US return including reinvested dividends from end 1975 to March 1988, second only to S. Korea at 31% The Economist April 16, 1988).
Toronto Trust Mutual Fund was established in May, 1987
to provide global investors an opportunity to participate in Chile's burgeoning yet significantly undervalued equity markets. And since Chile's Bolsa does not follow the beat of Wall Street, Toronto Trust also provides a unique hedging component to a diversified international portfolio. With an average price/earnings ratio of less than 5, Chilean equities provide a true "ground floor" opportunity. And that is why Toronto Trust is gaining substantial interest from investors around the world. We invite your inquiries. Return the reply form below to FCM Financial Corp., 347 Bay Street, Suite 207, Toronto, Ontario M5H 2R7 Canada, telephone (416) 364-1171 or FAX (416) 364-5385.

EUROPE

Weaker tone reflects pause for US trade deficit news

INVESTORS kept to the sidelines yesterday, reluctant to take positions before the release of US trade figures on Friday, and most European markets ended weaker, writes Our Markets Staff.
FRANKFURT was in a hesitant, changeable mood, and share prices were led lower by the banks at the start only to see losses trimmed by selective foreign and domestic buying.
Fears that the Bundesbank would raise the securities repurchase rate from 3.75 per cent initially dampened the mood. This failed to materialise, but concern persisted that interest rates would be forced higher by the dollar's strength, especially if Friday's US trade figures turn out well. The fact that Mr Helmut Kohl, the Chancellor, will attend tomorrow's Bundesbank council meeting roused some interest, although it was said to have been planned for some time.
These considerations tended to keep buyers away, and profit-taking in blue chips pulled prices lower. "Basically the market still wants to go up, but with the FAZ some 2 per cent below 500 it's looking as if it needs consolidation," said one trader.
The FAZ index showed a mid-session loss of 3.67 to 488.75 and the DAX index of 50 blue chips closed 11.74 lower at 1,184.85. National turnover was a low DM2.78bn of West German shares, little changed from Monday.
Late bargain-hunting was reported from UK, US and domestic investors, notably in chemicals, where Hoechst edged up DM1 to DM278 and Bayer 90 pps to DM299, while BASF ended just 10 pps off at DM268.90 after recovering from a day's low of DM245.00.
Among the banks, Deutsche was down DM7.00 at DM475 and Dresdner, which has been under selling pressure for a few days, fell a further DM6.50 to DM256. Some investors were said to be switching out of banks and into chemicals, which have underperformed the market over the past month.
In a mixed retailing sector, Asko gained DM19 to DM294 amid speculation that today's press conference will bring news of a substantial rise in net profits for 1987. The stock will still be on a lower prospective price-earnings ratio than other leading retailers despite a narrowing of

LONDON
INTERNATIONAL equities suffered a wave of selling in the final hour of trading, hit by Wall Street's lower opening and uncertainty over economic figures due this week.
Consolidated Gold Fields, Glaxo, Wellcome and ICI all lost ground. The FT-SE 100 index fell 16.3 to 1,688.5.
The differential in the past six months, one analyst said.
Bonds remained depressed and trading was thin amid uncertainty over the dollar. The yield on the 6 1/2 per cent 1988 federal bond edged up to 6.705 per cent from 6.696 per cent.
PARIS had a quieter day, with luxury goods group LVMH again the main talking point.
Trading was hit by the run-up to tomorrow's Bastille Day holiday and by the wait for US trade figures on Friday, with many investors expected to be absent from noon today. The CAC 40 index lost 2.96 to 356.33.
LVMH saw 71,640 shares changing hands - high, but well below the 300,000-plus seen in last week's hectic trading. The stock rose FF289 to FF2,822, having reached FF2,940 briefly, amid reports that Financière Agache was buying with the aim of taking the group's holding to a blocking minority of 30 per cent.
Holding company Ceres continued to fall after the previous day's news of a rights issue, losing FF2.50 to FF284, and recent speculative issue Moulinex eased another FF4 to FF710.
MADRID edged higher in a quiet session, with many investors sidelined pending Friday's domestic inflation figures and US trade data. The general index added 0.97 to 255.93.
Construction group Uralita picked up 38 percentage points to

615 per cent of nominal market value after taking a 38 per cent stake in a local chemicals group.
Banco Hispano, reporting an 82 per cent rise in interim profits, was unchanged at 619.
ZURICH fell on profit-taking in fairly modest trading. The Swiss index slid 5.7 to 899.9.
Insurers lost ground after Monday's advances. Winterthur fell SF750 to SF6,825. Zurich beavers dropped SF775 to SF6,025 and Swiss Re participation certificates SF215 to SF2,095.
MILAN edged higher in thin volume, with the Comit index adding 0.69 to 608.67.
Some share prices continued rising after hours, with Fiat closing up L9,419 before reaching L9,460 and its defence and textiles subsidiary Saba gaining further L49 to L2,399 at the close before rising to L2,355. One Italian specialist said the Fiat group was beginning to move again after a long underperformance.
Now that Deutsche Bank has said it is holding onto its remaining 2.5 per cent stake.
Clothing group Remont rose L55 to L10,240, breaching the L10,000 mark after a long period in the doldrums. At times last year the share was trading above L25,000.
BRUSSELS weakened, hit in part by a 0.35 point rise in the National Bank's key three-month treasury certificate rate. The stock index eased 3.06 to 4,558.59.
Electricity producer Unerg saw active trade, with 9,000 shares lost, losing BF5 to BF2,555. Chemicals were mixed, and Solvay fell BF60 to BF2,675 while UCB rose BF70 to BF2,910.
STOCKHOLM closed slightly higher, to irregular trading. The Aktieindex index rose 3.1 to 871.7 and turnover amounted to SKR2.8m.
The session saw strong demand for pharmaceuticals group Astra. Its restricted A-shares rose SEK2 to SEK208, giving a rise of 58.91, or 10 per cent since the previous Tuesday. The entire chemical and pharmaceutical sector was strong, with the sector index gaining 1 per cent.
Forestry group Stora lost ground, with its free shares closing SKR3 down at SKR325.
AMSTERDAM remained very subdued despite the firmer dollar as investors awaited the US trade figures. The CBS trend index closed 0.4 lower at 94.5.

SOUTH AFRICA

THERE were losses across the board for leading shares in Johannesburg after recent gains, with the weaker bullion price taking its toll on gold issues.
In gold, Debsir fell R126 to R123.5 and Lorraine lost R110 to R94.0. Coal stock Amcol, which rose R5 on Monday, fell back R2 to R44, while De Beers eased 75 cents to R41.

FT - ACTUARIES WORLD INDICES

Jointly compiled by the Financial Times, Goldman, Sachs & Co., and Wood Mackenzie & Co. Ltd., in conjunction with the Institute of Actuaries and the Faculty of Actuaries

Table with columns: NATIONAL AND REGIONAL MARKETS, TUESDAY JULY 12 1988, MONDAY JULY 11 1988, DOLLAR INDEX. Rows include Australia, Austria, Belgium, Canada, Denmark, Finland, France, Germany, Hong Kong, Italy, Japan, Malaysia, Mexico, Netherlands, New Zealand, Norway, Singapore, South Africa, Spain, Sweden, Switzerland, United Kingdom, USA, Europe, Pacific Basin, Euro-Pacific, North America, Europe Ex, Pacific Ex, Japan, World Ex, World Ex. So. Af., World Ex. Japan.

Base values: Dec 31, 1986 = 100; Finland, Dec 31, 1987 = 115.037 (US \$ index), 92.791 (Pound Sterling) and 94.94 (Local). Copyright, The Financial Times, Goldman, Sachs & Co., Wood Mackenzie & Co. Ltd. 1987.

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